

North Central Texas Council of Governments

TO: NCTCOG Executive Board

DATE: October 16, 2026

FROM: Monte Mercer
Acting Executive Director

SUBJECT: Executive Board Meeting

The next meeting of the **NCTCOG Executive Board** will be:

DATE: October 22, 2026

Please RSVP to Jerri Watson as soon as possible by email jwatson@nctcog.org or call (817) 695-9100.

12:00 PM: LUNCH

1:00 PM: **EXECUTIVE BOARD – REGULAR SESSION**

PHYSICAL

LOCATION: NCTCOG Offices
Centerpoint II Conference Center
616 Six Flags Drive, Arlington, TX 76011
Transportation Council Room

Presiding officer will be physically present at this location, which shall be open to the public during open portions of the meeting.

METHOD: Via Videoconference

President Justice hopes each of you will plan to attend this important meeting. I look forward to seeing you there!

North Central Texas Council of Governments

EXECUTIVE BOARD AGENDA

October 22, 2026 | 1:00 pm

Physical Location of Meeting: NCTCOG Offices, Centerpoint II Conference Center
616 Six Flags Drive, Arlington, TX 76011, Transportation Council Room

Method of Meeting: Via Videoconference

The NCTCOG Executive Board meeting is posted as a videoconference meeting. The presiding officer shall be present at the physical location, which shall be open to the public during open portions of the meeting. Members of the public may attend in person or view the livestream via <http://nctcog.swagit.com/live>. The meeting will be recorded and posted later on NCTCOG's website <http://nctcog.swagit.com/executive-board/>.

Executive Board

1. _____ Jennifer Justice – President
2. _____ Brandon J. Huckabee – Vice President
3. _____ T.J. Gilmore – Secretary/Treasurer
4. _____ Victoria Johnson – Past President
5. _____ Christopher Boedeker
6. _____ Michael Evans
7. _____ Chris Hill
8. _____ Gary Hulse
9. _____ Clay Jenkins

10. _____ Jon McKenzie
11. _____ Bobbie Mitchell
12. _____ Jesse Moreno
13. _____ Tim O'Hare
14. _____ Mattie Parker
15. _____ Jim Ross
16. _____ Burt Thakur
17. _____ Ross Weaver
18. _____ Mitch Little

Staff

- _____ Monte Mercer
- _____ Sue Alvarez
- _____ Tim Barbee
- _____ Doni Green
- _____ Maribel Martinez
- _____ Michael Morris
- _____ Phedra Redifer
- _____ Randy Richardson
- _____ Christy Williams
- _____ Jerri Watson

REGULAR SESSION: 1:00 pm

Call to order time: _____

Pledge to the United States and Texas Flags

Public Comment on Agenda Items (Must be physically present)

Members of the public may comment on any item(s) on today's agenda at this time. If speaking, please announce your name, city of residence and the agenda item(s) on which you are commenting. A maximum three (3) minutes is permitted per speaker. At the conclusion of this item, no further opportunities for public comment will be provided for the duration of the meeting.

RECOGNITION

- 1 **Recognition of Past President Johnson on Receiving the North Texas Commission Leadership Award - Monte Mercer**

CONSENT AGENDA ITEMS:

Motion/Second Item # Name of Item

_____/_____ 2 **Approval of Minutes**

_____/_____ 3 **Resolution to Review and Approve NCTCOG's Investment Policy - Randy Richardson**

_____/_____ 4 **Resolution to Accept and Approve the Quarterly Investment Report - Randy Richardson**

- ____/____ 5 Resolution Authorizing TXShare Contracts for Police and First Responder Uniforms, Gear and Accessories - Randy Richardson
- ____/____ 6 Resolution Authorizing a Contract with Gartner, Inc. for Professional Services - Tim Barbee
- ____/____ 7 Resolution Endorsing the TWC Grant Application for the Teacher Externship Program - Phedra Redifer
- ____/____ 8 Resolution Endorsing Fiscal Year 2024-2026 Promoting Resilient Operations for Transformative, Efficient, and Cost-Saving Transportation Grant Applications to the United States Department of Transportation - Michael Morris & Susan Alvarez
- ____/____ 9 Resolution Authorizing Receipt of Federal Transit Administration Formula Funding and Agreements to Implement Transit Projects - Michael Morris
- ____/____ 10 Resolution Authorizing Contract with Moore Iacofano Goltsman, Inc. for the Fort Worth to Plano Regional Trail Branding and Wayfinding Plan - Michael Morris
- ____/____ 11 Resolution Authorizing Contract with EBP, Inc. for the Economic Evaluation Tool for Transportation Projects - Michael Morris
- ____/____ 12 Resolution Authorizing Contract with Kimley-Horn and Associates, Inc. to Evaluate Alternatives for Legacy Automated Transportation System - Michael Morris
- ____/____ 13 Resolution Authorizing Use of Regional Transportation Council Local Funds for Air Quality - Michael Morris
- ____/____ 14 Resolution Authorizing Data Sharing Agreements to Facilitate implementation of Clear Path Technology - Michael Morris
- ____/____ 15 Resolution Authorizing Agreement with City of Denton for Bicycle and Pedestrian Count Equipment - Michael Morris
- ____/____ 16 Resolution Authorizing an Agreement with the North Central Texas Trauma Regional Advisory Council Related to the FIFA World Cup Grant Program - Maribel Martinez

____/____ 17 Appointments to Department of Environment and Development Advisory Committees
- Susan Alvarez

____/____ 18 Appointments to the North Central Texas Economic Development District Board
(NCTEDD) - Prit Patel

ITEMS FOR INDIVIDUAL CONSIDERATION:

____/____ 19 Resolution Authorizing Agreements with Participating Public Agencies for the North
Texas Advanced Air Mobility Readiness Call for Projects - Michael Morris

____/____ 20 Resolution Authorizing a Contract with Mackenzie Eason & Associates for Executive
Recruitment Services for the Executive Director Position – Jennifer Justice

INFORMATION ITEMS:

21 Status Report on FY2026 Discretionary Grant Awards - Randy Richardson

- 22 Acting Executive Director's Report - Monte Mercer
- November 19th Executive Board Meeting
 - December Executive Board Meeting
 - NCTCOG 60th Anniversary Activities
 - Technical Assistance Request from Johnson and Erath Counties
 - Economic Development District Update
 - [Regional Codes Coordinating Committee Bylaws](#) Update

MISCELLANEOUS:

23 Future Calendar and Attendance

Adjournment: _____

A closed executive session may be held on any of the above agenda items when legally justified pursuant to Subchapter D of the Texas Open Meetings Act (Texas Government Code Chapter 551).



Councilmember Victoria Johnson receives North Texas Commission leadership award

Posted on October 01, 2026

Burleson City Councilmember Victoria Johnson was honored with the North Texas Commission's Elected Official Leadership Award during the organization's Annual Meeting in September.

The North Texas Commission's leadership awards recognize outstanding leaders and organizations that have demonstrated a commitment to strengthening the North Texas region through leadership, innovation and service.

Johnson has represented Place 1 on the Burleson City Council since May 2021 and has been an active voice in regional collaboration. She previously served as president of the North Central Texas Council of Governments (NCTCOG), an association of local governments that works to address regional issues and opportunities across North Central Texas.

During her tenure as NCTCOG president, Johnson championed collaboration among cities, encouraged innovative approaches to regional challenges and worked to improve the quality of life for residents throughout North Texas.

The Elected Official Leadership Award recognizes Johnson's commitment to public service and her efforts to strengthen partnerships among communities across the region.

The North Texas Commission is a nonprofit, public-private partnership that brings together businesses, cities, counties, higher education institutions and other organizations throughout the Dallas-Fort Worth region. The organization focuses on regional advocacy, economic development and collaboration on issues affecting North Texas.



NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS EXECUTIVE BOARD MEETING

Minutes — September 24, 2026

Transportation Council Room | 616 Six Flags Drive | Arlington, Texas

The NCTCOG Executive Board meeting was conducted as a videoconference meeting that was live broadcast at <https://nctcog.swagit.com/live>. The presiding officer, President Justice, was present at the physical location, 616 Six Flags Drive, Arlington, Texas, which was open to the public during all open portions of the meeting.

President Justice called the regular meeting of the North Central Texas Council of Governments Executive Board to order at 1:00 pm on September 24, 2026. Monte Mercer took attendance and determined that a quorum was physically present.

Members of the Board Present:

- | | |
|---------------------|--------------------|
| 1. Jennifer Justice | 7. Jon McKenzie |
| 2. T.J. Gilmore | 8. Bobbie Mitchell |
| 3. Victoria Johnson | 9. Jesse Moreno |
| 4. Michael Evans | 10. Tim O'Hare (V) |
| 5. Gary Hulsey | 11. Mattie Parker |
| 6. Clay Jenkins | 12. Ross Weaver |

Members of the Board Absent:

1. Brandon J. Huckabee
2. Christopher Boedeker
3. Chris Hill
4. Jim Ross
5. Burt Thakur
6. Mitch Little

Members of the Staff Present:

Monte Mercer, Susan Alvarez, Tim Barbee, Doni Green, Michael Morris, Phedra Redifer, Randy Richardson, Jerri Watson, Ken Kirkpatrick, James Powell, Michael Bort, Tom McLain, Therese Bergeon, Shala Geer-Smith, Caroline Vandergriff, Lisa Rascoe, Natalie Bettger, Emily Beckham, Jessie Shadowens, Dawn Dalrymple, Kelly Schmidt, Prit Patel, Tyler Baines, Megan Short, Marcie Bruner, Lori Clark, Madison Dunn, Paroo Mueglich, Katherine Cadena, Lisa Sack, Amanda Wilson, Teale Robinson, Amsal Khimani, Emily Dryden, Emily Wakefield

Visitors Present:

Rob Barthen, GrantWorks; Glenn Barker, Public Works Director – City of Corinth; Lauren Trimble, Dallas County

REGULAR SESSION

PUBLIC COMMENT ON AGENDA ITEMS

President Justice opened the meeting for public comment and asked if there was anyone present wishing to speak. Glenn Barker, Public Works Director, City of Corinth, spoke regarding Item #12 on the Agenda.

CONSENT AGENDA ITEMS:

Items 1 - 13 were posted on the agenda as Consent Items.

- Item 1 **Approval of Minutes**
- Item 2 **Resolution Authorizing Contracts with Cherry Bekaert, LLP, and Gradient Solutions Corporation for Risk and Compliance Advisory Services**
- Item 3 **Resolution Authorizing TXShare Contracts for Healthcare Benefits Brokerage-Consulting and Ancillary Services**
- Item 4 **Resolution Authorizing the FY2027 Interlocal Cooperation Agreement with the Office of the Governor Public Safety Office**
- Item 5 **Resolution Authorizing the McKinney Workforce Center Lease Extension**
- Item 6 **Resolution Authorizing Agreement for Receipt of Funding and Agreements with Subrecipients for the 2026 Technology Project Identification Call for Projects**
- Item 7 **Resolution Authorizing Agreements with Subrecipients of the Traffic Signal Equipment Standardization and Upgrade Program**
- Item 8 **Resolution Authorizing Purchase and Placement of Education Campaigns for Transportation Initiatives in Fiscal Year 2027**
- Item 9 **Resolution Endorsing Submittal of 2026 Bus and Bus Facilities and Low or No Emissions Grant Program Applications to the Federal Transit Administration**
- Item 10 **Resolution Approving Modifications to the FY2026 and FY2027 Unified Planning Work Program for Regional Transportation Planning**
- Item 11 **Resolution Endorsing the 2026 Update to the North Central Texas Water Quality Management Plan**
- Item 12 **Resolution Approving the 2026 Amendments to the Public Works Construction Standards North Central Texas, Amended Fifth Edition**
- Item 13 **Resolution Authorizing FY2027 Purchase of Computer Hardware, Software, and Information Technology Contract Services for the Agency**

Upon a Motion by Councilmember Johnson (seconded by Commissioner Mitchell), to approve Consent Agenda Items 1 - 13, and unanimous vote of all members present, the Board approved the Consent Agenda Items as posted.

ITEMS FOR INDIVIDUAL CONSIDERATION:

- Item 14 **Conduct a Public Hearing Regarding the Annual Fiscal Program for FY2027 and Consider a Resolution to Approve and Adopt the Annual Fiscal Program**

Randy Richardson, Director of Administration, reminded the Board that the Finance Committee had received a comprehensive presentation of the proposed FY 2027 Annual Budget at last month's meeting and that a summary briefing had also been provided to the full Board at that time. He then presented an overview of the revenue sources and expenditures associated with the proposed budget totaling \$473,036,693. President Justice opened the public hearing; no comments or questions were received, and the hearing was subsequently closed.

Mayor Gilmore, Chair of the Finance Committee, commended the staff for their thorough and knowledgeable work. The Board was requested to adopt a resolution approving the Fiscal Program, which was approved as presented.

Exhibit: 2026-09-14-AA

Upon a Motion by Mayor Gilmore (seconded by Councilmember Johnson), and unanimous vote of all members present, the Board approved the resolution as presented.

Item 15 Resolution Authorizing Amended Contract with the Meadows Mental Health Policy Institute to Develop and Implement a Program to Reduce Youth Fatalities Due to Motor Vehicle Crashes

Michael Morris, Director of Transportation, provided an update on the youth driver safety initiative funded through the Regional Transportation Council's Innovative Safety Projects and Programs to Reduce Youth Fatalities Due to Motor Vehicle Crashes program. He explained that in January 2025, the Board authorized a contract with The Meadows Mental Health Policy Institute for an amount not to exceed \$3.2 million to develop and implement a curriculum focused on moral courage and bystandership principles aimed at reducing fatal motor vehicle crashes among youth drivers. Initial survey results demonstrated strong positive outcomes, with a significant majority of participants reporting increased confidence in recognizing and addressing unsafe driving behaviors among their peers. Based on the program's success, Board authorization was requested amending the contract by an additional \$500,000, increasing the total contract amount to \$3.7 million in Regional Transportation Council RTR funds with no local match required. The additional funding will support expanded in-person and online bystandership training opportunities for youth throughout the region. Staff also reported that all procurement activities were conducted in compliance with applicable state and federal requirements.

Exhibit: 2026-09-15-TR

Mayor Pro Tem Moreno entered the meeting. Judge Jenkins entered the meeting virtually.

Upon a Motion by Commissioner Mitchell (seconded by Councilmember Johnson), and unanimous vote of all members present, the Board approved the resolution as presented.

INFORMATION ITEMS:

Item 16 Status Report on Metropolitan Planning Organization Revolver Funds and Regional Transportation Council Local Pool

Michael Morris, Director of Transportation, provided a status report of the Permanent MPO Revolver, the Temporary MPO Revolver, and the RTC Local Fund Pool. Details of the summary are provided below.

RTC LOCAL Accounts

Permanent MPO Revolver Balance (as of 7/31/2026)	\$ 4,209,153.71
Permanent MPO Revolver	\$ 15,000,000.00
Permanent MPO Revolver Interest	\$ 698,001.38
Permanent MPO Revolver Utilization (as of 7/31/2026)	\$ 11,488,847.67
Number of times Permanent Revolver has rotated	22.68
Temporary MPO Revolver Balance (as of 7/31/2026)	\$ 11,217,815.88
Temporary MPO Revolver Receipts	\$ 10,000,000.00
Temporary MPO Revolver Interest	\$ 1,217,815.88
Temporary MPO Revolver Utilization (as of 7/31/2026)	\$ -
RTC Local Fund Pool Balance (as of 8/4/2026)	\$ 94,601,395.25
RTC Local Fund Receipts	\$ 95,000,000.00
RTC Local Fund Interest	\$ 22,698,768.10
Committed Funds	\$ 23,097,372.85

Exhibit: 2026-09-16-TR

This was an informational item and did not require a vote.

Item 17 Internal Compliance Program and Ethics Training

Ken Kirkpatrick, General Counsel, provided an overview of the North Central Texas Council of Governments' (NCTCOG) Internal Compliance Program (ICP) and ethics and conflict-of-interest requirements. He noted that the Executive Board most recently updated the ICP in March 2025 and, in accordance with the program requirements, receives an annual briefing on compliance and ethics standards. Mr. Kirkpatrick explained that the ICP was established in 2011 in response to Texas Department of Transportation requirements and applies to all NCTCOG programs and activities. The program is designed to promote compliance with applicable laws, regulations, and ethical standards through established policies and procedures for employees and officers. He also reviewed conflict-of-interest requirements under Chapter 171 of the Texas Local Government Code, including disclosure and abstention obligations when a Board member has a substantial interest in a matter before the Board, and highlighted the Conflict of Interest Affidavit available for use when needed.

Exhibit: 2026-09-17-EDO

This was an informational item and did not require a vote.

Item 18 Deputy Executive Director's Report

Monte Mercer, Deputy Executive Director, provided a report to the Executive Board. He advised that staff would poll Board members regarding their availability for the November 19 Executive Board meeting, as it coincides with the National League of Cities Annual Conference. Mr. Mercer asked Ken Kirkpatrick to provide a status update on the dismissal of the Denton County/Regional Transportation Council lawsuit and NCTCOG's appeal. Mr. Mercer also updated the Board on activities planned in recognition of NCTCOG's 60th Anniversary.

Exhibit: 2026-09-18-EDO

MISCELLANEOUS:

Item 19 Attendance and Calendar

The Board was provided with a Calendar of meeting and a record of Attendance.

EXECUTIVE SESSION:

Judge Jenkins entered the meeting in person.

President Justice called the Executive Session to order at 1:47 pm, pursuant to the following sections of the Open Meetings Act (Chapter 551 of the Texas Government Code):

- Section 551.074(a)(1) to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; and,
- Section 551.071 to consult with its attorney to seek advice pertaining to matters posted under Section 551.074(a)(1); relating to the following:
 - Discuss and consider process to initiate the recruitment of the vacant Executive Director position and appointment of an acting Executive Director until such time as the Executive Director position is filled.

President Justice adjourned the Executive Session at 2:12 pm.

RECONVENE REGULAR SESSION:

President Justice reconvened the regular session at 2:15 pm.

Item 20	Consider and Take Possible Action(s) Regarding Matters Discussed in Executive Session
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Councilmember Johnson moved, seconded by Judge Jenkins, that the Hiring Committee appointed by President Justice work with staff to conduct a procurement for an executive recruitment firm for the position of Executive Director and bring back a recommended firm for consideration in October. Motion passed unanimously.

Councilmember Johnson moved, seconded by Judge Jenkins, that the Executive Board appoint Monte Mercer to serve as Acting Executive Director until such time as the Executive Director position is filled, and 2) in accordance with NCTCOG policies governing acting assignments authorize a temporary salary adjustment of a 10% increase in base salary effective at the beginning of the next pay period, October 4, 2026, until no longer serving in that capacity. Motion passed unanimously.

President Justice adjourned the meeting at 2:16 pm.

