

SUMMARY

Flood Management Task Force

Friday, August 15, 2025

9:30 AM, Virtual Meeting via Microsoft Teams



1. Welcome and Introductions.

- City of Arlington – Lee Jeffrey
- City of Carrollton – Matt Brennan
- City of Coppell – Cole Baker
- City of Dallas – Tam Vu
- City of Farmers Branch – Eric Mueller
- City of Fort Worth – Lisa Biggs
- City of Grand Prairie – Ryan Harrell
- City of Irving – Garry Fennell
- City of Lewisville – Jeff Kelly
- Dallas County – Lissa Shepard
- Denton County – Stephen Belknap
- Tarrant County – Maria Moreno
- Kaufman County – Jeremy Mungin
- Tarrant Regional Water District – Ashley Lowrie
- Trinity River Authority – Heather Firn

DISCUSSION/PRESENTATION/ACTION ITEMS

2. **Voting Item: Meeting Summary Approval.** The May 16, 2025, meeting summary is [available online](#) for review.

Lisa Biggs (City of Fort Worth) made a motion to approve, Lissa Shepard (Dallas County) seconded. Motion passed with a unanimous vote, none opposed. May 2025 Meeting Summary has been accepted into official record.

3. **Combined COMMON VISION Steering Committee and Floodplain Seminar for Elected Officials.** These meetings for elected officials will be combined and held on September 18, 2025. (Kate Zielke, NCTCOG)

- a. **Voting Item: FY 2026 Work Plan Approval.** The FMTF will vote to recommend the [FY 2026 work plan](#) to the COMMON VISION Steering Committee.

Kate Zielke (NCTCOG) discussed the upcoming Combined Floodplain Seminar for Elected Officials and Trinity River COMMON VISION Steering Committee Meeting to take place on September 18th. Presentations from the Texas Water Development Board; the University of Texas at Arlington's Water Engineering Research Center; and the U.S. Army Corps of Engineers have been confirmed. Approval of the FY 24 COMMON VISION Steering Committee Meeting Summary, and Approval of FY 2026 Trinity River COMMON VISION Work Program (also referred to as Work Plan) and Budget (*ref. 5.c.iv. Use of Common Vision Cost-Share Funds to Support TSI*) are the voting items included on the agenda. Invites have been sent to the Regional Directory of Elected Officials as well as Steering Committee Members via email. Those designated proxy by an Elected Official to attend and act in their absence should email Kate at kzielke@nctcog.org for an invite. It was also

requested that any undocumented changes to Elected Officials and/or their contact info be provided to Kate or Emilie Fryksater (NCTCOG) at efryksater@nctcog.org.

Lisa Biggs said Dr. Williams is no longer a council member and no replacement is available as of yet.

Kate Zielke said edits to the Work Plan/Program from FY 2025 to FY 2026 have been detailed in the tracked changes panel captured in the draft FY 2026 Work Plan linked above. Updates and adjustments to the activities cataloged in the FY 26 Trinity River COMMON VISION Work Program were reviewed in the order in which they are outlined in the Program. Changes of note include adjustments/additions to the Ongoing Program Activity: *Coordination for Flood Science Training*; a significant update to the language in the Ongoing Additional Technical Activity: *Participation in the Model Consolidation Committee*; and the addition of Program Activity: *Support Participation in the FEMA Community Rating System (CRS)*. Because NCTCOG has lost most of its FEMA funding, CRS has been shifted to COMMON VISION and hours will have to be reduced for each task in accordance with the budget.

Adjustments to the *Coordination for Flood Science Training* Activity consist of the addition of flood science software and incorporating the CDC process into USACE training for city staff, developers, and engineers (ref. 4.a.i. *CDC Training Workshop Timeline*).

Language in the *Participation in the Model Consolidation Committee* Activity has changed due to FEMA's request that all references to NFIP be removed from the CDC Model, thus the proper noun in the work program has been altered broadly to "consolidated model." Kate shared a list of options for renaming the CDC Model and solicited preferences/comments from the Task Force. Lisa Biggs proposed that the simplest options may be the best and will aid in making future record-keeping easier. Lee Jeffrey (City of Arlington) advised steering clear of using "Best Available" and "Preliminary" in the title, due to the obligations and/or potential discrepancies associated. No objections were observed in renaming the "NFIP-CDC Consolidated Model" to the "CDC Consolidated Model," and changing the "NFIP East Fork and Extended Trinity River Main Stem Model" to the "Combined East Fork and Extended Trinity River Main Stem Model." Kate confirmed that changes will be made to the brochure and flowchart uploaded to the NCTCOG site, and to the CDC Manual to reflect the change in the CDC Model name. USACE will also need to change the model names themselves.