Approved by:

Jennifer Justice, President
North Central Texas Council of Governments
Councilmember, City of Richardson

Checked by:

Ken Kirkpatrick, General Counsel
North Central Texas Council of Governments



North Central Texas Council of Governments

Item 3

Exhibit: 2026-10-03-AA

Meeting Date: October 22, 2026

Submitted By: Randy Richardson
Director of Administration

Item Title: Resolution to Review and Approve NCTCOG's Investment Policy

In accordance with the Public Funds Investment Act (PFIA), a public entity's investment policy must be reviewed annually by its governing body. The North Central Texas Council of Government's Investment Policy, which includes a listing of authorized brokers, is enclosed for Executive Board review. Staff is not recommending any changes.

I will be available at the Executive Board meeting to answer any questions. RR

RESOLUTION TO REVIEW AND APPROVE NCTCOG'S INVESTMENT POLICY

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, the Public Funds Investment Act requires public entities to develop written investment policies and strategies reviewed and approved annually by the governing body; and,

WHEREAS, the Public Funds Investment Act requires the governing body or designated investment committee of public entities to review and adopt annually a list of qualified brokers authorized to engage in investment transactions with the entity; and,

WHEREAS, the NCTCOG Investment Policy, which includes a listing of authorized brokers, has been provided to the Executive Board for review; and,

WHEREAS, the Executive Board finds the policy to provide for the safe and prudent investment of funds.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. The NCTCOG Executive Board approves the Investment Policy as included in Attachment 1.

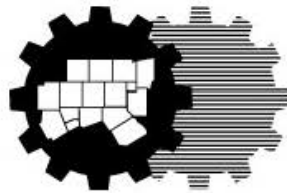
Section 2. NCTCOG staff is authorized to take such investment actions as the approved policy permits with authorized brokers.

Section 3. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this Resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary/Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



Investment Policy

North Central Texas
Council of Governments

October 14, 2026

INVESTMENT POLICY

I. POLICY

It is the policy of the North Central Council of Governments (NCTCOG) that after allowing for the anticipated cash flow requirements of NCTCOG and giving due consideration to the safety and risk of investment, all available funds shall be invested in conformance with these legal and administrative guidelines, seeking to optimize interest earnings to the maximum extent possible.

Effective cash management is recognized as essential to good fiscal management. Investment interest is a source of revenue to NCTCOG funds. The NCTCOG's investment portfolio shall be designed and managed in a manner designed to maximize this revenue source, to be responsive to public trust, and to be in compliance with legal requirements and limitations.

Investments shall be made with the primary objectives of:

- * **Safety** and preservation of principal
- * Maintenance of sufficient **liquidity** to meet operating needs
- * **Public trust** from prudent investment activities
- * Optimization of **interest earnings** on the portfolio

II. PURPOSE

The purpose of this investment policy is to comply with applicable statutes, rules, regulations and Chapter 2256 of the Government Code ("Public Funds Investment Act"), which requires NCTCOG to adopt a written investment policy regarding the investment of its funds and funds under its control. The Investment Policy addresses the methods, procedures and practices that must be exercised to ensure effective and judicious fiscal management of the NCTCOG's funds.

III. SCOPE

This Investment Policy shall govern the investment of all financial assets of NCTCOG. These funds are accounted for in the NCTCOG's Annual Comprehensive Financial Report (ACFR) and include:

- General Fund
- Special Revenue Funds ⁽¹⁾
- Internal Service Funds
- Enterprise Funds
- Any new fund created by NCTCOG, unless specifically exempted from this Policy by the Executive Board or by law.

⁽¹⁾ Includes funds of the North Central Texas Emergency Communications District

NCTCOG may consolidate cash balances from all funds to maximize investment earnings. Investment income will be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

This Investment Policy shall apply to all transactions involving the financial assets and related activity for all the foregoing funds. However, this policy does not apply to the assets administered for the benefit of NCTCOG by outside agencies under deferred compensation programs.

The following investment strategies are the guidelines to investment of the funds of NCTCOG. All investments, when aggregated together, must be within the diversification parameters listed with the authorized investments. From time to time, on a temporary basis, the actual investments within one fund or another may vary slightly from its underlying strategy. However, these deviations should only be temporary and easily corrected.

- **Operating funds** include the general fund, internal service funds, and enterprise funds. These funds are necessary for the day to day operations of the NCTCOG's programs. Due to their short-term nature, these funds need to be available when needed. These funds will be invested in instruments authorized by this policy with a maturity not exceeding 180 days.
- **Advance funds** include any designated local, state, or federal advance funding within special revenue funds. These funds are necessary for the implementation of the NCTCOG's programs and tend to be short-term to mid-term in nature. These funds will be invested in instruments authorized by this policy with a maturity matched with programmatic needs not exceeding 365 days.
- **Designated funds** include programmed local funding within special revenue funds. These funds tend to be longer term in nature and not needed for immediate use. These funds will be invested in instruments authorized by this policy with a maturity matched with programmatic needs not exceeding two (2) years.

IV. INVESTMENT OBJECTIVES

NCTCOG shall manage and invest its cash with four primary objectives, listed in order of priority: **safety, liquidity, public trust, and yield, expressed as optimization of interest earnings.** The safety of the principal invested always remains the primary objective. All investments shall be designed and managed in a manner responsive to the public trust and consistent with state and local law.

NCTCOG shall maintain a comprehensive cash management program, which includes collection of account receivables, vendor payments in accordance with invoice terms, and prudent investment of available cash. Cash management is defined as the process of managing monies in order to insure maximum cash availability and maximum earnings on short-term investment of cash.

Safety [PFIA 2256.005(b)(2)]

Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit and interest rate risk.

- **Credit Risk and Concentration of Credit Risk** – NCTCOG will minimize credit risk, the risk of loss due to the failure of the issuer or backer of the investment, and concentration of credit risk, the risk of loss attributed to the magnitude of investment in a single issuer, by:
 - Limiting investments to the safest types of investments
 - Pre-qualifying the financial institutions and broker/dealers with which NCTCOG will do business
 - Diversifying the investment portfolio so that potential losses on individual issuers will be minimized.
- **Interest Rate Risk** – NCTCOG will manage the risk that the interest earnings and the market value of investments in the portfolio will fall due to changes in general interest rates by limiting the

maximum weighted average maturity of the investment portfolio to 365 days. NCTCOG will, in addition,:

- Structure the investment portfolio so that investments mature to meet cash requirements for ongoing operations, thereby avoiding the need to liquidate investments prior to maturity.
- Invest operating funds primarily in certificates of deposit, shorter-term securities, money market mutual funds, or local government investment pools functioning as money market mutual funds.
- Diversify maturities and staggering purchase dates to minimize the impact of market movements over time.

Liquidity [PFIA 2256.005(b)(2)]

The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that investments mature concurrent with cash needs to meet anticipated demands. Because all possible cash demands cannot be anticipated, a portion of the portfolio will be invested in shares of money market mutual funds or local government investment pools that offer same-day liquidity. In addition, a portion of the portfolio may consist of securities with active secondary or resale markets.

Public Trust

All participants in NCTCOG's investment process shall seek to act responsibly as custodians of the public trust. Investment officers shall avoid any transaction that might impair public confidence in NCTCOG's ability to govern effectively.

Yield (Optimization of Interest Earnings) [PFIA 2256.005(b)(3)]

The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to the safety and liquidity objectives described above.

V. RESPONSIBILITY AND CONTROL

Delegation of Authority [PFIA 2256.005(f)]

In accordance with applicable statutes, rules, regulations and the Public Funds Investment Act, the Board designates the Director of Administration as NCTCOG's Investment Officer. An Investment Officer or designee is authorized to execute investment transactions on behalf of NCTCOG. No person may engage in an investment transaction or the management of NCTCOG funds except as provided under the terms of this Investment Policy as approved by the Board. The investment authority granted to the investing officers is effective until rescinded by the Board.

Quality and Capability of Investment Management [PFIA 2256.005(b)(3)]

NCTCOG shall provide periodic training in investments for the designated investment officer(s) and other investment personnel through courses and seminars offered by professional organizations, associations, and other independent sources in order to insure the quality and capability of investment management in compliance with the Public Funds Investment Act.

Training Requirement [PFIA 2256.008 – Local Governments]

In accordance with applicable statutes, rules, regulations and the Public Funds Investment Act, designated Investment Officers shall attend an investment training session no less often than once every

two years commencing on the first day of NCTCOG's fiscal year and consisting of the two consecutive fiscal years following that date, and shall receive not less than 10 hours of instruction relating to investment responsibilities. A newly appointed Investment Officer must attend a training session of at least 10 hours of instruction within twelve months of the date the officer took office or assumed the officer's duties. The investment training session shall be provided by an independent source approved by the Board (see Attachment). For purposes of this policy, an "independent source" from which investment training shall be obtained shall include a professional organization, an institution of higher education or any other sponsor other than a business organization with whom NCTCOG may engage in an investment transaction.

Internal Controls

The Director of Administration is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of NCTCOG are protected from loss, theft, or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

Accordingly, the Director of Administration shall establish a process for annual independent review by an external auditor to assure compliance with policies and procedures. The internal controls shall address the following points.

- Control of collusion.
- Separation of transactions authority from accounting and record keeping.
- Custodial safekeeping.
- Avoidance of physical delivery securities.
- Clear delegation of authority to subordinate staff members.
- Written confirmation for all transactions for investments and wire transfers.
- Development of a wire transfer agreement with the depository bank or third party custodian.

Prudence [PFIA 2256.006]

The standard of prudence to be applied by the Investment Officer shall be the "prudent investor" rule. This rule states that "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived." In determining whether an Investment Officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

- The investment of all funds, or funds under NCTCOG's control, over which the officer had responsibility rather than a consideration as to the prudence of a single investment.
- Whether the investment decision was consistent with the written approved investment policy of NCTCOG.

Indemnification

The Investment Officer, acting in accordance with written procedures and exercising due diligence, shall not be held personally responsible for a specific investment's credit risk or market price changes, provided that these deviations are reported immediately and the appropriate action is taken to control adverse developments.

Ethics and Conflicts of Interest [PFIA 2256.005(j)]

Officers and employees involved in the investment process shall refrain from personal business activity that would conflict with the proper execution and management of the investment program, or that would impair their ability to make impartial decisions. Employees and Investment Officers shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with which business is conducted on behalf of the NCTCOG.

An Investment Officer of NCTCOG who has a personal business relationship with an organization seeking to sell an investment to NCTCOG shall file a statement disclosing that personal business interest. An Investment Officer who is related within the second degree by affinity or consanguinity to an individual seeking to sell an investment to NCTCOG shall file a statement disclosing that relationship. A statement required under this subsection must be filed with the Texas Ethics Commission and the Board.

VI. SUITABLE AND AUTHORIZED INVESTMENTS

Portfolio Management

NCTCOG currently has a "buy and hold" portfolio strategy. Maturity dates are matched with cash flow requirements and investments are purchased with the intent to be held until maturity. However, investments may be liquidated prior to maturity for the following reasons:

- An investment with declining credit may be liquidated early to minimize loss of principal.
- Cash flow needs of NCTCOG require that the investment be liquidated.
- Portfolio restructuring to accommodate NCTCOG needs and requirements or to address market conditions.

Investments [PFIA 2256.005(b)(4)(A)]

NCTCOG funds governed by this policy may be invested in the instruments described below, all of which are authorized by Chapter 2256 of the Government Code (Public Funds Investment Act). Investment of NCTCOG funds in any instrument or security not authorized for investment under the Act is prohibited. NCTCOG will not be required to liquidate an investment that becomes unauthorized subsequent to its purchase.

I. Authorized

1. Obligations of the United States of America, its agencies and instrumentalities.
2. Certificates of Deposit issued by a depository institution that has its main office or a branch office in Texas. The certificate of deposit must be guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor and secured by obligations in a manner and amount as provided by law. In addition, certificates of deposit obtained through a depository institution that has its main office or a branch office in Texas and that contractually agrees to place the funds in federally insured depository institutions in accordance with the conditions prescribed in Section 2256.010(b) of the Public Funds Investment Act are authorized investments.
3. Fully collateralized direct repurchase agreements with a defined termination date secured by obligations of the United States or its agencies and instrumentalities. These shall be pledged to NCTCOG, held in NCTCOG's name, and deposited at the time the investment is made with NCTCOG or with a third party selected and approved by NCTCOG. Repurchase agreements must be purchased through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in Texas. A Master Repurchase Agreement must be signed by the bank/dealer prior to investment in a repurchase agreement. All

repurchase agreement transactions will be on a delivery vs. payment basis. Securities received for repurchase agreements must have a market value greater than or equal to 102 percent at the time funds are disbursed. (Sweep Accounts and/or Bond Proceeds)

4. Money Market Mutual funds that: 1) are registered and regulated by the Securities and Exchange Commission, 2) have a dollar weighted average stated maturity of 90 days or less, 3) seek to maintain a net asset value of \$1.00 per share, and 4) are rated AAA by at least one nationally recognized rating service.
5. Local government investment pools, which 1) meet the requirements of Chapter 2256.016 of the Public Funds Investment Act, 2) are rated no lower than AAA or an equivalent rating by at least one nationally recognized rating service, and 3) are authorized by resolution or ordinance by the Board. In addition, a local government investment pool created to function as a money market mutual fund must mark its portfolio to the market daily and, to the extent reasonably possible, stabilize at \$1.00 net asset value.

All prudent measures will be taken to liquidate an investment that is downgraded to less than the required minimum rating. (PFIA 2256.021)

II. Not Authorized [PFIA 2256.009(b)(1-4)]

Investments including interest-only or principal-only strips of obligations with underlying mortgage-backed security collateral, collateralized mortgage obligations with an inverse floating interest rate or a maturity date of over 10 years are strictly prohibited.

VII. INVESTMENT PARAMETERS

Maximum Maturities [PFIA 2256.005(b)(4)(B)]

The longer the maturity of investments, the greater their price volatility. Therefore, it is NCTCOG's policy to concentrate its investment portfolio in shorter-term securities in order to limit principal risk caused by changes in interest rates.

NCTCOG attempts to match its investments with anticipated cash flow requirements. NCTCOG will not directly invest in securities maturing more than two (2) years from the date of purchase; however, the above described obligations, certificates, or agreements may be collateralized using longer dated investments.

Because no secondary market exists for repurchase agreements, the maximum maturity shall be 120 days except in the case of a flexible repurchase agreement for bond proceeds. The maximum maturity for such an investment shall be determined in accordance with project cash flow projections and the requirements of the governing bond ordinance.

The composite portfolio will have a weighted average maturity of 365 days or less. This dollar-weighted average maturity will be calculated using the stated final maturity dates of each security. [PFIA 2256.005(b)(4)(C)]

Diversification [PFIA 2256.005(b)(3)]

NCTCOG recognizes that investment risks can result from issuer defaults, market price changes or various technical complications leading to temporary illiquidity. Risk is managed through portfolio diversification that shall be achieved by the following general guidelines:

- Limiting investments to avoid over concentration in investments from a specific issuer or business sector (excluding U.S. Treasury securities and certificates of deposit that are fully insured and collateralized in accordance with state and federal law),
- Limiting investment in investments that have higher credit risks (example: commercial paper),
- Investing in investments with varying maturities, and
- Continuously investing a portion of the portfolio in readily available funds such as local government investment pools (LGIPs), money market funds or overnight repurchase agreements to ensure that appropriate liquidity is maintained in order to meet ongoing obligations.

The following maximum limits, by instrument, are established for NCTCOG's portfolio:

1. U.S. Treasury Securities 100%
2. U.S. Agencies and Instrumentalities 85%
3. Certificates of Deposit 100%
4. Repurchase Agreements ⁽¹⁾ 20%
5. Money Market Mutual Funds ⁽²⁾ 50%
6. Authorized Pools 100%

⁽¹⁾ Excluding flexible repurchase agreements for bond proceeds investments

⁽²⁾ No single investment in any one money market mutual fund which exceeds 10% of the total assets of the money market mutual fund

VIII. SELECTION OF BANKS AND DEALERS

Depository [Chapter 105.017, Local Government Code]

At least every 5 years a Depository shall be selected through the NCTCOG's banking services procurement process, which shall include a formal request for proposal (RFP). The selection of a depository will be determined by competitive bid and evaluation of bids will be based on the following selection criteria:

- The ability to qualify as a depository for public funds in accordance with state law.
- The ability to provide requested information or financial statements for the periods specified.
- The ability to meet all requirements in the banking RFP.
- Complete response to all required items on the bid form
- Lowest net banking service cost, consistent with the ability to provide an appropriate level of service.
- The credit worthiness and financial stability of the bank.

Authorized Brokers/Dealers [PFIA 2256.025]

NCTCOG shall, at least annually, review, revise, and adopt a list of qualified brokers/dealers and financial institutions authorized to engage in securities transactions with NCTCOG. A designated investment committee or Executive Board will at least annually review and adopt the list of qualified brokers/dealers (see Attachment). Those firms that request to become qualified bidders for securities transactions will be required to provide a completed broker/dealer questionnaire that provides information regarding creditworthiness, experience and reputation and 2) a certification stating the firm has received, read and understood NCTCOG's investment policy and agree to comply with the policy. Authorized firms may include primary dealers or regional dealers that qualify under Securities & Exchange Commission Rule 15C3-1 (Uniform Net Capital Rule), and qualified depositories. All investment providers, including financial institutions, banks, money market mutual funds, and local government investment pools, must sign a certification acknowledging that the organization has received and reviewed NCTCOG's

investment policy and that reasonable procedures and controls have been implemented to preclude investment transactions that are not authorized by NCTCOG's policy. [PFIA 2256.005(k-l)]

Competitive Bids

It is the policy of NCTCOG to require competitive bidding for all individual security purchases and sales except for: a) transactions with money market mutual funds and local government investment pools and b) treasury and agency securities purchased at issue through an approved broker/dealer or financial institution.

Delivery vs. Payment [PFIA 2256.005(b)(4)(E)]

Securities shall be purchased using the **delivery vs. payment** method with the exception of investment pools and mutual funds. Funds will be released after notification that the purchased security has been received.

IX. CUSTODIAL CREDIT RISK MANAGEMENT

Safekeeping and Custodial Agreements

NCTCOG shall contract with a bank or banks for the safekeeping of securities either owned by NCTCOG as part of its investment portfolio or held as collateral to secure demand or time deposits. Securities owned by NCTCOG shall be held in NCTCOG's name as evidenced by safekeeping receipts of the institution holding the securities.

Collateral for deposits will be held by a third party custodian designated by NCTCOG and pledged to NCTCOG as evidenced by safekeeping receipts of the institution with which the collateral is deposited. Original safekeeping receipts shall be obtained. Collateral may be held by the depository bank's trust department, a Federal Reserve bank or branch of a Federal Reserve bank, a Federal Home Loan Bank, or a third party bank approved by NCTCOG.

Collateral Policy [PFCA 2257.023]

Consistent with the requirements of the Public Funds Collateral Act, it is the policy of NCTCOG to require full collateralization of all NCTCOG funds on deposit with a depository bank, other than investments. In order to anticipate market changes and provide a level of security for all funds, the collateralization level will be 105% of market value of principal and accrued interest on the deposits or investments less an amount insured by the FDIC. At its discretion, NCTCOG may require a higher level of collateralization for certain investment securities. Securities pledged as collateral shall be held by an independent third party with which NCTCOG has a current custodial agreement. The Deputy Executive Director is responsible for entering into collateralization agreements with third party custodians in compliance with this Policy. The agreements are to specify the acceptable investment securities for collateral, including provisions relating to possession of the collateral, the substitution or release of investment securities, ownership of securities, and the method of valuation of securities. A clearly marked evidence of ownership (safekeeping receipt) must be supplied to NCTCOG and retained. Collateral shall be reviewed at least monthly to assure that the market value of the pledged securities is adequate.

Collateral Defined

NCTCOG shall accept only the following types of collateral:

- Obligations of the United States or its agencies and instrumentalities
- Direct obligations of the state of Texas or its agencies and instrumentalities

- Collateralized mortgage obligations directly issued by a federal agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States
- Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized rating firm not less than A or its equivalent with a remaining maturity of ten (10) years or less
- A surety bond issued by an insurance company rated as to investment quality by a nationally recognized rating firm not less than A
- A letter of credit issued to NCTCOG by the Federal Home Loan Bank

Subject to Audit

All collateral shall be subject to inspection and audit by the NCTCOG or NCTCOG's independent auditors.

X. PERFORMANCE

Performance Standards

NCTCOG's investment portfolio will be managed in accordance with the parameters specified within this policy. The portfolio shall be designed with the objective of obtaining a rate of return through budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow requirements of NCTCOG.

Performance Benchmark

It is the policy of NCTCOG to purchase investments with maturity dates coinciding with cash flow needs. Through this strategy, NCTCOG shall seek to optimize interest earnings utilizing allowable investments available on the market at that time. Market value will be calculated on a quarterly basis on all securities owned and compared to current book value. NCTCOG's portfolio shall be designed with the objective of regularly meeting or exceeding the average rate of return on U.S. Treasury Bills at a maturity level comparable to NCTCOG's weighted average maturity in days.

XI. REPORTING [PFIA 2256.023]

Methods

The Investment Officer shall prepare an investment report on a quarterly basis that summarizes investment strategies employed in the most recent quarter and describes the portfolio in terms of investment securities, maturities, and shall explain the total investment return for the quarter.

The quarterly investment report shall include a summary statement of investment activity prepared in compliance with generally accepted accounting principals. This summary will be prepared in a manner that will allow NCTCOG to ascertain whether investment activities during the reporting period have conformed to the Investment Policy. The report will be provided to the Board. The report will include the following:

- A listing of individual securities held at the end of the reporting period.
- Unrealized gains or losses resulting from appreciation or depreciation by listing the beginning and ending book and market value of securities for the period.
- Additions and changes to the market value during the period.
- Average weighted yield to maturity of portfolio as compared to applicable benchmark.
- Listing of investments by maturity date.
- Fully accrued interest for the reporting period

- The percentage of the total portfolio that each type of investment represents.
- Statement of compliance of NCTCOG's investment portfolio with state law and the investment strategy and policy approved by the Board.

An independent auditor will perform a formal annual review of the quarterly reports with the results reported to the governing body [PFIA 2256.023(d)].

Monitoring Market Value [PFIA 2256.005(b)(4)(D)]

Market value of all securities in the portfolio will be determined on a quarterly basis. These values will be obtained from a reputable and independent source and disclosed to the governing body quarterly in a written report.

XII. INVESTMENT POLICY ADOPTION [PFIA 2256.005(e)]

NCTCOG's investment policy shall be adopted by resolution of the Board. It is NCTCOG's intent to comply with state laws and regulations. NCTCOG's investment policy shall be subject to revisions consistent with changing laws, regulations, and needs of NCTCOG. The Board shall adopt a resolution stating that it has reviewed the policy and investment strategies at least annually, approving any changes or modifications.

Attachment

Authorized Brokers/Dealers

FHN Financial
Hilltop Securities
SAMCO Capital Markets, Inc.

Government Pools Authorized by Executive Board Resolution

(TEXPOOL) Texas Local Government Investment Pool
(TexSTAR) Texas Short Term Asset Reserve Program
(LOGIC) Local Government Investment Cooperative

Approved Providers of Public Funds Investment Act (PFIA) Training

University of North Texas
Government Finance Officers Association
Government Finance Officers Association of Texas
Government Treasurers Organization of Texas
Texas State University
Texas Municipal League
North Central Texas Council of Governments



North Central Texas Council of Governments

Item 4

Exhibit: 2026-10-04-AA

Meeting Date: October 22, 2026

Submitted By: Randy Richardson
Director of Administration

Item Title: Resolution to Accept and Approve the Quarterly Investment Report

An Investment Report, as required by the Investment Policy, is submitted for management and Executive Board review. This Investment Report provides information on the investment activity for the quarter ended September 30, 2026.

The following schedule, which complies with NCTCOG's Investment Policy and the Public Funds Investment Act, shows the average rate of return, cumulative transactions, beginning and ending balances for this quarter.

I will be available at the Board meeting to answer any questions.

RESOLUTION TO ACCEPT AND APPROVE THE QUARTERLY INVESTMENT REPORT

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG's Quarterly Investment Report for the quarter ended September 30, 2026, is hereby submitted in accordance with the Public Funds Investment Act; and,

WHEREAS, the Executive Board has been provided the document and finds it to be in compliance with the Act.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. The NCTCOG Executive Board accepts and approves the Quarterly Investment Report for the quarter ended September 30, 2026.

Section 2. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this Resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary/Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville

NCTCOG Quarterly Investment Report								
Fiscal Year 2026 Quarter 4								
Ended 9-30-2026								
Investment Portfolio Detail by Fund								
Description	Account #	Program	Beginning Balance	Deposits	Withdrawals	Interest	Ending Balance	% of Total
TexPool	2200400001	General Fund	\$ 4,537,202.22	\$ 4,142,921.50	\$ (6,000,000.00)	\$ 33,731.05	\$ 2,713,854.77	1.21%
Logic	6049012001	General Fund	566.47	-	-	5.52	571.99	0.00%
TexStar	2200411110	General Fund	10,475,448.18	2,038,975.10	-	97,709.10	12,612,132.38	5.63%
General Fund			\$ 15,013,216.87	\$ 6,181,896.60	\$ (6,000,000.00)	\$ 131,445.67	\$ 15,326,559.14	6.84%
TexPool	2200400002	Solid Waste	\$ 1,005,379.32	\$ -	\$ (293,329.28)	\$ 9,297.45	\$ 721,347.49	0.32%
TexPool	2200400005	9-1-1 Operating ⁽¹⁾	24,482,444.57	1,250,000.00	-	229,076.09	25,961,520.66	11.59%
TexPool	2200400007	Transportation Revenue Center 5 Funds	27,687,974.03	-	(1,849,592.22)	258,031.51	26,096,413.32	11.65%
TexStar	2200400009	TWDB Commit G1001314 NCTCOG Grant	3,315,548.34	-	-	30,968.91	3,346,517.25	1.49%
TexStar	2200411111	Transportation ⁽²⁾	17,807,721.15	-	(412,958.38)	165,280.38	17,560,043.15	7.84%
TexStar	2200421009	Exchange Funds Principal Pooled ⁽³⁾	113,104,336.54	-	(2,672,828.09)	1,046,811.37	111,478,319.82	49.78%
TexStar	2200431009	Exchange Funds Earnings Pooled ⁽³⁾	22,181,766.52	1,046,811.37	-	209,151.23	23,437,729.12	10.47%
Special Revenue Fund			\$ 209,585,170.47	\$ 2,296,811.37	\$ (5,228,707.97)	\$ 1,948,616.94	\$ 208,601,890.81	93.16%
Total			\$ 224,598,387.34	\$ 8,478,707.97	\$ (11,228,707.97)	\$ 2,080,062.61	\$ 223,928,449.95	100.00%
Investment Portfolio Detail by Investment Type								
Description	Account #	Program	Beginning Balance	Deposits	Withdrawals	Interest	Ending Balance	% of Total
TexPool	2200400001	General Fund	\$ 4,537,202.22	\$ 4,142,921.50	\$ (6,000,000.00)	\$ 33,731.05	\$ 2,713,854.77	1.21%
TexPool	2200400002	Solid Waste	1,005,379.32	-	(293,329.28)	9,297.45	721,347.49	0.32%
TexPool	2200400005	9-1-1 Operating ⁽¹⁾	24,482,444.57	1,250,000.00	-	229,076.09	25,961,520.66	11.59%
TexPool	2200400007	Transportation Revenue Center 5 Funds	27,687,974.03	-	(1,849,592.22)	258,031.51	26,096,413.32	11.65%
TexPool	2200400009	TWDB Commit G1001314 NCTCOG Grant	3,315,548.34	-	-	30,968.91	3,346,517.25	1.49%
TexPool			\$ 61,028,548.48	\$ 5,392,921.50	\$ (8,142,921.50)	\$ 561,105.01	\$ 58,839,653.49	26.28%
Logic	6049012001	General Fund	\$ 566.47	\$ -	\$ -	\$ 5.52	\$ 571.99	0.00%
TexStar	2200411110	General Fund	\$ 10,475,448.18	\$ 2,038,975.10	\$ -	\$ 97,709.10	\$ 12,612,132.38	5.63%
TexStar	2200411111	Transportation ⁽²⁾	17,807,721.15	-	(412,958.38)	165,280.38	17,560,043.15	7.84%
TexStar	2200421009	Exchange Funds Principal Pooled ⁽³⁾	113,104,336.54	-	(2,672,828.09)	1,046,811.37	111,478,319.82	49.78%
TexStar	2200431009	Exchange Funds Earnings Pooled ⁽³⁾	22,181,766.52	1,046,811.37	-	209,151.23	23,437,729.12	10.47%
TexStar			\$ 163,569,272.39	\$ 3,085,786.47	\$ (3,085,786.47)	\$ 1,518,952.08	\$ 165,088,224.47	73.72%
Total			\$ 224,598,387.34	\$ 8,478,707.97	\$ (11,228,707.97)	\$ 2,080,062.61	\$ 223,928,449.95	100.00%

⁽¹⁾ North Central Texas Emergency Communications District Funds

⁽²⁾ Includes Permanent MPO Revolver Fund and Temporary MPO Revolver Fund

⁽³⁾ RTC Local Funds Pool

NCTCOG Quarterly Investment Report
Fiscal Year 2026 Quarter 4
Ended 9-30-2026

Investment Portfolio Summary

Description	Beginning Balance	Deposits	Withdrawals	Interest	Ending Balance	% of Total
General Fund	\$ 15,013,216.87	\$ 6,181,896.60	\$ (6,000,000.00)	\$ 131,445.67	\$ 15,326,559.14	6.84%
Special Revenue	209,585,170.47	2,296,811.37	(5,228,707.97)	1,948,616.94	208,601,890.81	93.16%
Total	\$ 224,598,387.34	\$ 8,478,707.97	\$ (11,228,707.97)	\$ 2,080,062.61	\$ 223,928,449.95	100.00%

Fiscal Year 2026 to Date

Pool Description	Beginning Balance	Deposits	Withdrawals	Interest	Ending Balance	% of Total
TexPool	\$ 60,332,727.11	\$ 24,548,203.05	\$ (28,298,203.05)	\$ 2,256,926.38	\$ 58,839,653.49	26.28%
Logic	550.23	-	-	21.76	571.99	0.00%
TexStar	167,839,270.05	24,966,228.51	(33,916,228.51)	6,198,954.42	165,088,224.47	73.72%
Total	\$ 228,172,547.39	\$ 49,514,431.56	\$ (62,214,431.56)	\$ 8,455,902.56	\$ 223,928,449.95	100.00%

Year to Date Interest

Pool Description	Fiscal Year 2026			Fiscal Year 2025		
	General Fund	Special Revenue	Total	General Fund	Special Revenue	Total
TexPool	\$ 139,964.43	\$ 2,116,961.95	\$ 2,256,926.38	\$ 303,603.86	\$ 1,994,653.83	\$ 2,298,257.69
Logic	21.76	-	21.76	25.02	-	25.02
TexStar	450,432.78	5,748,521.64	6,198,954.42	383,968.02	6,847,391.46	7,231,359.48
Total	\$ 590,418.97	\$ 7,865,483.59	\$ 8,455,902.56	\$ 687,596.90	\$ 8,842,045.29	\$ 9,529,642.19

Interest Rate Averages

Rate Description	September-2026	September-2025	FY 2026 Qtr 4	FY 2025 Qtr 4	FY 2026 thru September-2026	FY 2025 thru September-2025
90 Day T-Bill	3.9400%	3.9200%	3.7967%	4.0967%	3.6858%	4.2342%
TexPool	3.7590%	4.2520%	3.6950%	4.2897%	3.7529%	4.4246%
Logic	3.8924%	4.3313%	3.8326%	4.3784%	3.8766%	4.5364%
TexStar	3.7449%	4.2135%	3.6739%	4.2648%	3.7364%	4.4118%

All funds are invested in investment pools whose book and market value are the same.

Randy Richardson
 Digitally signed by
 Randy Richardson
 Date: 2026.10.14
 14:35:12 -05'00'

Director of Administration

NCTCOG Quarterly Investment

Period ending: September 30, 2026
Fiscal Year 2026
Quarter 4

Investment Portfolio by Fund for Period Ending September 30, 2026

NCTCOG Portfolio Balance
\$223,928,450

<u>General Fund</u>	
Beginning Balance =	\$15,013,217
Quarterly activity =	181,897
Interest =	131,446
Ending Balance =	\$15,326,560

<u>Special Revenue Fund*</u>	
Beginning Balance =	\$209,585,170
Quarterly activity =	(2,931,897)
Interest =	1,948,617
Ending Balance =	\$208,601,890

TexStar average rate for the quarter = 3.6739%
TexPool average rate for the quarter = 3.6950%

- ❖ *Special Revenue are Program specific funds (Transportation 86%, E&D and 9-1-1)
- ❖ All elements necessary for compliance with the investment reporting law are included in the attached report of this Board item.



North Central Texas Council of Governments

Item 5

Exhibit: 2026-10-05-AA

Meeting Date: October 22, 2026

Submitted By: Randy Richardson
Director of Administration

Item Title: Resolution Authorizing TXShare Contracts for Police and First Responder Uniforms, Gear and Accessories

This is a request to award contracts for Police and First Responder Uniforms, Gear, and Accessories through the North Central Texas Council of Governments (NCTCOG) TXShare cooperative purchasing program.

The purpose of the contract(s) is to retain the services of one or more firms that offer one or more of the below listed Service Categories.

- Service Category 1: Uniform Shirts
- Service Category 2: Uniform Pants
- Service Category 3: Gloves
- Service Category 4: Tactical Gear
- Service Category 5: Overgarments
- Service Category 6: Miscellaneous Uniform Items
- Service Category 7: Uniform Boots and Shoes
- Service Category 8: Alternate Items
- Service Category 9: Uniform Alteration Services
- Service Category 10: Embroidery Services and Screen Printing

NCTCOG prepared and issued a Request for Proposals (RFP) 2026-078 for Police and First Responder Uniforms, Gear, and Accessories. Procurement details are included below:

Request for Proposals Published	8/05/2026
Request for Proposals Closed	9/18/2026
Number of Responsive Bids Received	Three (3)
Scoring Committee Make Up	Cities of Frisco and Allen and NCTCOG Representatives
Evaluation Criteria Summary	Project-Related Experience and Qualifications, Technical Proposal, Proposal Pricing, References
Vendor(s) Recommended for Award	As Listed Below

Following evaluation, the Evaluation Committee recommends that contracts be awarded to:

- Galls, LLC., for Service Categories 1, 2, 3, 4, 5, 6, 7, 9, and 10
- Impact Promotional Services, LLC., dba Got You Covered for ALL Service Categories

A draft resolution authorizing contracts with the aforementioned vendors and the service categories listed herein for Police and First Responder Uniforms, Gear, and Accessories for maximum five (5) year terms is attached for Executive Board consideration. If approved, these contracts will be available through the TXShare cooperative purchasing program to agencies throughout the United States for services in the geographic regions served by the awarded vendors.

I will be available at the Executive Board meeting should you have any questions. RR

**RESOLUTION AUTHORIZING TXSHARE CONTRACTS FOR POLICE AND FIRST RESPONDER
UNIFORMS, GEAR AND ACCESSORIES**

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, a Request for Proposals (RFP) 2026-078 for Police and First Responder Uniforms, Gear, and Accessories was advertised and proposals received on September 18, 2026; and,

WHEREAS, proposals were evaluated by a committee comprised of representatives from Cities of Frisco and Allen and NCTCOG; and,

WHEREAS, following evaluation, it is recommended that contracts be awarded to Galls, LLC., and Impact Promotional Services, LLC., dba Got You Covered; and,

WHEREAS, these contracts are intended to be utilized by NCTCOG member governments and other participating entities as part of NCTCOG's TXShare Cooperative Purchasing Program; and,

WHEREAS, NCTCOG has complied with federal and State regulations regarding contract and procurement proceedings for this procurement 2026-078.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

- Section 1.** Contracts between NCTCOG and Galls, LLC., and Impact Promotional Services, LLC., dba Got You Covered for Police and First Responder Uniforms, Gear, and Accessories for the service categories detailed in Attachment 1, for maximum five (5) year terms, be and are hereby approved.
- Section 2.** The Executive Director or designee is authorized to execute necessary agreements to carry out the initiatives described herein, including agreements with member governments and other entities wishing to participate in NCTCOG's TXShare Cooperative Purchasing Program, in the name of the North Central Texas Council of Governments.
- Section 3.** This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this Resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

TJ Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville

	Respondents	
	Galls, LLC.	Impact Promotional Services, LLC., dba Got You Covered
Service Categories		
Category 1: Uniform Shirts	X	X
Category 2: Uniform Pants	X	X
Category 3: Gloves	X	X
Category 4: Tactical Gear	X	X
Category 5: Overgarments	X	X
Category 6: Miscellaneous Uniform Items	X	X
Category 7: Uniform Boots and Shoes	X	X
Category 8: Alternate Items		X
Category 9: Uniform Alteration Services	X	X
Category 10: Embroidery Services and Screen Printing	X	X



North Central Texas Council of Governments

Item 6

Exhibit: 2026-10-06-IIS

Meeting Date: October 22, 2026

Submitted By: Tim Barbee
Director of Information and Innovation Services/CIO NCTCOG

Item Title: Resolution Authorizing a Contract with Gartner, Inc. for Professional Services

This is a request to authorize a contract with Gartner, Inc. for business technology research, advisory, and professional services for the North Central Texas Council of Governments (NCTCOG).