Lee motioned to recommend the FY 26 Work Plan/Program, Garry Fennell (City of Irving) seconded the motion. Eric Mueller (City of Farmers Branch), Lissa Shepard, Cole Baker (City of Coppell), and Lisa raised their hands to approve the motion. None opposed. The FY 26 Work Plan will be recommended in September to the Steering Committee.

4. **FY 2025 Trinity River COMMON VISION Work Program Activities Discussion.**

- a. **NFIP and CDC Model Consolidation Team.** USACE staff will update the FMTF on scopes of work and next steps related to the consolidated NFIP-CDC model and maintenance process. (USACE)

- i. **CDC Training Workshop Timeline.** Status update and next steps for CDC process and model training workshop.

Landon Erickson (USACE) presented a status update on the training/workshop USACE is developing for the CDC Program and process.

He explained that the training is intended to equip community staff and aid applicants in navigating the process and utilizing the CDC model. Landon will be finalizing the outline of the training to send to NCTCOG within the coming weeks.

- ii. **Model Name.** FEMA has requested “NFIP” be removed from the name of the model/s.

Landon Erickson described Expansion Efforts of the CDC Program West. The CDC East Fork and Mainstem extension was approved at the February 2025 FMTF meeting. The current models have been uploaded to the NCTCOG website. Landon noted that CDC and NFIP models in this area will remain separate until funding permits consolidation.

Currently USACE is working on a pilot study for TSI to expand the CDC program to the West TSI area. The study is along Town Creek in the City of Weatherford, in coordination with city staff.

- b. **Update the CDC Manual to the 5th Edition.** The NFIP-CDC Model Consolidation Team will share progress on updates to the CDC Manual. (Kate Zielke)

The Trinity River COMMON VISION Work Program CDC Manual Update to the 5th Edition is still in draft. Lisa Biggs will be meeting with NCTCOG soon to further progress in conjunction with the Environment and Development Department. Kate Zielke reported that NCTCOG has a resident artist now to be utilized in creating graphics and visual aids for use in the manual.

- c. **East Fork/Denton Creek Update and Expansion of the CDC Program West.** NCTCOG staff will update the FMTF on the initiatives to bring additional communities into the Common Vision program. The FMTF will evaluate opportunities to expand the Corridor Development Certificate Program into the TSI Project area. (Kate Zielke and USACE)

NCTCOG plans to re-launch outreach efforts in FY 26. The newest member of the Environment and Development Department, Emilie Fryksater, who will be stepping into Jai-W Hayes-Jackson’s (former NCTCOG) role, will be pursuing further stakeholder outreach and engagement within the coming year.

The City of Mesquite was mentioned as initially adopting the COMMON VISION Program but has not finalized their membership. Emilie will be contacting them soon and hopes to expand outreach to other North Central Texas communities.

- d. **Legislative Updates.** NCTCOG staff will provide updates on the Special Session and bills adopted during the regular Texas legislative session. A webinar is scheduled for August 18th from 10 to 11:30 AM. (Emilie Fryksater, NCTCOG)

Emilie Fryksater reviewed the bills that were covered during the Legislative session. She identified those that were adopted, and those that were discussed during the Special Session. Kate said the September 18 Combined Elected Officials Floodplain Seminar and

COMMON VISION Steering Committee meeting will include a legislative update specifically covering the Special Session.

- e. **FY 2026 Cost Share Payments.** NCTCOG cost share requests for FY 2026 will be sent in October. There is no change from FY25 to FY26. (Kate Zielke)
Kate Zielke reported no changes in cost share payment amounts. Cost share requests for FY 2026 will be sent out in October through Laserfiche.

INFORMATION ITEMS

5. Other Program-Related Efforts

- a. **North Texas Floodplain Administrators/CRS Users Group.** NCTCOG will share updates on this program. (Kate Zielke)

- i. **L0278 NFIP - CRS Course.** This course on the Community Rating System took place this week. (Kate Zielke)

Many in attendance completed the L0278 NFIP Community Rating System (CRS) Course held from August 11th to August 14th at the NCTCOG CenterPoint 2 office building. Lee Jeffrey and his team applauded the turnout and quality of the course. Others voiced their appreciation in being afforded the space and time to connect with neighboring North Central Texas communities, discussing the credits process and which credits communities are pursuing.