The services provided by Gartner support the Agency's ability to evaluate emerging technologies, assess operational and cybersecurity risks, optimize technology investments, and align technology initiatives with organizational objectives. Gartner's research platform, advisory services, and professional expertise are widely utilized by public sector organizations and provide valuable insights to executive leadership, technology staff, and business stakeholders across the Agency.

Gartner provides independent technology research, strategic advisory services, benchmarking resources, and subject matter expertise that support informed decision-making related to information technology governance, cybersecurity, infrastructure, and digital transformation initiatives across the Agency.

Staff believes that Gartner's proprietary research and advisory services provide unique value in supporting technology planning, risk management, operational efficiency, and investment decisions. As such, staff is recommending a one-year agreement for its business technology insights, research subscriptions, advisory services, and related professional services. A draft resolution authorizing a contract with Gartner, Inc., in an amount not to exceed \$140,000, is attached for Executive Board consideration. These services are available utilizing Texas Department of Information Resources (DIR) Contract #DIR-CPO-5253.

I will be available at the Executive Board meeting should you have any questions.

RESOLUTION AUTHORIZING A CONTRACT WITH GARTNER, INC. FOR PROFESSIONAL SERVICES

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has a need for professional assistance to evaluate emerging technologies, assess operational and cybersecurity risks, optimize technology investments, and align technology initiatives with organizational objectives; and,

WHEREAS, staff believe Gartner, Inc.'s proprietary research and advisory services provide unique value in supporting technology planning, risk management, operational efficiency, and investment decisions and is recommending Executive Board approval; and,

WHEREAS, NCTCOG has complied with federal and State regulations regarding contract and procurement proceedings.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. A contract between NCTCOG and Gartner, Inc., for business technology insights, research subscriptions, advisory services, and related professional services, in an amount not to exceed \$140,000, be and is hereby approved.

Section 2. The Executive Director or designee is authorized to execute necessary agreements to carry out the initiatives described herein, in the name of the North Central Texas Council of Governments.

Section 3. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge, Erath County

I hereby certify that the resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 7

Exhibit: 2026-10-07-WF

Meeting Date: October 22, 2026

Submitted By: Phedra Redifer
Director of Workforce Development

Item Title: Resolution Endorsing the TWC Grant Application for the Teacher Externship Program

The North Central Texas Council of Governments (NCTCOG), in its capacity as Administrative Entity and designated Grant Recipient/Fiscal Agent of the North Central Texas Workforce Development Board, is requesting endorsement of a September 2026 application to the Texas Workforce Commission (TWC) for the Teacher Externship Program.

The Teacher Externship program plays a vital role in economic and workforce development by equipping educators to prepare students for high-demand careers, addressing talent pipeline gaps, and reinforcing the value of industry-informed education. This program will provide Teacher Externship experiences to approximately 75 teachers and include approximately 75 high-demand industry partners (as represented by the North Central Texas Workforce Development Board's Target Occupations List) across our region.

The Executive Committee of the North Central Texas Workforce Development Board is anticipated to recommend approval of this action at its October 20, 2026, meeting.

A draft resolution endorsing the application and, if awarded, authorizing receipt and administration of approximately \$177,816 in fiscal year 2027 Teacher Externship Grant Program funding is attached for consideration. The grant program is state-funded and includes a 25% leverage match requirement which, if awarded, will be contributed by industry partners as in-kind contributions through staff time calculated for hosting externs and participating in program requirements.

I will provide a brief presentation on this item upon request and will be available to answer any questions prior to requesting Board approval.

RESOLUTION ENDORSING THE TWC GRANT APPLICATION FOR THE TEACHER EXTERNSHIP PROGRAM

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG, in its capacity as the Administrative Entity and designated Grant Recipient/Fiscal Agent of the North Central Texas Workforce Development Board, submitted an application to the Texas Workforce Commission (TWC) for the Teacher Externship Program in September 2026; and,

WHEREAS, the Executive Committee of the North Central Texas Workforce Development Board recommended approval of this action on October 20, 2026; and,

WHEREAS, TWC has made funding available through the Teacher Externship Grant Program to promote economic and workforce development by equipping educators to prepare students for high-demand careers, addressing talent pipeline gaps, and reinforcing the value of industry-informed education.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

- Section 1.** The Executive Board endorses the submittal of a grant application to TWC's Teacher Externship Grant Program and, if awarded, authorizes receipt and administration of approximately \$177,816 in fiscal year 2027 Teacher Externship Grant Program funding plus a 25% leverage match requirement.
- Section 2.** The Executive Director or designee is authorized to execute necessary agreements to carry out the initiatives described herein, in the name of the North Central Texas Council of Governments.
- Section 3.** This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 8

Exhibit: 2026-10-08-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Susan G. Alvarez, P.E., CFM
Director of Environment and Development

Item Title: Resolution Endorsing Fiscal Year 2024-2026 Promoting Resilient Operations for Transformative, Efficient, and Cost-Saving Transportation Grant Applications to the United States Department of Transportation

In August 2026, the United States Department of Transportation (USDOT) announced availability of \$787 million Fiscal Year (FY) 2024-2026 funds for the Promoting Resilient Operations for Transformative, Efficient, and Cost-Saving Transportation (PROTECT) Competitive Grant Program. The PROTECT Program provides funding to plan for and make surface transportation assets more resilient to current and future weather events, natural disasters, and changing environmental conditions. The PROTECT Notice of Funding Opportunity (NOFO) described the distribution of available funding into \$79 million each for Planning Grants, Community Resilient and Evacuation Route Grants, and At-Risk Coastal Infrastructure Grants, and \$551 million for Resilience Improvements Grants. Final applications are due to USDOT on October 9, 2026.

The North Central Texas Council of Governments (NCTCOG) Transportation Department and Environment and Development Department staffs submitted one Planning Grant application requesting \$7 million in FY2024-2026 PROTECT funds for the Integrating Transportation and Stormwater Infrastructure (TSI) Study: South/East Region Expansion. This replicates a nearly completed proactive and comprehensive planning effort in upstream areas north and west of the Dallas-Fort Worth urban core, this initiative will assess and identify projects/strategies to mitigate future flood risk resulting from rapid urbanization effects on impervious surface coverage and loss of valley storage. In addition, the Transportation Department submitted a Resilience Improvement Grant application requesting \$1.1 million in FY2024-2026 PROTECT funds for implementation of vehicle coverings to sustain fleets for small transit providers in the Region.

The Regional Transportation Council (RTC) approved the submittal of these projects on October 8, 2026. Applications requested funding for the total project budget. PROTECT Planning Grants do not require a cost share and PROTECT Resilience Improvements Grants

include a 20 percent (%) local cost share, which will be met through use of category one (strategic awards to small transit providers) Transportation Development Credits in lieu of cash match. Executive Board endorsement is requested for the submittal of these applications. If awarded, NCTCOG Transportation staff will work with USDOT on the most efficient method to obligate funds for the Region.

In support of NCTCOG's responsibilities as fiscal agent, the two departments evaluated the funding and match requirements, administrative responsibilities, staff resources, and applicable compliance obligations associated with the grant opportunity. Transportation department staff conducted a compliance risk review of the grant opportunity and identified no material federal compliance issues associated with administration of the proposed award. The Executive Board is responsible for considering NCTCOG's fiscal and administrative capacity to administer the grant and the compliance information presented herein when determining whether to approve the requested action.

A draft resolution authorizing endorsement of the FY2024-2026 PROTECT Grant Program applications is attached for Executive Board consideration. I will be available to answer any questions the Board may have on this item.

JN:cmg
Attachment

**RESOLUTION ENDORSING FISCAL YEAR 2024-2026 PROMOTING RESILIENT
OPERATIONS FOR TRANSFORMATIVE, EFFICIENT, AND COST-SAVING
TRANSPORTATION GRANT APPLICATIONS TO THE UNITED STATES DEPARTMENT OF
TRANSPORTATION**

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by, and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be the regional forum for cooperative decisions on transportation; and,

WHEREAS, the Dallas-Fort Worth region is in nonattainment of the federal air quality standard for ozone and NCTCOG is actively involved in the development and implementation of the State Implementation Plan for air quality; and,

WHEREAS, the Fiscal Year (FY) 2026 and FY2027 Unified Planning Work Program (UPWP) includes project development, technical support for transportation corridors, and surface access to aviation planning; and,

WHEREAS, in August 2026, the United States Department of Transportation (USDOT) announced the solicitation of projects for the FY2024-2026 Promoting Resilient Operations for Transformative, Efficient, and Cost-Saving Transportation (PROTECT) Competitive Grant Program; and,

WHEREAS, on October 8, 2026, the RTC approved the submittal of two applications requesting a total of \$8.1 million in FY2024-2026 PROTECT funds, consisting of a Planning Grant for the Integrating Transportation and Stormwater Infrastructure (TSI) Study: South/East Region Expansion, and a Resilience Improvement Grant for the Sustaining Fleets for Small Area Transit Providers Project.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. The Executive Board endorses submittal of the FY2024-2026 PROTECT Grant applications to USDOT in the amount of \$8.1 million, as detailed in Attachment 1.

Section 2. The Executive Board instructs staff to work with USDOT to determine the most efficient method in bringing awarded funds to the region.

Section 3. NCTCOG is authorized to receive \$8.1 million in requested FY2024-2026 PROTECT Grant funds, subject to Section 2.

Section 4. These funds shall be incorporated into the appropriate FY budgets, Transportation Improvement Program (TIP), Unified Planning Work Program (UPWP), and other planning/administrative documents.

Section 5. The Acting Executive Director or designee is authorized to execute necessary agreements in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.

Section 6. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

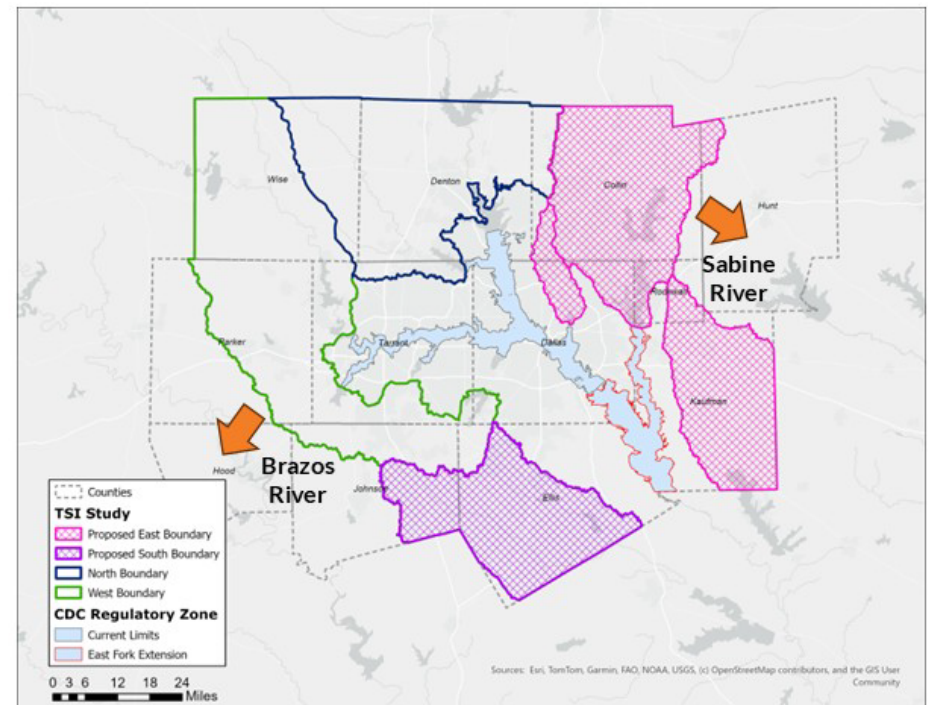
I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville

FY2024-2026 PROTECT Grant Program – Planning Grant

Proposed Project – South/East Region TSI Study Expansion

- **Replicate TSI Study** for remaining Trinity River watersheds outside of Corridor Development Certificate (CDC) regulatory/flowage areas
- **East TSI Study Area:**
Upper Trinity, East Fork Trinity, & Clear Creek watersheds (covers portions of Collin, Dallas, Hunt, Kaufman, and Rockwall Counties)
- **South TSI Study Area:**
Chambers Creek watershed (covers portions of Ellis and Johnson counties)
- **Proposed Budget – \$7 Million (100% Federal)**



FY2024-2026 PROTECT Grant Program – Resilience Grant

Proposed Project – Sustaining Fleets for Small Area Transit Providers

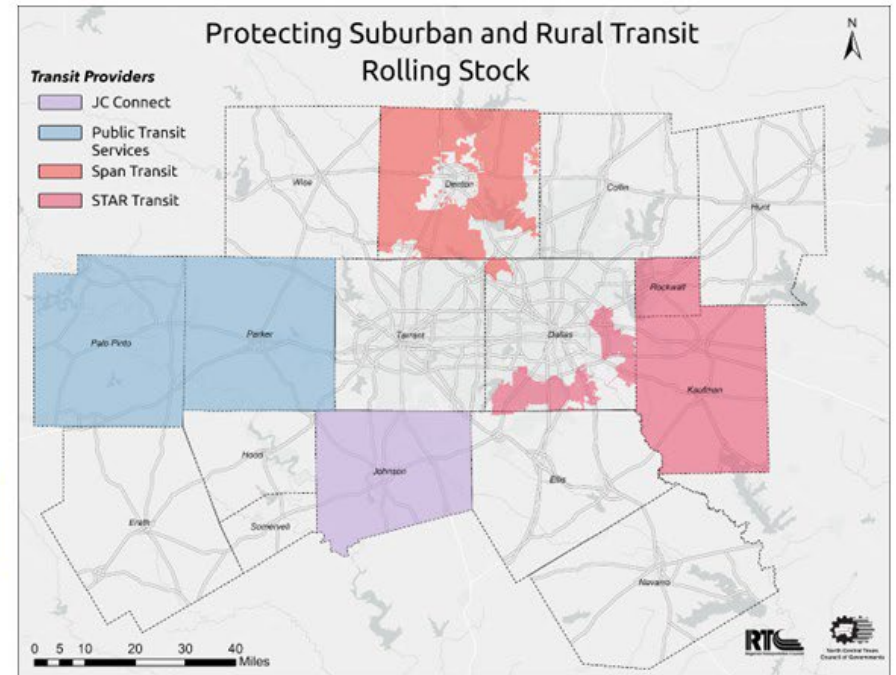
Purchase **canopies**, awnings, or other coverings to **sustain existing fleets** for small area providers

Potential Project Locations:

Cleburne	Mesquite
Weatherford	DeSoto
Mineral Wells	Ennis
Denton	Lancaster
Terrell	Rockwall

Proposed Budget:

PROVIDER	TOTAL	Federal (Grant)	Local (TDCs)
Johnson County Connect	\$300,000	\$300,000	60,000
Public Transit Services	\$100,000	\$100,000	20,000
Span, Inc.	\$300,000	\$300,000	60,000
STAR Transit	\$400,000	\$400,000	80,000
TOTAL	\$1,100,000	\$1,100,000	220,000





North Central Texas Council of Governments

Item 9

Exhibit: 2026-10-09-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Item Title: Resolution Authorizing Receipt of Federal Transit Administration Formula Funding and Agreements to Implement Transit Projects

The North Central Texas Council of Governments (NCTCOG) is a designated recipient for Federal Transit Administration (FTA) funds in the Dallas-Fort Worth-Arlington, Denton-Lewisville and McKinney-Frisco Urbanized Areas for the following programs: Urbanized Area Formula Program, Enhanced Mobility of Seniors and Individuals with Disabilities Program, and the Bus and Bus Facilities Program. On April 21, 2026, FTA published full Fiscal Year (FY) 2026 apportionments, which consisted of approximately \$149.6 million for the Dallas-Fort Worth-Arlington, Denton-Lewisville, and McKinney-Frisco urbanized areas from these three programs. Consistent with the FY 2025–2028 Transportation Improvement Program approved by the Regional Transportation Council, approximately \$15.5 million of the regional total is available for NCTCOG to utilize and pass through for local public transit providers. Local funds from transit providers as well as Transportation Development Credits will be used as match for these federal funds. The details of the apportionments are on Attachment 1.

The Urbanized Area Formula Program is \$131.3 million for the region. NCTCOG will enter into a grant agreement with FTA for approximately \$11.3 million in FY 2026 Urbanized Area Formula Program funds. NCTCOG will retain approximately \$5.3 million of these funds for mobility management efforts, small transit provider needs, administration, and regional planning. The following transit providers will utilize the remainder of funds for service: JC Connect (Johnson County); Community Transit Services (Ellis and Navarro Counties); Public Transit Services (Parker and Palo Pinto Counties); Span, Inc. (Denton and Collin Counties); and STAR Transit (Kaufman, Rockwall, and Dallas Counties).

The Enhanced Mobility of Seniors and Individuals with Disabilities Program is \$7.3 million for the region. NCTCOG will enter into a grant agreement with FTA for approximately \$3.4 million in FY 2026 Enhanced Mobility of Seniors and Individuals with Disabilities Program funds. NCTCOG will utilize approximately \$733,000 for program oversight and regional support. The remaining funds will be sub-awarded to the transit providers in the region. These funds will be used for mobility management purposes and to perform service operations. The following transit providers will utilize a portion of the funds for service: STAR Transit, Span, Inc., Public Transit Services, and JC Connect.

The Bus and Bus Facilities Program is \$10.3 million for the region. NCTCOG will enter into a grant agreement with FTA for approximately \$1.4 million in FY 2026 Bus and Bus Facilities Program funds. NCTCOG will utilize approximately \$1.3 million to purchase vehicles on behalf of small transit providers and approximately \$135,000 for administrative purposes.

Additionally, in Fiscal Years 2020, 2021, 2024, and 2025 the RTC awarded NCTCOG approximately \$41 million in Formula Funding from FTA. The Executive Board previously approved agreements for most of these funds. NCTCOG Transportation staff is now seeking Executive Board authorization to receive the remaining funding from the Fiscal Year 2025 apportionment and adjust suballocations for 2020, 2021, and 2024 among approved subrecipients consistent with action taken by the RTC. The total is in the amount of approximately \$1.6 million. The details of these moves are on Attachment 2.

In support of NCTCOG's responsibilities as RTC's fiscal agent, Transportation Department staff evaluated the proposed funding arrangement, including the source and anticipated sufficiency of the funds and any associated budget and administrative impacts. The Executive Board is responsible for considering the funding source, sufficiency of funds, and budget and administrative information presented herein when determining whether to approve the requested action. In addition, Transportation Department staff evaluated the financial and administrative capacity and federal compliance risk associated with the recommended subrecipient(s) in Attachment 1 and Attachment 2 and determined the subrecipient(s) present minimal risk of non-compliance. Based on the assessment, staff recommended minimal oversight level during the term of the agreement. The Executive Board is responsible for considering the financial and administrative capacity and federal compliance risk information presented herein when determining whether to approve the requested action.