One concern echoed by most of the course attendees is the inaccessibility of the CRS Coordinator's Manual at present, as it has been rescinded due to non-compliance with recent federal Executive Orders. Although the instructors assured those in the class that an updated version is in the works, there is currently no timeline or date for when the new version of the manual will be posted. Additionally, there is no way to consult an earlier version of the manual as they have all been virtually taken down or physically destroyed by FEMA. This has been frustrating for communities who are in the process of applying to participate in CRS, or those attempting to earn additional CRS Credit points.

Lee relayed what was said by the instructors during the course—that ISO Specialist Stephanie Weeks has a copy of the decommissioned manual and is willing to meet virtually or in person to advise communities (to the best of her knowledge and utilizing accurate and available resources) on applying to participate in CRS and applying for credits. Formation of a working group between communities was also proposed in order to coordinate and collaborate in identifying and obtaining CRS Credits across the region (*ref. 5.c.ii. Building Codes Discussion*).

It was announced during the course by the instructors that FEMA may be shifting away from live, in-person trainings in the future, specifically concerning the

Community Rating System. FEMA is presently accepting feedback for the course in prep for online course modeling.

- b. **L0273 Managing Floodplain Development Through the NFIP Course.** Registration is open. (Kate Zielke)

Kate Zielke announced that the L0273: Managing Floodplain Development Through the NFIP Course will occur Monday Oct 6th through the 9th, followed by proctoring of the CFM exam on Friday, October 10th. Registration is open and the link is available on the NCTCOG website. Visit

<https://www.nctcog.org/envir/watershed-management/trinity-river-common-vision> to register for the course.

- c. **Integration of Transportation and Stormwater Planning.** The TSI study team will provide updates from the integration of Transportation and Stormwater Infrastructure study.

- i. **Preliminary Findings on Valley Storage.** USACE staff will discuss preliminary findings on the value of preserving valley storage as identified by the Transportation and Stormwater Infrastructure Study. (Landon Erickson, USACE) Landon Erickson (USACE) presented on Preliminary Findings on Valley Storage from the TSI Study. Defining Valley Storage as “the volume of water that is occupied in a river’s floodplain during a flood,” functioning “like a reservoir.” As it currently stands, the NFIP prohibits development in the floodway, but allows development in the floodway fringe—which is considered valley storage.

Impacts of valley storage loss, especially during a flooding event, consist of increase in flow, increase in water elevation, shorter flood response times, and life safety threats. To elaborate further, these preliminary findings suggest that, in the case of reduced valley storage, flood waters reach elevation faster than when valley storage is maintained. High depths combined with high velocities put structures and lives at risk.

Landon explained that, because the NFIP does not prohibit or set forth higher standards regarding development within the floodway fringe, then the only way to reduce valley storage loss is through locally established ordinances. These preliminary findings from the TSI Study indicate that continued reduction of valley storage will result in greater impacts to human health, safety, and property.

Despite the sheer size of the TSI Study Area, USACE was able to map projection models based on readily available valley storage loss information gathered by the agency. A portion of Mary’s Creek located in Fort Worth (bordered by the Interstate 820 Loop to the west, Benbrook Boulevard to the east, and Camp Bowie West Boulevard to the north) was mapped utilizing this information to predict the percent difference in 100-year peak discharges between existing conditions (2020) and future conditions (2070). The difference was stark, forecasting a 1.2-foot increase in the 100-yr flood depth, along with an estimated 20-30% increase in 100-year flood flows. Landon emphasized to the Task Force that flood response time is expected to shorten by 45 minutes over the next 50 years (approximately), which would impact dozens of structures situated within the FEMA floodway, where the current velocity conditions are already dangerously high—estimating

between 7-9 feet per second with several feet of flood depth for the 100-yr event. Future 100-yr condition estimates indicate these same structures would experience 7-9 feet of flood depth with velocities of 7-10 feet per second, increasing the threat to life safety in areas already facing extreme flood hazards under current conditions. The research question/scenario posed for the projection model was “what if the upstream community was allowed to fill and develop in the floodway fringe?”

Lisa Biggs inquired if the valley storage projection model and preliminary findings would be made publicly available for the communities, and if so, when? USACE offered to meet with communities personally to go over the models and data.

- ii. **Building Codes Discussion.** NCTCOG will seek input from FMTF on best practices for flood-related building codes and enforcement. (Katie Hunter, NCTCOG) Katie Hunter (NCTCOG) briefed the Task Force on NCTCOG’s meeting with the Building Codes Committee concerning flood-related building codes and enforcement. She informed those in attendance that the Committee conveyed that implementation/adoption of higher flood standards fall outside their designated scope of responsibilities, and that such building codes are only enforceable if adopted by local communities.

Katie then introduced FEMA’s “gold standard” for flood-resistant design and construction practices: the American Society of Civil Engineers Flood Resistant Design and Construction, ASCE/SEI 24-24—commonly referred to as ASCE 24-24. Currently, ASCE 24-24 is not included in the 2024 International Building Code (IBC), unlike its predecessor, ASCE 24-14, which was released in 2014 and incorporated into the IBC in 2015. The newest released standards introduce 29 key changes comprised of substantial upgrades and updates to significantly enhance flood resiliency.

FEMA doesn’t necessarily recommend creating new codes but promotes the adoption of existing ones. So, although ASCE 24-24 is not included in the 2024 IBC, it can be adopted separately by local jurisdictions. For ASCE 24-24 to be enforceable it must be explicitly adopted or referenced in local code either as a standalone or as an amendment to the IBC. There is a possibility that ASCE 24-24 be written into a future version of the IBC, but presently it is at the discretion of local governments to adopt higher flood standards into their local ordinances.

Katie then opened the floor for discussion, soliciting input and commentary from the FMTF members to 1) gather applicable insight to inform TSI recommendations on code adoption; 2) identify support needs and regional alignment opportunities; and 3) understand the barriers to adopting higher flood standards across North Central Texas.

The first question asked by NCTCOG was “What are the biggest barriers to adopting higher flood standards in your jurisdiction?” Lisa Biggs stated that in Fort Worth they get a lot of pushback for adopting higher standards because of the time and effort necessary to adopt and implement those standards. She added

that not all the IBC is adopted, and she is unsure, unless told by the cities, which aspects are and aren't adopted by which communities. Lee Jeffrey followed up with there being a political fear of community pushback, as a main priority for these communities is maintaining amicable relations with developers. However, he can see communities being open to updating codes to higher standards if preliminary meetings with stakeholders were held before implementation. Ryan P. Harrell reiterated both points from Lisa and Lee being the largest hurdles in Grand Prairie. Johnathan Killebrew (Metro Code LLC) added that one of the major concerns he's seen from communities and developers is loss of developable land. He then went on to say that integration of ASCE 24-24 into the IBC 2024 would be a tough battle, considering it was not included in the most recent 2024 update.

The second question asked was "What types of support would make it easier to adopt ASCE 24-24 or similar higher flood code standards?" Ryan suggested providing communities and developers with peer examples and sample language to facilitate adoption and resolve any misunderstandings or concerns. Lee proposed "cherry-picking," or adopting portions of the ASCE 24-24, to ease the shift into better practices and more stringent codes. He clarified that it would be difficult to convince communities to adopt and implement the entirety of the ASCE 24-24.

Concluding feedback, Kate Zielke suggested that it may be more effective to form a working group of North Central Texas communities with the goal of collaborating and coordinating the adoption of higher flood standards across the region. This was then expanded upon by Ryan and Lisa to encompass the CRS Process and earning credits, and possible cooperation in addressing loss of valley storage across North Central Texas. Lisa recommended the working group title: Floodplain Administrators (FPA) Support Group.

In response to whether NCTCOG should continue to consult the Task Force on building codes, it was confirmed that consultation is preferred due to the varying differences in protocols between communities and internal departments of those communities.

- iii. **Incentives for Floodplain Preservation.** Exploring incentive programs for conservation in flood-prone and environmentally sensitive areas. (Kyle Hoener & Shawn Conrad, NCTCOG)

Kyle Hunter (NCTCOG—Transportation Department) presented the Incentives and Programs for Conservation in Flood-prone and Environmentally Sensitive Areas compiled as a deliverable of the TSI study. Kyle listed six categories for incentives and programs, containing examples and the number (or count) of each category. A total of 30 different incentives and programs have been documented by the Transportation Department's research. These categories include Regulatory; Financial; Voluntary Conservation; Infrastructure-based; Programmatic; and Education/Collaboration. The information will be shared upon the conclusion of the TSI study.