A draft resolution authorizing the receipt of FY 2024, 2025 & 2026 funds, for NCTCOG entering into subsequent subrecipient agreements with those funds, and to adjust suballocations among approved subrecipients (Fiscal Years 2020 & 2021) is attached for Executive Board consideration. I will be available to answer any questions the Board may have on this item.

ML:
Attachments

**RESOLUTION AUTHORIZING RECEIPT OF FEDERAL TRANSIT ADMINISTRATION
FORMULA FUNDING AND AGREEMENTS TO IMPLEMENT TRANSIT PROJECTS**

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be the regional forum for cooperative decisions on transportation; and,

WHEREAS, NCTCOG is a designated recipient for Federal Transit Administration (FTA) Urbanized Area Formula Program, Enhanced Mobility of Seniors and Individuals with Disabilities Program, and Bus and Bus Facilities Program funds in the Dallas-Fort Worth-Arlington, Denton-Lewisville, and McKinney-Frisco Urbanized Areas, as delegated by the Governor of the State of Texas; and;

WHEREAS, Subtask 3.05 of the Fiscal Year (FY) 2026 and FY 2027 Unified Planning Work Program provides for NCTCOG to serve as the federal grantee for local public transit providers operating service in the Dallas-Fort Worth-Arlington, Denton-Lewisville, and McKinney-Frisco Urbanized Areas, with responsibilities of administration, grant management and compliance for FTA formula programs; and,

WHEREAS, Subtask 3.05 of the FY 2026 and FY 2027 Unified Planning Work Program supports the sustainability of transit services and solutions that move the region toward more comprehensive, coordinated, accessible, efficient, and effective public transit services; and,

WHEREAS, on September 11, 2026, the RTC approved for inclusion into the FY 2025-FY 2028 Transportation Improvement Program/Statewide Transportation Improvement Program Fiscal Years 2024 and 2025 Bus and Bus Facilities funds for the McKinney-Frisco Urbanized Areas for implementation of transit projects through coordination with NCTCOG, as the federal grantee; and,

WHEREAS, on September 11, 2026, the RTC approved for inclusion into the FY 2025-FY 2028 Transportation Improvement Program/Statewide Transportation Improvement Program the FY 2026 FTA formula program funds to local public transit providers operating service in the Dallas-Fort Worth-Arlington, Denton-Lewisville, and McKinney-Frisco Urbanized Areas for implementation of transit projects through coordination with NCTCOG, as the federal grantee.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

- Section 1.** The North Central Texas Council of Governments is authorized to execute grant agreements with the Federal Transit Administration to receive approximately \$11.3 million in FY 2026 Urbanized Area Formula Program funds and administer the program consistent with State and federal regulations.
- Section 2.** The North Central Texas Council of Governments is authorized to execute grant agreements with the Federal Transit Administration to receive approximately \$3.4 million in FY 2026 Enhanced Mobility of Seniors and Individuals with Disabilities Program funds and administer the program consistent with State and federal regulations.
- Section 3.** The North Central Texas Council of Governments is authorized to execute grant agreements with the Federal Transit Administration to receive approximately \$1.4 million in FY 2026 Bus and Bus Facilities Program and administer the program consistent with State and federal regulations.
- Section 4.** The North Central Texas Council of Governments is authorized to execute grant agreements with the Federal Transit Administration to receive \$1.6 million in Fiscal Years 2020, 2021, 2024, and 2025 Bus and Bus Facilities Program funds from the McKinney-Frisco UZA and administer the program consistent with State and federal regulations.
- Section 5.** NCTCOG is authorized to receive the funds described in Sections 1-4.
- Section 6.** NCTCOG is authorized to enter into subsequent agreements with transit providers and subrecipients with the funds described in Sections 1-4, and as listed in Attachment 1.
- Section 7.** The North Central Texas Council of Governments is authorized to adjust suballocations among approved subrecipients consistent with action taken by the RTC for funding in Fiscal Years 2020, 2021, 2024, and 2025, and as listed in Attachment 2.
- Section 8.** These funds and projects shall be incorporated into the appropriate fiscal year budgets, Unified Planning Work Program, and other planning/administrative documents as appropriate.
- Section 9.** The Acting Executive Director or designee is authorized to execute necessary agreements in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.

Section 10. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville

Transit Formula Funding Awarded to NCTCOG and Subrecipients

Urbanized Area Formula Program (5307)

Recipient	Federal Funds	TDCs	Local Funds
FY2026			
NCTCOG	\$5,303,323	926,816	-
JC Connect (City of Cleburne)	\$484,113	76,075	\$103,739
Community Transit Services	\$206,339	33,000	\$41,399
Public Transit Services	\$449,501	71,355	\$92,728
Span, Inc.	\$1,220,000	244,000	\$0
STAR Transit	\$3,625,000	445,000	\$1,400,000
Total	\$ 11,288,276	1,552,490	\$ 1,637,866

Enhanced Mobility of Seniors and Individuals with Disabilities Program (5310)

Recipient	Federal Funds	TDCs	Local Funds
FY2026			
NCTCOG	\$ 732,718	-	-
Span, Inc.	\$1,012,026	202,406	-
STAR Transit	\$1,368,142	-	\$342,036
Public Transit Services	\$116,723	23,345	-
JC Connect (City of Cleburne)	\$190,059	38,012	-
Total	\$ 3,419,668	263,763	\$ 342,036

Bus and Bus Facilities Program (5339)

Recipient	Federal Funds	TDCs	Local Funds
FY2026			
NCTCOG	\$1,396,581	216,168	-
Total	\$ 1,396,581	216,168	\$ 0

Risk Review

Recipient	TR Risk Determination	Oversight Level Assigned
JC Connect (City of Cleburne)	Minimal	Minimal
Community Transit Services	Minimal	Minimal
Public Transit Services	Minimal	Minimal
Span, Inc.	Minimal	Minimal

Updates to Funding Awarded to NCTCOG and Subrecipients

Recipient	Amount	Original Project	RTC Update	Updated Project
FY2020 (5310)				
Span, Inc.	\$267,874	Purchase of Service Little Elm & The Colony	9/11/2026	Purchase of Service Denton County
FY2021 (5307)				
Community Transit Services	\$40,179	Span Operating Assistance	9/11/2026	Community Transit Services Operating Assistance
Community Transit Services	\$14,735	Span Operating Assistance	9/11/2026	CTS Preventive Maintenance
JC Connect (City of Cleburne)	\$7,500	JC Connect Signage	9/11/2026	JC Connect Preventive Maintenance
JC Connect (City of Cleburne)	\$66,229	Span Operating Assistance	6/11/2026	JC Connect Operating Assistance
JC Connect (City of Cleburne)	\$63,593	Span Operating Assistance	9/11/2026	JC Connect Preventive Maintenance
Public Transit Services	\$83,744	Span Operating Assistance	9/11/2026	Public Transit Services Operating Assistance
Public Transit Services	\$51,781	Span Operating Assistance	9/11/2026	Public Transit Services Preventive Maintenance
FY2024 (5339)				
				TDCs
NCTCOG	\$463,874	Vehicle Procurement	9/11/2026	69,582
FY2025 (5339)				
NCTCOG	\$512,850	Vehicle Procurement	9/11/2026	76,928
Totals	\$1,572,356	-	-	-

Risk Review

Recipient	TR Risk Determination	Oversight Level Assigned
Span, Inc.	Minimal	Minimal
Community Transit Services	Minimal	Minimal
JC Connect (City of Cleburne)	Minimal	Minimal
Public Transit Services	Minimal	Minimal



North Central Texas Council of Governments

Item 10

Exhibit: 2026-10-10-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Item Title: Resolution Authorizing Contract with Moore Iacofano Goltsman, Inc. for the Fort Worth to Plano Regional Trail Branding and Wayfinding Plan

The Metropolitan Planning Organization (MPO) staff is seeking consultant assistance for planning services to develop a branding and wayfinding signage plan for the Fort Worth to Plano Regional Trail, currently known as the Cotton Belt Trail, to serve as a world-class regional, state, and national tourism destination. The nearly 51-mile trail alignment is in various stages of planning and development through three counties and 11 cities from Fort Worth to Plano, and once completed, the trail will have direct connections to 14 commuter rail stations. Approximately 19 miles of the trail alignment currently exists, 16 miles of trail are funded for construction with anticipated completion by 2028, and 16 miles of the planned alignment will be constructed in the future when funding is available.

This plan, being developed through regional collaboration with 11 cities, Dallas Area Rapid Transit, and Trinity Metro, will result in a unified name and brand/logo for the regional trail alignment; wayfinding sign typologies (e.g., shapes, sizes, colors, and messaging) and recommendations for signage placement and locations for the various types of wayfinding signs. The plan deliverables will also include design intent and engineering shop drawings for future construction and installation of the signs. The regional plan will be funded with Surface Transportation Block Grant Program (STBG) funds, and Regional Transportation Development Credits will provide the match in lieu of a local cash match. Procurement details are included below:

Regional Transportation Council Approval of Funds	October 9, 2025
Request for Proposals Published	June 12, 2026
Request for Proposals Closed	July 10, 2026
Number of Responsive Proposals Received	Eight
Interviews Conducted	Yes
Selection Committee Members	NCTCOG Transportation Department Staff and Local Government Staff
Evaluation Criteria	Project Understanding; Scope of Services; Project Manager/Staff Qualifications; Project Cost; Firm Qualifications/Consultant References; Project Schedule
Firm Recommended for Award	Moore Iacofano Goltsman, Inc.

In support of NCTCOG's responsibilities as RTC's fiscal agent, Transportation Department staff evaluated procurement compliance requirements and conducted the procurement in accordance with applicable state and federal requirements. The Executive Board is responsible for considering the procurement method and compliance information presented herein when determining whether to approve the requested action.

The Executive Board will be asked to authorize a contract with Moore Iacofano Goltsman, Inc. for planning services in an amount not to exceed \$260,000. A draft resolution is attached for Executive Board consideration. I will be available to answer any questions the Board may have on this item.

KK:BH
Attachment

**RESOLUTION AUTHORIZING CONTRACT WITH MOORE IACOFANO GOLTSMAN, INC.
FOR THE FORT WORTH TO PLANO REGIONAL TRAIL BRANDING AND WAYFINDING
PLAN**

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be the regional forum for cooperative decisions on transportation; and,

WHEREAS, MPO staff seeks consultant assistance for planning services to develop a branding and wayfinding signage plan for the Fort Worth to Plano Regional Trail, currently known as the Cotton Belt Trail, to serve as a world-class regional, state, and national tourism destination; and,

WHEREAS, the nearly 51-mile trail alignment is in various stages of planning and development through three counties and eleven cities from Fort Worth to Plano, and once complete will have direct connections to fourteen commuter rail stations; and,

WHEREAS, the plan is being developed through regional collaboration with eleven cities, Dallas Area Rapid Transit, and Trinity Metro, and will result in a unified name and brand/logo for the regional trail alignment; wayfinding sign typologies (e.g., shapes, sizes, colors, and messaging), and recommendations for signage placement and locations for the various types of wayfinding signs and their proposed locations; and,

WHEREAS, the plan deliverables will also include design intent and engineering shop drawings for future construction and installation of the signs; and,

WHEREAS, on June 12, 2026, a Request for Proposals (RFP) was issued to solicit consultant assistance for planning services. Eight proposals were received in response to the RFP, and interviews were held with four firms on August 6, 2026; and,

WHEREAS, based on the review and scoring of the proposals and interviews, the Selection Committee recommended Moore Iacofano Goltsman, Inc. provide the planning services to develop a branding and wayfinding signage plan for the Fort Worth to Plano Regional Trail; and,

WHEREAS, NCTCOG has complied with federal and state regulations regarding contract and procurement proceedings.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

- Section 1.** A contract between NCTCOG and Moore Iacofano Goltsman, Inc. to provide planning services to develop a branding and wayfinding signage plan for the Fort Worth to Plano Regional Trail in an amount not to exceed \$260,000 be and is hereby approved.
- Section 2.** The Acting Executive Director or designee is authorized to execute necessary agreements in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.
- Section 3.** This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 11

Exhibit: 2026-10-11-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Item Title: Resolution Authorizing Contract with EBP, Inc. for the Economic Evaluation Tool for Transportation Projects

On April 17, 2026, the North Central Texas Council of Governments (NCTCOG) issued a Request for Proposals (RFP) to solicit consultant assistance for the Economic Evaluation Tool for Transportation Projects. Seven proposals were received. The Consultant Selection Committee evaluated and ranked the proposals. After interviewing with the two top-ranking consultants on June 11, 2026, EBP Inc. was recommended by the Consultant Selection Committee for the project. Additional procurement details are provided below.

Regional Transportation Council Approval of Funds	October 13, 2022
Request for Proposals Published	April 17, 2026
Request for Proposals Closed	May 15, 2026
Number of Responsive Proposals Received	Seven
Interviews Conducted	Yes
Selection Committee Members	NCTCOG Transportation Department and Information & Innovation Services Staffs
Evaluation Criteria	Project Understanding; Scope of Services; Project Manager/Staff Qualifications; Project Cost; Firm Qualifications/Consultant References; Project Schedule
Firm Recommended for Award	EBP Inc.

The existing regional travel demand model is designed to estimate travel and traffic effects of transportation projects. The goal of this project is to enhance the ability to assess the economic and financial impacts of proposed transportation projects including infrastructure investments and policy decisions in the region, utilizing output from the regional travel model and other data sources. The project was included in the region's Fiscal Year (FY) 2026 and FY2027 Unified Planning Work Program. Approved by the Regional Transportation Council on October 13, 2022, this effort will be funded with Surface Transportation Block Grant Program funds and Transportation Development Credits in lieu of local matching funds.

In support of NCTCOG's responsibilities as RTC's fiscal agent, Transportation Department staff evaluated procurement compliance requirements and conducted the procurement in accordance with applicable state and federal requirements. The Executive Board is responsible for considering the procurement method and compliance information presented herein when determining whether to approve the requested action.

A draft resolution authorizing a contract with EBP, Inc., in an amount not to exceed \$650,000, is attached for Executive Board consideration. I will be available to answer any questions the Board may have on this item.

AM: kw
Attachment

**RESOLUTION AUTHORIZING CONTRACT WITH EBP, INC. FOR THE ECONOMIC
EVALUATION TOOL FOR TRANSPORTATION PROJECTS**

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be the regional forum for cooperative decisions on transportation; and,

WHEREAS, the Fiscal Year (FY) 2026 and FY2027 Unified Planning Work Program Subtask 2.01 provides for consultant assistance to develop an economic evaluation process or model for transportation projects; and,

WHEREAS, on April 17, 2026, NCTCOG initiated a Request for Proposals to secure consultant assistance for the economic evaluation tool for transportation projects; and,

WHEREAS, EBP, Inc. has been recommended by the Consultant Selection Committee to implement the economic evaluation tool for transportation projects; and,

WHEREAS, NCTCOG has complied with Federal and State regulations regarding contract and procurement proceedings.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. A Contract between NCTCOG and EBP, Inc. to implement the economic evaluation tool for transportation projects in an amount not to exceed \$650,000 be and is hereby approved.

Section 2. The Acting Executive Director or designee is authorized to execute a contract with EBP, Inc. in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.

Section 3. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 12

Exhibit: 2026-10-12-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Item Title: Resolution Authorizing Contract with Kimley-Horn and Associates, Inc. to
Evaluate Alternatives for Legacy Automated Transportation System

The FY2026 and FY2027 Unified Planning work Program Subtask 5.01 includes the Regional Automated Transportation System Initiative which includes an Automated Transportation System feasibility study centered on the Legacy Business Area in Plano. The Legacy Automated Transportation System Feasibility and Conceptual Engineering Study is to evaluate, analyze, and recommend technologies, alignments, stations, parking locations, and operating plans for an Automated Transportation System, or similar transit system, as a mobility option in the Plano Legacy Area. Automated transportation technology can be implemented in different ways such as traditional people mover systems or autonomous vehicles that operate along specific routes. Procurement details are provided below:

Regional Transportation Council Approval of Funds	October 13, 2022
Request for Proposals Published	June 19, 2026
Request for Proposals Closed	July 17, 2026
Number of Responsive Proposals Received	Four
Interviews Conducted	No
Selection Committee Members	NCTCOG Transportation Department Staff and Local Government Staff
Evaluation Criteria	Project Understanding; Scope of Services; Project Manager/Staff Qualifications; Knowledge of the DFW Area; Firm Qualifications/Consultant References; Project Schedule
Firm Recommended for Award	Kimley-Horn and Associates, Inc.

Executive Board approval will be requested to enter into an agreement with Kimley-Horn and Associates Inc. for an amount not to exceed \$370,000 to evaluate, analyze, and recommend technologies, alignments, stations, parking locations, and operating plans for an Automated Transportation System, or similar transit system, as a mobility option in the Plano Legacy Area. The project will be funded with Surface Transportation Block Grant Program (STBG) funds and Regional Transportation Development Credits will be used in lieu of a local cash match.

In support of NCTCOG's responsibilities as RTC's fiscal agent, Transportation Department staff evaluated procurement compliance requirements and conducted the procurement in accordance with applicable state and federal requirements. The Executive Board is responsible for considering the procurement method and compliance information presented herein when determining whether to approve the requested action.

A draft resolution authorizing a contract between NCTCOG and Kimley-Horn and Associates Inc. to evaluate, analyze, and recommend alternatives for an Automated Transportation System in the Plano Legacy Area is attached for Executive Board consideration. I will be available to answer any questions the Board may have on this item.

JH:cmg
Attachment

**RESOLUTION AUTHORIZING CONTRACT WITH KIMLEY-HORN AND ASSOCIATES, INC.
TO EVALUATE ALTERNATIVES FOR LEGACY AUTOMATED TRANSPORTATION SYSTEM**

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and nonprofit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by, and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be the regional forum for cooperative decisions on transportation; and,

WHEREAS, the FY2026 and FY2027 Unified Planning work Program Subtask 5.01 includes the Regional Automated Transportation System Initiative which includes an Automated Transportation System feasibility study centered on the Legacy Business Area in Plano; and,

WHEREAS, NCTCOG initiated a Request for Proposals to hire a consultant to evaluate, analyze, and recommend alternatives for an Automated Transportation System in the Plano Legacy Area; and,

WHEREAS, Kimley-Horn and Associates Inc. has been recommended by the Consultant Selection Committee to evaluate, analyze, and recommend alternatives for an Automated Transportation System in the Plano Legacy Area; and,

WHEREAS, NCTCOG has complied with federal and state regulations regarding contract and procurement proceedings.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. A contract between NCTCOG and Kimley-Horn and Associates Inc. to evaluate, analyze, and recommend alternatives for an Automated Transportation System in the Plano Legacy Area in an amount not to exceed \$370,000 and is hereby approved.

Section 2. The Acting Executive Director or designee is authorized to execute necessary agreements in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.

Section 3. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 13

Exhibit: 2026-10-13-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Item Title: Resolution Authorizing Use of Regional Transportation Council Local Funds
for Air Quality

North Central Texas ozone concentrations have been trending upward and exceeding State Implementation Plan (SIP) model predictions. The Texas Commission on Environmental Quality (TCEQ) has offered only qualitative explanations for these trends, without sensitivity modeling to identify specific drivers. The TCEQ is ultimately responsible for State Implementation Plan (SIP) development and currently the only agency running complex computer models that are essential for an area's ability to reach attainment.

Building in-house modeling capability would let NCTCOG Transportation staff run independent, transparent analyses focused on the region. Staff could better evaluate meteorological influences, emissions trends, chemical regime shifts, transport and background contributions, and other factors affecting ozone concentrations. It would create a partnership opportunity to explore new ideas.

Executive Board approval will be requested to use Regional Transportation Council (RTC) Local funds, not to exceed \$545,000, to establish and support in-house air quality modeling infrastructure and related technical training. The funding would be used for new Linux-based computers, modeling software, emissions processing tools, and hands-on training. With this investment, staff will be able to set up and run models, test the assumptions behind SIP modeling, and evaluate potential emissions-control strategies. This work would directly support transportation planning, conformity, and air quality analyses.

In addition to the proposed ozone modeling capabilities, in January 2026, the Executive Board endorsed receiving TCEQ funding for local air quality planning activities under Rider 7 of the agency's legislative appropriation. These funds can support a range of particulate matter (PM_{2.5})-related activities, including continuing and expanding air quality monitoring, developing a regional PM_{2.5} conceptual model, and air quality planning. Staff will develop the PM_{2.5} conceptual model in-house and will request Executive Board approval to use RTC Local funds, not to exceed \$55,000, to cover the program's administrative costs.

The RTC approved these funding requests on October 8, 2026.

In support of NCTCOG's responsibilities as RTC's fiscal agent, Transportation Department staff evaluated the proposed funding arrangement, including the source and anticipated sufficiency of the funds and any associated budget and administrative impacts. The Executive Board is responsible for considering the funding source, sufficiency of funds, and budget and administrative information presented herein when determining whether to approve the requested action.

The draft resolution requesting use of RTC Local funds is attached for Executive Board consideration. Staff will be available to answer any questions the Board may have about this item.

VT:jls

Attachment

RESOLUTION AUTHORIZING USE OF REGIONAL TRANSPORTATION COUNCIL LOCAL FUNDS FOR AIR QUALITY

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be a forum for cooperative decisions on transportation; and,

WHEREAS, the Dallas-Fort Worth area is a federally designated nonattainment area for the pollutant ozone, and air quality conformity of the MTP and TIP shall be determined by the MPO as required by the Environmental Protection Agency's (EPA) Transportation Conformity Regulations found in 40 Code of Federal Register (CFR) 93; and,

WHEREAS, the RTC is committed to the development and implementation of policies, projects, and programs to improve air quality and reduce those emissions that create ozone; and,

WHEREAS, Subtask 3.02 of the Fiscal Year (FY) 2026 and FY2027 Unified Planning Work Program for Regional Transportation Planning includes air quality planning initiatives; and,

WHEREAS, the NCTCOG is actively involved in the development and implementation of the Texas Commission on Environmental Quality (TCEQ) State Implementation Plan for air quality; and,

WHEREAS, local air quality planning activities may be conducted in Collin, Dallas, Denton, Ellis, Hood, Hunt, Johnson, Kaufman, Parker, Rockwall, Tarrant, and Wise counties; and,

WHEREAS, the Texas Commission on Environmental Quality (TCEQ) administers funds for particulate matter (PM2.5) planning activities under Rider 7 of the agency's legislative appropriation; and,

WHEREAS, in October 2026, the RTC approved \$545,000 of RTC Local Funds to establish and support in-house air quality modeling infrastructure and related technical training, in addition to \$55,000 of RTC Local Funds to cover administrative costs associated with in-house development of a regional PM2.5 conceptual model under the TCEQ Rider 7 program.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

- Section 1.** RTC Local funds in the amount of approximately \$545,000 to establish in-house air quality modeling capability, including, but not limited to, modeling computers, necessary software, hands-on technical training, and staff time be and are hereby approved.
- Section 2.** RTC Local funds in the amount of approximately \$55,000 to cover administrative costs associated with in-house development of a regional PM2.5 conceptual model under the TCEQ Rider 7 program be and is hereby approved.
- Section 3.** These funds shall be incorporated into the appropriate fiscal year budgets, Unified Planning Work Program (UPWP), and other planning/administrative documents.
- Section 4.** The Acting Executive Director or designee is authorized to execute necessary agreements in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.
- Section 5.** This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 14

Exhibit: 2026-10-14-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Item Title: Resolution Authorizing Data Sharing Agreements to Facilitate implementation of Clear Path Technology

The North Central Texas Council of Governments (NCTCOG), Dallas Area Rapid Transit (DART), Trinity Metro, and Railinc have been coordinating to develop a mutually beneficial agreement that will allow dispatch data from participating agencies to be integrated into Railinc's Clear Path Technology. This coordinated data-sharing approach is intended to provide a more complete and consistent view of rail activity across the regional network, giving participating organizations a shared operational picture to identify constraints and coordinate responses. The objectives of Clear Path are to address operational challenges within shared-use corridors and across interconnected networks, monitor ongoing performance measures, improve capital project selection, and facilitate effective public-private partnerships. By improving visibility into train movements and network conditions, the technology may also help agencies evaluate recurring issues, identify opportunities for operational improvements, and better align future investments with regional needs. In addition, Clear Path Technology will empower all agencies and users of the Dallas-Fort Worth metroplex rail system to exchange timely, accurate, and actionable information on train movements within the terminal complex, supporting stronger coordination, more informed operational decision making, and more reliable movement throughout the regional rail network.

In support of NCTCOG's responsibilities as RTC's fiscal agent, Transportation Department staff evaluated the proposed data sharing agreement, including the parties' respective responsibilities, permitted uses of the data, data access and security requirements, confidentiality and disclosure obligations, and NCTCOG's administrative capacity to fulfill its responsibilities under the agreement. Based on that evaluation, staff determined that the parties' responsibilities are appropriately defined and identified no material administrative, data security, or compliance concerns associated with implementation of the agreement. The Executive Board is responsible for considering the assigned responsibilities, administrative capacity, data governance requirements, and compliance information presented herein when determining whether to approve the requested action.

A draft resolution authorizing Data Sharing Agreements between NCTCOG, DART, Trinity Metro, and Railinc to facilitate implementation of Clear Path Technology is attached for Executive Board consideration. I will be available to answer any questions the Board may have on this item.

JH:cmg
Attachment

**RESOLUTION AUTHORIZING DATA SHARING AGREEMENTS TO FACILITATE
IMPLEMENTATION OF CLEAR PATH TECHNOLOGY**

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and nonprofit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by, and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be a forum for cooperative decisions on transportation; and,

WHEREAS, NCTCOG was awarded a Better Utilizing Investments to Leverage Development (BUILD) grant on September 16, 2020, and the Regional Transportation Council (RTC) approved funding for the Regional Rail Information System on October 8, 2020; and,

WHEREAS, the FY2026 and FY2027 Unified Planning Work Program Subtask 5.06 includes freight planning activities that encourage the study and implementation of a Regional Rail Information System; and,

WHEREAS, NCTCOG initiated a Request for Proposals to hire a consultant to implement, operate, and maintain a Regional Rail Information System throughout the region; and,

WHEREAS, Railinc Corporation has been recommended by the Consultant Selection Committee to develop, operate, and maintain a Regional Rail Information System; and,

WHEREAS, NCTCOG has complied with federal and state regulations regarding contract and procurement proceedings.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. The North Central Texas Council of Governments is authorized to execute data sharing agreements with Dallas Area Rapid Transit, Trinity Metro, and Railinc to facilitate implementation of Clear Path Technology.

Section 2. The Acting Executive Director or designee is authorized to execute necessary agreements in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.

Section 3. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 15

Exhibit: 2026-10-15-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Item Title: Resolution Authorizing Agreement with City of Denton for Bicycle and Pedestrian Count Equipment

In May 2014, the North Central Texas Council of Governments and the City of Denton executed a Memorandum of Agreement (MOA) for the Regional Pedestrian-Bicyclist User Count Program. The agreement addressed the ongoing operation and maintenance of count equipment at two locations along the A-train Rail Trail in Denton. Following authorization to continue the program, the Executive Board authorized, on March 28, 2024, the receipt of local-fund contributions from participating partners in cities where the counters are located. These contributions support the purchase and continuation of electronic data transmission services, operations and maintenance assistance, and any necessary equipment repairs or technology upgrades.

The City of Denton has requested an amendment to the MOA to add payment terms. Staff requests Executive Board approval to enter into an Interlocal Agreement with the City of Denton. The agreement will allow the City to reimburse NCTCOG approximately \$20,000 for continued operations and maintenance of bicycle and pedestrian trail count equipment through Fiscal Year 2029 at two locations.

In support of NCTCOG's responsibilities as the Regional Transportation Council's (RTC's) fiscal agent, Transportation Department staff evaluated the proposed funding arrangement, including the source and anticipated sufficiency of the funds and any associated budget and administrative impacts. The Executive Board is responsible for considering the funding source, sufficiency of funds, and budget and administrative information presented herein when determining whether to approve the requested action.

A draft resolution authorizing an agreement with the City of Denton for continued operations and maintenance of bicycle and pedestrian trail count equipment is attached for Executive Board consideration. I will be available to answer any questions the Board may have on this item.

KK:al
Attachment

RESOLUTION AUTHORIZING AGREEMENT WITH CITY OF DENTON FOR BICYCLE AND PEDESTRIAN COUNT EQUIPMENT

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be the regional forum for cooperative decisions on transportation; and,

WHEREAS, on January 24, 2014, the Executive Board authorized utilization of funding for bicycle and pedestrian (active transportation) user count equipment; and,

WHEREAS, on May 20, 2014, NCTCOG and the City of Denton executed a Memorandum of Agreement (MOA) for the Regional Pedestrian-Bicyclist User Count Program that included ongoing operations and maintenance of two permanent count equipment locations to be installed along the Denton Branch Rail Trail; and,

WHEREAS, on August 22, 2019, the Executive Board authorized funding to continue the operations and maintenance activities associated with this regional data collection program, including any necessary equipment repairs or technology upgrades; and,

WHEREAS, on March 28, 2024, the Executive Board authorized the receipt of contributions in local funds from participating partners in cities where the counters were located, for the purchase and continuation of electronic data transmission services and operations/maintenance assistance and any necessary equipment repairs or technology upgrades; and,

WHEREAS, NCTCOG and the City of Denton desire to update the MOA and enter into an Interlocal Agreement (Agreement) setting forth the terms and conditions under which the City of Denton will reimburse NCTCOG for Active Transportation strategies for improving mobility region wide; and,

WHEREAS, NCTCOG and City of Denton are local governmental entities pursuant to the Interlocal Cooperative Act, Chapter 791 of the Texas Government Code and, as such, may contract with one another for the provision of governmental functions and services of mutual interest.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

- Section 1.** An Agreement between NCTCOG and the City of Denton for the receipt of local contributions from the City of Denton in an amount of approximately \$20,000 for continued operations and maintenance of bicycle and pedestrian trail count equipment be and is hereby approved.
- Section 2.** These funds shall be incorporated into the appropriate fiscal year budgets and Unified Planning Work Program.
- Section 3.** The Acting Executive Director or designee is authorized to execute necessary agreements in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.
- Section 4.** This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 16

Exhibit: 2026-10-16-EP

Meeting Date: October 22, 2026

Submitted By: Maribel Martinez
Director of Emergency Preparedness

Item Title: Resolution Authorizing an Agreement with the North Central Texas Trauma Regional Advisory Council Related to the FIFA World Cup Grant Program

The North Central Texas Council of Governments (NCTCOG) is seeking authorization to enter into an interlocal agreement (ILA) with the North Central Texas Trauma Regional Advisory Council (NCTTRAC) to subgrant 2026 FIFA World Cup Grant Program (FWCGP) funds.

In March 2026, the NCTCOG Executive Board approved NCTCOG to manage and administer the 2026 FIFA World Cup Grant Program (FWCGP) and to subgrant those funds to local jurisdictions as determined by the North Texas FIFA World Cup Task Force (FWC-TF). The North Texas FWC-TF has approved NCTTRAC's funding request and NCTCOG's ILA with NCTTRAC will be contingent on FEMA and the White House Task Force (WHTF) approving the new budget line items when grant adjustments are open for submission.

A draft resolution authorizing NCTCOG to enter into an agreement with the NCTTRAC to subgrant funds for FIFA operational overtime activities is attached for Executive Board consideration. The grant program is 100% federally funded with no local cost-share or match requirements. Costs incurred by NCTCOG for the management and administration of this program will be reimbursed through the grant.

MM: mb

RESOLUTION AUTHORIZING AN AGREEMENT WITH THE NORTH CENTRAL TEXAS TRAUMA REGIONAL ADVISORY COUNCIL RELATED TO THE FIFA WORLD CUP GRANT PROGRAM

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG is working with local governments and others in building regional emergency preparedness capacity; and,

WHEREAS, the health, safety and welfare of people in North Central Texas is threatened by a variety of natural and technological hazards including severe weather and terrorism; and,

WHEREAS, NCTCOG finds it in the best interest of the North Central Texas Region to facilitate the 2026 FIFA World Cup Grant Program (FWCGP) activities; and,

WHEREAS, on March 26, 2026, the NCTCOG Executive Board authorized an agreement to manage and administer the FWCGP in the amount of \$51,584,327 as well as related agreements with local jurisdictions and other entities to subaward the funds in amounts determined by the North Texas FIFA World Cup Task Force (FWC-TF); and,

WHEREAS, the FWC-TF has requested NCTCOG to subgrant additional funding to the North Central Texas Trauma Regional Advisory Council (NCTTRAC) pending approval of grant adjustments by the White House Task Force (WHTF), FEMA, and the Office of the Governor (OOG).

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

- Section 1.** An agreement between NCTCOG and the North Central Texas Trauma Regional Advisory Council (NCTTRAC) to subgrant FIFA World Cup Grant funds, in an amount determined by the North Texas FIFA World Cup Task Force (FWC-TF), be and is hereby approved.
- Section 2.** Execution of the agreement is contingent upon a grant adjustment being submitted and approved by the White House Task Force (WHTF), FEMA, and the Office of the Governor (OOG).
- Section 3.** The Executive Director or designee is authorized to execute necessary agreements to carry out the initiatives described herein, in the name of the North Central Texas Council of Governments.
- Section 4.** This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge, Erath County

I hereby certify that the Executive Board of the North Central Texas Council of Governments adopted this resolution on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



North Central Texas Council of Governments

Item 17

Exhibit: 2026-10-17-ED

Meeting Date: October 22, 2026

Submitted By: Susan Alvarez, P.E., CFM
Director of Environment and Development

Item Title: Appointments to Department of Environment and Development Advisory Committees

The Executive Board is being asked to make appointments to the following advisory Councils and Committees:

- **Public Works Council (PWC)** – Originating in 1977 as the Standard Specifications Advisory Committee, becoming the Public Works Advisory Committee in 1984, and evolving into the PWC in 2001, the PWC is comprised of public and private sector professionals with public works and development expertise. The current PWC structure is formed of representatives of large jurisdictions and subregions, providing for participation by all jurisdictions, and hosting subregional meetings to address local issues.
- **Regional Codes Coordinating Committee (RCCC)** - The RCCC was established by the Executive Board in 1967, and is comprised of local government officials, architects, engineers, contractors, educators, property management professionals, insurance representatives, builders and developers. The RCCC professionals research current codes and provide recommendations on municipal construction codes to coordinate consistent local codes.
- **Resource Conservation Council (RCC)** – The RCC was initiated in 1973 as the regional Solid Waste Policy Development Committee, then shifted to the Environmental Resources Advisory Committee in 1979. In the mid-1980s, this Committee evolved into the current RCC as a group of individuals from local government, private sector, and environmental and public interest groups. The RCC guides development and implementation of the *Regional Solid Waste Management Plan*, implements pass-thru solid waste grant funding, and advises methods to appropriately manage waste materials.
- **Water Resources Council (WRC)** – The NCTCOG is the state-appointed regional water planning agency. The WRC was established in 1979 to advise NCTCOG's Executive Board on both technical and policy issues related to water resources matters. The WRC is formed of representatives of the local water utilities as well as large- and small member cities. The WRC reviews day-to-day technical issues; oversees the water resources planning process; and performs technical review of water-related grant applications.
- **Regional Stormwater Management Coordinating Council (RSWMCC)** - The Regional Stormwater Management Coordinating was first created in 1989 and expanded in 1999. The RSWMCC is comprised of representatives from Phase 1 and Phase 2 permitted government entities. The purpose of the RSWMCC is to facilitate cooperative efforts to address stormwater quality through regional programming. The participating government organizations are subject to the same overarching regulatory requirements to prevent pollution entering our shared waterways.

Attachment 1 provides a listing of members recommended for appointment/reappointment by each respective Committee/Council, as well as continuing members. I look forward to discussing these recommendations with the Executive Board.

APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY COMMITTEES

PUBLIC WORKS COUNCIL

(Chair and Vice Chair leadership positions are one-year terms; members serve two-year terms)

Chair: Bennett Howell
Director of Public Services
City of Benbrook

Vice Chair: Matt Leppa
Director of Public Works
City of Weatherford

Public Sector Standing Member	2027 Public Works Council
City of Allen	Vacant
City of Arlington	Scarlett Dinh Project Engineer**
City of Arlington	Sidney Kelly Assistant Director – Operations**
City of Carrollton	Jody Byerly Director of Public Works
City of Dallas	Erick Steitle Assistant Director of Public Works
City of Dallas	Raheel Kahn Senior Engineer (Dallas Water Utilities)
City of Denton	Chandra Muruganandham Assistant Director / City Traffic Engineer
City of Fort Worth	Michael Owen City Engineer**
City of Fort Worth	Austin Adams Field Operations Supervisor
City of Frisco	Fernando Rodriguez Street Superintendent
City of Garland	Mike Rozelle Senior Field Engineer
City of Grand Prairie	Vacant
City of Irving	Keith Ghanma Senior Civil Engineer
City of Lewisville	Aaron Russell Assistant City Manager**
City of McKinney	Ryan Gillingham Director of Public Works**
City of Mesquite	Victor Hou Assistant City Engineer**
City of Plano	Erik Ferner – Public Works Operations Mgr - Streets & Traffic

APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY COMMITTEES

Public Sector Standing Member	2027 Public Works Council
City of Richardson	Eric Robison Public Services Director
Collin County	Denton Sturdivan Road and Bridge Superintendent
Dallas County	Cecelia Rutherford Assistant Director
Denton County	Stephen Belknap Director of Development Services
Tarrant County	Joseph Jackson Director of Development Services**
Public Sector Subregional Representative	2027 Public Works Council
Denton/Lake Cities	Jeffery McSpedden Director of Public Works / Animal Services Town of Hickory Creek
DFW North	Brian Waltenburg Director of Public Works Town of Flower Mound**
East	Chris Harris Director of Public Works City of Greenville
Mid-Cities	Boe Blankenship Director of Public Works City of North Richland Hills
Northeast	Andrew Figueroa Director of Public Works City of Celina
Northeast Dallas	Frank New County Judge Rockwall County
Northeast Tarrant	Keith Miertschin Assistant Director of Operations City of Grapevine**
Northwest	Dillon Luna Management Analyst Town of Northlake
Northwest Dallas	Eric Mueller Stormwater Engineer City of Farmers Branch**
Northwest Tarrant – City of Azle	Rick White Director of Public Services

**APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY
COMMITTEES**

Public Sector Subregional Representative	2027 Public Works Council
South Tarrant	Bennett Howell Director of Public Services City of Benbrook**
Southeast	James Gaertner Executive Director of Public Works and Utilities City of Waxahachie**
Southeast Dallas	Brad Harris Director of Operations City of Balch Springs
Southwest	Colt Friedrich County Engineer Johnson County
Southwest Dallas	Andrew Waits Director of Public Works City of Glenn Heights
West	Matt Leppla Director of Public Works City of Weatherford

Private Sector	2027 Public Works Council
Associated General Contractors	Chris Rowland Sales and Marketing Director AmeriTex Pipe and Products**
Associated General Contractors	Matt White North Texas Regional Director Texas Asphalt Pavement Association**
Council of Engineering Companies	Ali Hatefi Director, Public Works Halff Associates**
Council of Engineering Companies	Daphne King Division Manager AtkinsRealis**
Texas Council of Engineering Laboratories / Geo-Professionals	Cody Wardien Director / Senior Engineer Braun Intertec

APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY COMMITTEES

REGIONAL CODES COORDINATING COMMITTEE (RCCC)

(Chair and Vice Chair leadership positions are one-year terms; members serve two-year terms)

Chair: David Kerr
Fire Marshal
City of Melissa

Vice Chair: Selso Mata
Chief Building Official
City of Plano

RCCC Member	2026	2027
City of Arlington	Rick Ripley Building Official	Rick Ripley Building Official
City of Burleson	Dylan Whitehead Deputy Director of Development Services	**
City of Carrollton	Edward Green Director of Development Services/Building Official (interim for Brett King)	**
City of Cedar Hill	Gail Lux Building Official	**
City of Celina	New seat for 2027, was City of Pilot Point	Cruz Hernandez Building Official
City of Dallas	Lt. Dwight Freeman Dallas Fire-Rescue	**
City of Euless	David Pendley Chief Building Official	**
City of Fort Worth	Evan Roberts Building Official/Assistant Director	**
City of Fort Worth	Bob Morgan Senior Fire Protection Engineer	Bob Morgan Senior Fire Protection Engineer
City of Irving	Wayne K. Snell, Jr. Director of Inspections	**
City of Lewisville	Jeremy Booker Building Official	**
City of McKinney	Suzanne Arnold Chief Building Official	Suzanne Arnold Chief Building Official
City of Melissa	David Kerr Fire Marshal	David Kerr Fire Marshal
City of Pilot Point	Jerry Carnes, Building Inspector (interim for Zac Loiselle	See City of Celina

**APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY
COMMITTEES**

RCCC Member	2026	2027
City of Plano	Selso Mata Chief Building Official	**
City of Rockwall	Jeffrey Widmer Chief Building Official	**
City of Sachse	Michael Sizemore Building Official	**
Town of Flower Mound	Joelle Hainley Building Official	**
Town of Prosper	Brady Cudd Building Official	Brady Cudd Building Official
Associated General Contractors	(Travis Reynolds) Vice President of Governmental Affairs TEXO (Interim for Jack Baxley)	**
Private Sector Representative	Craig Brooks National Dir., SF Services Burgess Construction Consultants	Craig Brooks National Dir., SF Services Burgess Construction Consultants
Private Sector Representative	Dan Lepinski, P.E. Principal	Dan Lepinski, P.E. Principal
American Institute of Architects, East	Bruce Rachel Architect Hensley Lamkin Rachel, Inc.	Jarod Fancher Architect & Owner JAROD, LLC
Construction Code Consultant	Stan Folsom Executive Director, Systemhouse	**
Society of Fire Protection Engineers	James Rodriguez Executive Vice President Fox Energy Specialists Greater Fort Worth Builders Association	James Rodriguez Executive Vice President Fox Energy Specialists Greater Fort Worth Builders Association
Energy Specialist	Bahman Yazdani Associate Director Texas A&M Energy Systems Laboratory	Bahman Yazdani Associate Director Texas A&M Energy Systems Laboratory
Dallas Builders Association	David Lehde Director of Government Affairs Dallas Builders Association	David Lehde Director of Government Affairs Dallas Builders Association

APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY COMMITTEES

RCCC Member	2026	2027
Private Sector Representative	Robert Pegues QA Manager & Project Manager US Ecologic	**
Building Owners and Managers Association, Dallas	Warren Bonisch Associate Principal WJE & Associates, Inc.	**

RESOURCE CONSERVATION COUNCIL (RCC)

(Chair and Vice Chair leadership positions are one-year terms; members serve two-year terms)

Chair: Kathy Fonville

Public Education Manager

North Texas Municipal Water District

Vice Chair: Howard Redfearn

Environmental Manager

City of Mansfield

RCC Public Sector Member	2026	2027
City of Allen	Donna Giles Commercial Waste Services Specialist	**
City of Arlington	Tyler Hurd Solid Waste and Recycling Services Manager	**
City of Cedar Hill	Lauren Foust Environmental Manager	**
City of Dallas	Anthony O'Sullivan Superintendent, Transfer Stations & Disposal Fleet	Anthony O'Sullivan Superintendent, Transfer Stations & Disposal Fleet
City of Denton	Ami Reeder Regulatory Compliance Manager	**
City of Farmers Branch	Mike Rivera Solid Waste Manager	John Porter Solid Waste Manager
City of Fort Worth	Cody Whittenburg Environmental Services Director	Cody Whittenburg Environmental Services Director
City of Frisco	Jeremy Starritt Assistant Director of Public Works / Environmental Services & Sustainability	Jeremy Starritt Assistant Director of Public Works / Environmental Services & Sustainability
City of Garland	Chris Hoofnagle Landfill Director	Chris Hoofnagle Landfill Director
City of Grand Prairie	Patricia Redfearn Solid Waste Manager	Patricia Redfearn Solid Waste Manager
City of Grapevine	Dewey Stoffels Environmental Manager	Dewey Stoffels Environmental Manager
City of Mansfield	Howard Redfearn Assistant Director of Public Works - Environmental Services	Howard Redfearn Assistant Director of Public Works - Environmental Services
City of McKinney	Eric Hopes Environmental Services Division Manager	**
City of Plano	Nicole Wilk Sustainability Manager (<i>interim for Michael Thibodeaux</i>)	**

**APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY
COMMITTEES**

RCC Public Sector Member	2026	2027
City of Weatherford	Eric Shumar Director of Municipal and Community Services	**
Ellis County	New seat for 2026	Luis Hinojosa Deputy Fire Marshal
Johnson County	Colt Friedrich County Engineer	**
Rockwall County	Charisa Hauser Environmental Health Coordinator	**
Tarrant County	Maria Moreno Environmental Specialist	Maria Moreno Environmental Specialist

RCC - Other	2026	2027
Environmental	Cecile Carson KAB Affiliates Representative Keep America Beautiful	Cecile Carson KAB Affiliates Representative Keep America Beautiful
Environmental	Wendy Chance Procurement Representative Pratt Industries (Representing the Sustainability Coalition of Texas)	**
Environmental	Linda Pavlik President Pavlik & Associates (Representing Women in the Environment)	**
Private Sector	Misty Adams Senior Public Affairs Specialist Waste Management	**
Private Sector	Risa Weinberger Principal Risa Weinberger & Associates, Inc.	Risa Weinberger Principal Risa Weinberger & Associates, Inc.
Private Sector	Lora Hinchcliff Municipal Solutions Manager Living Earth	Lora Hinchcliff Municipal Solutions Manager Living Earth
Private Sector	Richard Abramowitz Owner RMA Consultants, LLC	Richard Abramowitz Owner RMA Consultants, LLC
Private Sector	Steve Carr Director of Municipal Services Republic Services	**
Special District	Kathy Fonville Public Education Manager North Texas Municipal Water District	Kathy Fonville Public Education Manager North Texas Municipal Water District

**APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY
COMMITTEES**

WATER RESOURCES COUNCIL (WRC)

(Chair and Vice Chair leadership positions are one-year terms; members serve two-year terms)

Chair: Larry Patterson
Executive Director
Upper Trinity Regional Water District

Vice Chair: Taylor Alvarez
Utility Superintendent
City of Watauga

WRC - Major Utility Providers	2026	2027
City of Dallas	David Phan Engineering Program Administrator	**
City of Fort Worth	Stacy Walters Regulatory Administrator	Samantha Webster Regulatory Administrator
North Texas Municipal Water District	Billy George Deputy Director – Water and Wastewater	**
Tarrant Regional Water District	Darrel Andrews Environmental Director	Jennifer Owens Environmental Services Director
Trinity River Authority of Texas	Glenn Clingenpeel Executive Manager, Technical Services & Basin Planning	Webster Mangham Executive Manager, Technical Services & Basin Planning
Upper Trinity Regional Water District	Larry Patterson Executive Director	**

WRC - Environmental/Public Interest Groups	2026	2027
Environmental Group	Grace Darling Arlington Conservation Council	**
Public Interest Group	Michael Nieswiadomy Professor of Economics University of North Texas	**
Public Interest Group	Vacant by Choice of Water Resources Council	Valerie Miller President Blue Green Collaborative

WRC - Major Utility Providers Customer Members-At-Large	2026	2027
City of Dallas	Sally Wright Assistant Director City of Dallas Water Utilities	Chaise Holmgren Assistant Director - Water Treatment Dallas Water Utilities

**APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY
COMMITTEES**

WRC – Major Utility Providers Customer Members-At-Large	2026	2027
City of Dallas	Nosa Irenumaagho Assistant Director Dallas Water Utilities	**
City of Fort Worth	Taylor Alvarez Utility Superintendent City of Watauga	**
City of Fort Worth	Jerry Pressley Assistant Director Water Department City of Fort Worth	**
North Texas Municipal Water District	Mike Brinkmann Water Utilities Managing Director City of Garland	Abby Owens Director of Public Works City of Plano
North Texas Municipal Water District	Eric Robison Director of Public Services City of Richardson	Eric Robison Director of Public Services City of Richardson
Tarrant Regional Water District	Rachel Ickert Chief Water Resources Officer Tarrant Regional Water District	Zach Huff Director of Water Resources Engineering Tarrant Regional Water District
Tarrant Regional Water District	Jeff Price Utilities Director City of Mansfield	**
Trinity River Authority	Matthew Jalbert, P.E. Executive Manager, Northern Region Trinity River Authority of Texas	Matthew Jalbert, P.E. Executive Manager, Northern Region Trinity River Authority of Texas
Trinity River Authority	Vacant by Choice of TRA	Vacant by Choice of TRA
Upper Trinity Regional Water District	Kevin Mercer General Manager Denton County Fresh Water Supply District 6 & 7	Kevin Mercer General Manager Denton County Fresh Water Supply District 6 & 7
Upper Trinity Regional Water District	Tiffany Bruce Executive Director of Public Works Town of Flower Mound	**

**APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY
COMMITTEES**

WRC - Utility Provider, Development Community or Industry Representative Region-At-Large	2026	2027
Utility Provider, Development Community or Industry Representative Region-At-Large	Mike Adams Executive Director of Engineering & Utilities City of Midlothian	Mike Adams Executive Director of Engineering & Utilities City of Midlothian
Utility Provider, Development Community or Industry Representative Region-At-Large	Caroline Waggoner Director of Public Works City of North Richland Hills	Alex Whiteway Director of Water Utilities City of Arlington
Utility Provider, Development Community or Industry Representative Region-At-Large	Joshua Howard Deputy General Manager- Finance and Service Johnson County Special Utility District	**
Utility Provider, Development Community or Industry Representative Region-At-Large	Stephanie Griffin Vice President, Director of Water Resources Halff	**
Utility Provider, Development Community or Industry Representative Region-At-Large	Bill Gase Assistant Director-Water Utilities City of Arlington Water Utilities	**
Utility Provider, Development Community or Industry Representative Region-At-Large	Michael Kivlan Director of Operations Mustang Special Utility District	**
Utility Provider, Development Community or Industry Representative Region-At-Large	Jason Sutton Water Quality Manager Town of Addison	Chris Hamilton Environmental Manager, Land Development Westwood Professional Services
Utility Provider, Development Community or Industry Representative Region-At-Large	Robert Saucedo Director of Public Works City of Hurst	**
Utility Provider, Development Community or Industry Representative Region-At-Large	Steve Pettit Assistant Water Utilities Director City of Irving	Steve Pettit Assistant Water Utilities Director City of Irving
Utility Provider, Development Community or Industry Representative Region-At-Large	Stephen Gay Director of Water Utilities City of Denton	Stephen Gay Director of Water Utilities City of Denton
Utility Provider, Development Community or Industry Representative Region-At-Large	Katelyn Hearon Assistant Director of Public Services City of Lewisville	**
Utility Provider, Development Community or Industry Representative Region-At-Large	Valerie Miller Technical Expert, Water Olsson	Hank Amen Client Manager Olsson

APPOINTMENTS TO DEPARTMENT OF ENVIRONMENT AND DEVELOPMENT ADVISORY COMMITTEES

REGIONAL STORMWATER MANAGEMENT COORDINATING COUNCIL(RSWMCC)

(Chair and Vice Chair leadership positions are one-year terms; members serve three-year terms)

Chair: Julian Holmes
City of Mansfield

Vice Chair: Echo Rexroad
City of Plano

	RSWMCC Members	2026	2027
Phase 2	City of Allen	Nicolette Peters	**
Phase 1	City of Arlington	Brigette Gibson	**
Phase 2	City of Benbrook	Heath Haseloff	**
Phase 2	City of Carrollton	Krista Pender	Andie McClure
Phase 1	City of Dallas	Kevin Hill	**
Phase 1	City of Fort Worth	Nixalis Benitez	**
iSWM	City of Fort Worth		Ranjan S. Muttiah
Phase 2	City of Frisco	Perry Harts	**
Phase 1	City of Garland	Mike Wilson	**
Phase 2	City of Grand Prairie		Jason Heflin
Phase 1	City of Irving	Jeff Shiflet	**
Phase 2	City of Lewisville	Jason Longbine	**
Phase 2	City of Mansfield	Julian Holmes	**
Phase 1	City of Mesquite	Mitchell Talley	**
Phase 1	City of Plano	Echo Rexroad	**
Phase 2	City of Richardson	Danea Newman	**
Phase 2	City of Waxahachie	Macey Martinez	**
Phase 2	City of Weatherford	Bill Smith	**
Phase 2	City of Collin	Bridell Miers	**
Phase 2	Dallas Area Rapid Transit	Jeff Haynes	**
Phase 1	North Texas Tollway Authority	Amitis Meshkani	**



North Central Texas Council of Governments

Item 18

Exhibit: 2026-10-18-EDO

Meeting Date: October 22, 2026

Submitted By: Prit Patel
Senior Economic Development Manager

Item Title: Appointments to the North Central Texas Economic Development District Board (NCTEDD)

The North Central Texas Economic Development District (NCTEDD) Board serves as an advisory board to the North Central Texas Council of Governments (NCTCOG) Executive Board and guides the work of the region's Economic Development District, which is managed and staffed by NCTCOG. The region was designated as an Economic Development District by the U.S. Economic Development Administration (EDA) in December 2016.

The NCTCOG Executive Board is being asked to consider and appoint three (3) individuals to fill vacant seats on the NCTEDD Board. These appointments will strengthen the NCTEDD Board by expanding its economic development representation, expertise, and regional perspectives.

Three-Year Term Appointment Request	Board Category
Natasha Roach, Director of Economic Development, City of Anna	<30,000 Population Category
Gabrielle Singleton-Butler, Director of Development Services, City of Forest Hill	<30,000 Population Category
Victor Fishman, Executive Director, Texas Research Alliance	Principal Economic Interests

The District Board is organized in accordance with federal regulations, with membership representing general-purpose local governments, educational institutions, workforce organizations, and other economic development stakeholders. Members must reside and/or work within State Planning Region 4, the North Central Texas Region.

As set forth in the District's bylaws, approved by the NCTCOG Executive Board, the NCTCOG Executive Board appoints 53 members to the NCTEDD Board, including:

- representatives from each of the 16 counties;
- 20 representatives from cities;
- 3 representatives from Workforce Solutions;
- 5 representatives from the Educational Sector; and
- 9 representatives from Principal Economic Interests (Chambers of Commerce, Economic Development Corporations, Labor Groups, Private Sector, and any other Principal Economic Interests organizations)

Each Board member serves a term of three years and may not serve more than three consecutive three-year terms, so long as they continue to meet qualifications for the category they represent.

I will be available at the Board meeting to answer questions, or Board members can contact me at 817-704-5666.

APPOINTMENTS TO THE NORTH CENTRAL TEXAS ECONOMIC DEVELOPMENT DISTRICT BOARD (NCTEDD)

PRIMARY RESPONSIBILITY OF BOARD

The North Central Texas Economic Development District Board (EDD Board) is the primary policy advisory board to the NCTCOG Executive Board in fulfilling the responsibilities as the North Central Texas' Regional Economic Development District (the District) in state planning Region IV (NCTCOG's 16-county area). The EDD Board is responsible for ensuring:

- a) the performance of any and all duties imposed on them collectively or individually by law, or by the District Bylaws;
- b) the development of plans, as well as an oversight and evaluation system for all Economic Development District programs;
- c) the attainment of effective outcomes consistent with Comprehensive Economic Development Strategy (CEDS) goals, objectives and performance standards approved by EDA;
- d) the effective administration of the EDA EDD required programs; and
- e) meetings take place at such times and places as required by the District Bylaws

NUMBER OF COMMITTEE MEMBERS: Up to 53 Member

APPOINTING AUTHORITY: NCTCOG Executive Board

TERMS OF OFFICE: Three-year terms

Each EDD Board member shall serve terms of three years. Upon expiration of their term, each member shall hold his/her term until they are reappointed or replaced by the NCTCOG Executive Board as established in the District Bylaws. EDD Board members may not serve more than three consecutive three-year terms, and only so long as they continue to meet qualifications for the category they represent.

STANDARD MEETING TIME, DATE, LOCATION: Quarterly (Meetings can be called more or less frequently as needed) 10:00 A.M. at NCTCOG/virtual.

SPECIAL REQUIREMENTS:

EDD Board membership shall include officials and/or employees of general-purpose local governments, educational institutions and private sector representatives, and they must be residents of and/or work in State Planning Region 4 – the North Central Texas 16-County Region.