Kyle concluded the presentation by requesting further information from the Task Force in case any applicable activity was omitted from the list of incentives and programs. A link to a survey was provided, which can be found at the following link: [Incentive Programs to Conserve Flood-Prone or Environmentally Sensitive Areas](#). Please provide outcomes or metrics that have been used to evaluate cited programs, as well as any lessons learned or best practices that can be shared.

- iv. **Use of Common Vision Cost-Share Funds to Support TSI.** NCTCOG proposes shifting these funds to a personal services agreement. (Kate Zielke)
In the absence of FEMA funding, Kate Zielke proposed shifting CV Cost-Share Funds to a personal services agreement for use in the TSI Study. This would mean that \$30,000 be reallocated from funding for USACE to support the TSI Study in the North Study Area. She recommended the proposal be brought to the Steering Committee for approval.

Task Force members agreed the item should be presented to the Steering Committee during the September 18th meeting.

- v. **Project Update Meetings.** Meetings will be conducted during the second half of September. (Kate Zielke)
Upcoming TSI Project Update Meetings are listed below, all occurring from 10 AM to 12 PM:

DATE	LOCATION
September 15, 2025	Weatherford College: Workforce and Emerging Technologies Building— <i>225 College Park Drive, Weatherford, TX 76086</i>
September 22, 2025	Burleson City Hall— <i>141 W. Renfro Street, Burleson, TX 76028</i>
September 23, 2025	Decatur Conference Center— <i>2010 W. Hwy US 380, Decatur, TX 76234</i>
October 1, 2025	Denton County Southwest Courthouse— <i>6200 Canyon Falls Drive, Flower Mound, TX 76226</i>

- vi. **TSI County Government Workshop.** The workshop was held July 31. (Kate Zielke)
The TSI County Government Workshop was a major success, approximately 100 people attended, and there were presentations from Wise County, Dallas County, and Collin County Soil and Water Conservation District. The Workshop was recorded and the presentation is available at [NCTCOG - Upper Trinity River Transportation and Stormwater Infrastructure Project](#).

An additional TSI workshop is tentatively scheduled for January 2026. This workshop will provide attendees with an opportunity to discuss language for model ordinances and codes. This model language will be a deliverable of the TSI study.

- d. **Integrated Stormwater Management (iSWM) Program.** An update on iSWM activities will be provided by NCTCOG staff. (Katie Hunter, NCTCOG)

Katie Hunter briefed the Task Force on iSWM's last meeting, which occurred on July 15th, 2025. Both the April 2025 meeting summary and FY26 work program for iSWM were approved. Notable takeaways from the meeting were discussions on the manual and website update, in which short- and long-term goals were defined.

The next meeting is scheduled for October 14th, 2025, at 1:30 PM via Teams, and the agenda consists of a guest speaker (Mitch Heinemann); revisiting short- and long-term goals for the manual and website updates; and a potential vote on extending the iSWM designation review period.

- e. **Annual Public Works Roundup.** The Roundup takes place September 4, 2025, event. (Kate Zielke)

The Annual Public Works Roundup will be held at the Hurst Conference Center, located at 1601 Campus Drive, Hurst, TX 76054, on September 4th, 2025, from 8:30 AM to 4:05 PM.

Presentations related to floodplain management include Proactive Planning for a Resilient Future – integrating Transportation and Stormwater Infrastructure Project (USACE, Half, Freese & Nichols); Engaging in the Regional Flood Planning Process (Region 3 Trinity Regional Flood Planning Group); and Inland Port Flood Planning Study (Dallas County, APM & Associates).

Registration for the event is still open and the agenda is available at the event webpage: [NCTCOG - Annual Public Works Roundup](#). For questions about this event, please contact Erin Blackman (NCTCOG) at erblackman@nctcog.org.

OTHER BUSINESS AND ROUNDTABLE DISCUSSION

- 6. **CDC Applications.** NCTCOG staff will share CDC applications received since the last FMTF meeting and updates to the CDC process. (Kate Zielke)
 - a. **Applications Received**
New CDC applications have been received, both are exemptions. Other applications are currently under technical review or require upload of a Final Action Form to change status to Permit Issued.
 - b. **Roster Updates Pending**
NCTCOG will add/remove members as indicated at the previous FMTF Meeting.
 - c. **\$2,500 for Model Maintenance Fee.** A reminder that this fee is required due to updating the model to consolidate both the FEMA and CDC data and process, causing the CDC Cost Recovery Fees to change because of the USACE technical reviews involved.

Kate Zielke reminded the Task Force of the Model Maintenance Fee associated with the USACE technical review of the development activity as-built condition in the final Letter of Map Revision (LOMR) submittal for incorporation into the CDC model.

For more information regarding the Model Maintenance Fee, review the Trinity River COMMON VISION Program CDC Flyer uploaded to the following NCTCOG webpage: [NCTCOG - Corridor Development Certificate Program](#).

Lisa Biggs shared that the City of Fort Worth is in the process of assembling their first LOMR submittal for incorporation into the CDC model.

7. **Roundtable Topics/Other Business.** The FMTF members and NCTCOG staff may share additional items as time allows.

Arlington (Lee Jeffrey) - None.

Carrollton - NA

Coppell- None.

City of Dallas - NA

Farmers Branch - Thanked NCTCOG for the CRS Course.

Fort Worth (Lisa Biggs) - Upcoming CDC application for a park project in Gateway Park extension—baseball fields. Unsure of when it will be submitted, but most likely before the next FMTF meeting. Model Maintenance will also be coming through soon.

Grand Prairie (Ryan Harrell) - Also enjoyed the CRS Course. A CDC application will be uploaded soon for the West Fork Trinity River between Post and Paddock Road and Highway 360.

Irving (Garry Fennell) - None.

Lewisville (Jeff Kelly) - One more CDC exemption request incoming: trail from Hebron Station to South Limits.

Seagoville - NA

Dallas County (Lissa Sheppard) - None.

Denton County - NA

Kaufman County (Jeremy Mungin) - None.

Tarrant County (Maria Moreno) - Thanked NCTCOG for the CRS Course.

Tarrant Regional Water District (Ashley Lowrie) - A new board member will be on the Steering Committee.

Trinity River Authority - Region 3 Regional Planning meeting at TRA general office in Arlington on October 3rd at 9 AM. <https://trinityrfpg.org/>.

Halff Associates (Stephanie Griffin) - The TFMA conference registration has ended and requested that all new studies and information be relayed to her as soon as possible.

USACE (Landon Erickson) - Landon is interested in hearing from any communities that have a mechanism of locally funding voluntary buyouts for residents interested in going that route. He understands that state/federal grants/loans are very helpful but would like to hear about local funding options that are being leveraged. Please reach out to Landon if you have any information: 817-886-1692, Charles.Erickson@usace.army.mil.

8. **Upcoming Meeting.** The next Flood Management Task Force meeting will be held on Friday, November 21, 2025. The meeting will be in person at NCTCOG offices, RM Metroplex Conference Room.

9. **Adjournment.**

If you have any questions regarding the meeting or agenda items, please contact Emilie Fryksater by phone at (817) 695-9110, or by email at efryksater@nctcog.org. Thank you.

If you plan to attend this public meeting and you have a disability that requires special arrangements at the meeting, please contact NCTCOG's Title VI Coordinator by email at Title-VI-Coordinator@nctcog.org 72 hours in advance of the meeting. Reasonable accommodations will be made to assist your needs.

Attendance List	
Cole Baker	City of Coppell
Lisa Biggs	City of Fort Worth
Garry Fennell	City of Irving
Ryan Harrell	City of Grand Prairie
Lee Jeffrey	City of Arlington
Jeff Kelly	City of Lewisville
Eric Mueller	City of Farmers Branch
Tam Vu	City of Dallas
Matt Brennan	City of Carrollton
Jeff Ballew	Town of Edgecliff Village
Jeremy Mungin	Kaufman County
Lissa Shepard	Dallas County
Stephen Belknap	Denton County
Maria Moreno	Tarrant County
Jacob Lesue	Consultant
Maggie Freeman	Lockwood, Andrews, & Newman
Johnathan Killebrew	Metro Code LLC
Stephanie Griffin	Halff Associates
Ashley Lowrie	TRWD
Heather Firn	TRA
Landon Erickson	USACE
Kyle Hoener	NCTCOG
Shawn Conrad	NCTCOG
Katie Hunter	NCTCOG
Kate Zielke	NCTCOG
Emilie Fryksater	NCTCOG

If you plan to attend this public meeting and you have a disability that requires special arrangements at the meeting, please contact NCTCOG's Title VI Coordinator by email at Title-VI-Coordinator@nctcog.org 72 hours in advance of the meeting. Reasonable accommodations will be made to assist your needs.