**North Central Texas Council of Government's
NORTH CENTRAL TEXAS ECONOMIC DEVELOPMENT DISTRICT BOARD**

OFFICERS	NAME AND ORGANIZATION
Chair	Kassandra Carroll, Sr. Director of Economic Development, City of Waxahachie
Vice Chair	Jim Wehmeier, Chief Executive Officer, City of Princeton Economic Development Corporation/Community Development Corporation
Secretary-Treasurer	Chris Strayer, Executive Director, Parker County Economic Development Corporation

COUNTIES - 16 COUNTIES (1 SEAT EACH COUNTY)

1. **COLLIN:** Honorable Ron Simmons, Chairman of the Board for the Texas Mutual Insurance Company
2. **DALLAS:** Luis Tamayo, Director of Economic Development, Dallas County
3. **DENTON:** Rina Maloney, Grants and Economic Development Program Manager, Economic Development, Denton County
4. **ELLIS:** Kyle Kinatader, President and CEO, Midlothian Economic Development
5. **ERATH:** Jeff Sandford, Executive Director, Stephenville Economic Development Authority
6. **JOHNSON:** Alex Phillips, Economic Development Director, City of Burleson
7. **KAUFMAN:** Stewart McGregor, Executive Director, Kaufman Economic Development Corporation
8. **NAVARRO:** John Boswell, Economic Development Director, Navarro County and City of Corsicana
9. **TARRANT:** Maegan South, Economic Development Manager, Tarrant County
10. **WISE:** J.D. Clark, County Judge, Wise County
11. **PALO PINTO:** Nate Dyhre, Director of Economic Development, City of Mineral Wells
12. **PARKER:** Chris Strayer, Executive Director, Parker County Economic Development Corporation
13. **ROCKWALL:** Judge Frank New, County Judge, Rockwall County
14. **HOOD:** VACANT
15. **HUNT:** VACANT
16. **SOMERVELL:** VACANT

CITIES - TOTAL OF 22 SEATS – SIX POPULATION CATEGORIES

>500,000 (2 SEATS) *2 cities, includes Dallas, Fort Worth*

17. Gaby Castillo, Business Development Coordinator, City of Dallas
18. Jessica Rogers, Director of Economic Development, City of Fort Worth

BETWEEN 250,000 - 500,000 (2 SEATS) *3 cities, includes Arlington, Irving, Plano*

19. Michael Talley, Economic Development Director, City of Plano
20. VACANT

BETWEEN 100,000 - 250,000 (2 SEATS) *10 cities, includes Carrollton, Denton, Frisco, Grand Prairie, McKinney, Mesquite, Garland, Lewisville, Richardson, Allen*

21. Erica Sullivan, Economic Development Program Administrator, City of Denton
22. Michael Kowski, President and CEO, McKinney Economic Development Corporation

BETWEEN 30,000 - 100,000 (6 SEATS) 28 cities, includes Euless, Flower Mound, Mansfield, North Richland Hills, Rowlett, Bedford, Burleson, Cedar Hill, Cleburne, Coppell, DeSoto, Duncanville, Farmers Branch, Grapevine, Greenville, Haltom City, Hurst, Keller, Lancaster, Little Elm, Midlothian, Rockwall, Southlake, The Colony, Waxahachie, Weatherford, Wylie, Prosper

23. Craig Hulse, Director of Economic Development, City of North Richland Hills
24. Kassandra Carroll, Sr. Director of Economic Development, City of Waxahachie
25. Jennette Espinosa, Executive Director, Little Elm Economic Development Cooperation
26. Shane Shepard, Economic Development Director, City of Lancaster
27. Chris Fuller, Deputy City Manager, City of Cleburne
28. Gus Garcia, Executive Director of Economic Development, City of DeSoto

<30,000 (8 SEATS) 122 cities

Collin County (Anna, Blue Ridge, Celina, Fairview, Farmersville, Josephine, Lavon, Lowry Crossing, Lucas, Melissa, Murphy, Nevada, Parker, Princeton, Sachse, St. Paul)

Dallas County (Addison, Balch Springs, Cockrell Hill, Glenn Heights, Highland park, Hutchins, Seagoville, Sunnyvale, University Park, Wilmer)

Denton County (Argyle, Aubrey, Bartonville, Copper Canyon, Corinth, Cross Roads, Double Oak, Hickory Creek, Highland Village, Justin, Krugerville, Krum, Lake Dallas, Northlake, Oak Point, Pilot Point, Ponder, Providence, Roanoke, Sanger, Shady Shores, Trophy Club)

Ellis County (Ennis, Ferris, Italy, Oak Leaf, Ovilla, Palmer, Red Oak)

Erath County (Dublin, Stephenville)

Hood County (Cresson, DeCordova, Granbury)

Hunt County (Caddo Mills, Commerce, Quinlan, West Tawakoni, Wolfe City)

Johnson County (Alvarado, Godley, Grandview, Joshua, Keene, Rio Vista, Venus)

Kaufman County (Combine, Crandall, Forney, Kaufman, Kemp, Maybank, Talty, Terrell)

Navarro County (Corsicana, Kerns, Rice)

Palo Pinto County (Mineral Wells)

Parker County (Aledo, Annetta, Hudson Oaks, Reno, Springtown, Willow Park)

Rockwall County (Fate, Heath, McLendon-Chisolm, Royse City)

Somervell County (Glen Rose)

Tarrant County (Azle, Benbrook, Blue Mound, Colleyville, Crowley, Dalworthington Gardens, Edgecliff Village, Everman, Forest Hill, Haslet, Kennedale, Lake Worth, Lakeside, Pantego, Pelican Bay, Richland Hills, River Oaks, Sansom Park, Watauga, Westlake, Westworth Village, White Settlement)

Wise County (Alvord, Aurora, Boyd, Bridgeport, Chico, Decatur, New Fairview, Newark, Rhome, Runaway Bay)

29. Chris Dyser, Community Development Director, City of Balch Springs
30. John M. Smith, Town Administrator, Town of Hickory Creek
31. Miriam Castillo, Economic Development Director, City of Ennis
32. Hillary Cromer, Economic Development Director, City of Alvarado
33. Matt Runnels, Executive Director, Decatur Economic Development Corporation
34. Jason Moore, City Manager, Richland Hills
35. VACANT
36. VACANT

WORKFORCE SOLUTIONS (3 SEATS) *includes 1 seat for each of the three regional Workforce Solutions*

- 37. Robert Sturns, Executive Director of Workforce Solutions for Tarrant County
- 38. Richard Perez, Senior Research and Data Manager, Workforce Solutions Greater Dallas
- 39. Phedra Redifer, Executive Director, Workforce Solutions North Central Texas

EDUCATION SECTOR (5 SEATS) *includes Community Colleges, 4-Year Universities, Independent School Districts, Education Service Centers, Trade Schools, and other Educational Organizations*

- 40. Ben Magill, Chief Economic Development Officer, University of North Texas
- 41. Dr. Suku Nair, Vice Provost for Research and Chief Innovation Officer, Southern Methodist University
- 42. Dr. Rupa Iyer, Vice President of Research Innovation & Economic Development, Tarleton State University
- 43. Jenny Mizutowicz, Director of Economic Development and Sustainability Liaison, University of Texas at Dallas
- 44. Dr. Jana Melsheimer, Executive Director, Region 10 Education Service Center

PRINCIPAL ECONOMIC INTERESTS (9 SEATS) *includes staff from Chambers of Commerce, Economic Development Corporations, Labor Groups, Private Sector, and any other Principal Economic Interests organizations.*

- 45. Janie Havel, Economic Development and Tourism, Office of the Governor
- 46. Kevin Shatley, Director of Economic Development, Dallas Regional Chamber
- 47. Nika Reinecke, Principal at Envision Planning Group LLC
- 48. Leah Clark, Executive Director, Bridgeport Economic Development Corporation
- 49. Mickey Hillock, President, Hillock Foods, Inc.
- 50. Pamela Mundo, Founder and President of Mundo and Associates Consulting Firm
- 51. Michael Grace, City of Duncanville Resident
- 52. Gabby Everett, Director of Business Operations and Strategy, BioLabs
- 53. VACANT



North Central Texas Council of Governments

Item 19

Exhibit: 2026-10-19-TR

Meeting Date: October 22, 2026

Submitted By: Michael Morris, P.E.
Director of Transportation

Item Title: Resolution Authorizing Agreements with Participating Public Agencies for the North Texas Advanced Air Mobility Readiness Call for Projects

On September 11, 2026, the Regional Transportation Council (RTC) approved four recommended projects through the North Texas Advanced Air Mobility Readiness Call for Projects and associated funding totaling \$477,500 in RTC Local funds. The approved projects will provide electric aircraft charging infrastructure at Fort Worth Meacham International Airport, Denton Enterprise Airport, Granbury Regional Airport, and Greenville Municipal Airport. These investments will expand the regional network of charging infrastructure and improve the ability of participating airports to support future electric vertical takeoff and landing (eVTOL) and other Advanced Air Mobility operations.

NCTCOG will coordinate with the participating public agencies to finalize project scopes, agreement requirements, and implementation activities. Executive Board approval is requested to authorize agreements with the participating public agencies for the associated costs identified in Attachment 1 for a total amount not to exceed \$477,500 in RTC Local funds.

In support of NCTCOG's responsibilities as RTC's fiscal agent, Transportation Department staff evaluated the financial and administrative capacity and federal compliance risk associated with the recommended subrecipient(s) in Attachment 1 and determined the subrecipient(s) present minimal risk of non-compliance. Based on the assessment, staff recommended minimal level oversight during the term of the agreement. The Executive Board is responsible for considering the financial and administrative capacity and federal compliance risk information presented herein when determining whether to approve the requested action.

A draft resolution authorizing agreements with the participating public agencies and expenditure of \$477,500 in RTC Local funds for the North Texas Advanced Air Mobility Readiness Call for Projects is attached for Executive Board consideration. I will provide a brief presentation on this item and will be available to answer any questions prior to requesting Board approval.

**RESOLUTION AUTHORIZING AGREEMENTS WITH PARTICIPATING PUBLIC AGENCIES
FOR THE NORTH TEXAS ADVANCED AIR MOBILITY READINESS CALL FOR PROJECTS**

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, NCTCOG has been designated as the Metropolitan Planning Organization (MPO) for the Dallas-Fort Worth Metropolitan Area by the Governor of the State of Texas in accordance with federal law; and,

WHEREAS, the Regional Transportation Council (RTC) serves as the MPO Policy Committee, comprised primarily of local elected officials, and is the regional transportation policy body associated with NCTCOG, and has been and continues to be the regional forum for cooperative decisions on transportation; and,

WHEREAS, the Dallas-Fort Worth region is in nonattainment of the federal air quality standard for ozone and NCTCOG is actively involved in the development and implementation of the State Implementation Plan for air quality; and,

WHEREAS, Subtask 5.08 of the Fiscal Year 2026 and Fiscal Year 2027 Unified Planning Work Program includes Regional Aviation Planning and Education activities supporting airport readiness and the integration of emerging aviation technologies, including Advanced Air Mobility (AAM); and,

WHEREAS, the North Texas Advanced Air Mobility Readiness Call for Projects was established to support electric aircraft charging infrastructure at eligible public-use airports and expand the regional network available to support future electric vertical takeoff and landing (eVTOL) and other AAM operations; and,

WHEREAS, on September 11, 2026, the RTC approved four recommended projects and associated funding totaling \$477,500 in RTC Local funds for electric aircraft charging infrastructure at Fort Worth Meacham International Airport, Denton Enterprise Airport, Granbury Regional Airport, and Greenville Municipal Airport; and,

WHEREAS, NCTCOG will enter into Interlocal Agreements or other appropriate agreements with the participating public agencies to outline the roles and responsibilities of each party and provide funding to implement the approved projects, as authorized by applicable law.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. Agreements between NCTCOG and the participating public agencies for the associated costs identified in Attachment 1 for the North Texas Advanced Air Mobility Readiness Call for Projects in a total amount not to exceed \$477,500 be and are hereby approved.

Section 2. These funds shall be incorporated into the appropriate fiscal year budgets and Unified Planning Work Program.

Section 3. The Acting Executive Director or designee is authorized to execute necessary agreements in the name of the North Central Texas Council of Governments to carry out the initiatives described herein.

Section 4. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

T.J. Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville

Eastern Subregion

Request: \$292,500

City/Agency	TR Risk Determination	Oversight Level Assigned	Emphasis Area	Project Title	Total Score	Requested Funds
City of Denton	Minimal	Minimal	eVTOL Charging System	North Texas Advanced Air Mobility Readiness Call for Projects	88	\$92,500
City of Greenville	Minimal	Minimal	eVTOL Charging System	North Texas Advanced Air Mobility Readiness Call for Projects Update	60	\$200,000
Total						\$292,500

Western Subregion

Request: \$185,000

City/Agency	TR Risk Determination	Oversight Level Assigned	Emphasis Area	Project Title	Total Score	Requested Funds
City of Fort Worth	Minimal	Minimal	eVTOL Charging System	North Texas Advanced Air Mobility Readiness Call for Projects Update	66	\$92,500
City of Granbury	Minimal	Minimal	eVTOL Charging System	North Texas Advanced Air Mobility Readiness Call for Projects Update	80	\$92,500
Total						\$185,000

Total Funding Request: \$477,500

Electric Take off and Landing Vehicles (eVTOLs) and eVTOL Chargers



Source: [gulfnews.com special-reports/evtol-aircraft-will-they-replace-helicopters](https://gulfnews.com/special-reports/evtol-aircraft-will-they-replace-helicopters)



Source: Beta Technologies





North Central Texas Council of Governments

Item 20

Exhibit: 2026-10-20-EDO

Meeting Date: October 22, 2026

Submitted By: Jennifer Justice
President

Item Title: Resolution Authorizing a Contract with Mackenzie Eason & Associates for Executive Recruitment Services for the Executive Director Position

The Executive Board will receive a report and recommendation from the Hiring Committee for executive recruitment services for the Executive Director position. On September 24, 2026, the Executive Board directed the Hiring Committee, consisting of the Executive Board Officers and Past President, to work with staff to conduct a procurement and recommend a firm for Executive Board consideration at the October Board meeting. Based on this direction, staff prepared and issued Request for Quotes (RFQ) 2026-098 for executive recruitment services. Procurement details are included below:

Request for Quotes Published	September 25, 2026
Request for Quotes Closed	October 2, 2026
Number of Responsive Bids Received	Nine (9)
Evaluation Committee	Executive Board Hiring Committee Members: Jennifer Justice, Brandon J. Huckabee, T.J. Gilmore, and Victoria Johnson
Evaluation Criteria Summary	Qualifications and Demonstrated Capability, Proposed Recruitment Approach and Methodology, Relevant Executive Recruitment Experience, and Cost Effectiveness
Vendor Recommended for Award	Mackenzie Eason & Associates

Following the initial evaluation of the proposals received on October 2, 2026, and a subsequent meeting on October 9, 2026, the Hiring Committee determined that the three highest-ranked firms should advance to the short-list interview phase. The three firms selected for interviews were Mackenzie Eason & Associates, Government Professional Solutions, and Sumter Local Government Consulting. The Hiring Committee conducted interviews on October 12, 2026, with the three short-listed firms. Following the interviews, the Hiring Committee discussed the firms' qualifications, experience, and proposed approaches. The Hiring Committee is recommending Mackenzie Eason & Associates for these services.

Attachment 1 to the draft resolution includes the proposed contract. The contract provides for a placement fee capped at \$35,000, plus incidental and miscellaneous expenses. Optional services for Hogan Insight Series (leadership assessments) and executive level background checks are available at \$175 and \$450-\$850 per candidate, respectively. Staff proposes that the Hiring Committee would determine the extent of optional services used. The contract includes an 18-month replacement guarantee that provides if the placed candidate is terminated for cause, resigns, or fails to report the firm will conduct a replacement search without an additional placement fee. It is anticipated that NCTCOG will pay for candidates' travel and incidental expenses either directly or via reimbursement.

Attached is a draft resolution for Executive Board consideration authorizing a contract with Mackenzie Eason & Associates for executive recruitment services with a placement fee not to exceed \$35,000, plus optional services as determined by the Hiring Committee.

RESOLUTION AUTHORIZING A CONTRACT WITH MACKENZIE EASON & ASSOCIATES FOR EXECUTIVE RECRUITMENT SERVICES FOR THE EXECUTIVE DIRECTOR POSITION

WHEREAS, the North Central Texas Council of Governments (NCTCOG) is a Texas political subdivision and non-profit corporation organized and operating under Texas Local Government Code Chapter 391 as the regional planning commission for the 16-county North Central Texas region; and,

WHEREAS, NCTCOG is a voluntary association of, by and for local governments established to assist in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development; and,

WHEREAS, on September 24, 2026, the Executive Board directed the Hiring Committee, appointed by President Jennifer Justice, to work with staff to conduct a procurement for an executive recruitment firm for the position of Executive Director and recommend a firm for Executive Board consideration in October of 2026; and,

WHEREAS, a Request for Quotes (RFQ) 2026-098 for Executive Recruitment Firm was published and quotes received on October 2, 2026; and,

WHEREAS, quotes were evaluated by a Hiring Committee comprised of NCTCOG Executive Board Officers, and following evaluation, the Hiring Committee is recommending that a contract be awarded to Mackenzie Eason & Associates; and,

WHEREAS, NCTCOG has complied with federal and State regulations regarding contract and procurement proceedings for this procurement 2026-098.

NOW, THEREFORE, BE IT HEREBY RESOLVED THAT:

Section 1. A contract between NCTCOG and Mackenzie Eason & Associates for executive recruiting services with a placement fee not to exceed \$35,000 plus optional services as determined by the Hiring Committee, be and is hereby approved.

Section 2. The Executive Board President is authorized to execute a contract in the name of the North Central Texas Council of Governments that is in substantial conformity with the contract included as Attachment 1 to this Resolution.

Section 3. This resolution shall be in effect immediately upon its adoption.

Brandon J. Huckabee, Vice President
North Central Texas Council of Governments
County Judge Erath County

I hereby certify that this Resolution was adopted by the Executive Board of the North Central Texas Council of Governments on October 22, 2026.

TJ Gilmore, Secretary-Treasurer
North Central Texas Council of Governments
Mayor, City of Lewisville



This Agreement for Recruitment Services is made and effective October ____, 2026, by and between Mackenzie Eason & Associates ("Firm") and the North Central Texas Council of Governments ("Client") for the Executive Director role.

I. Purpose.

Client retains Firm to represent Client, and Firm agrees to provide Executive Search Services and represent Client's interests, all per the terms set forth in this Agreement.

II. Scope of Services.

Executive Recruitment Services – Executive Director

1. Search Initiation and Stakeholder Discovery

Conduct an initial kickoff to develop the search process, schedule, roles, communication protocols, and decision-making structure. Conduct stakeholder interviews and review relevant organizational materials to understand NCTCOG's strategic priorities, governance environment, organizational culture, leadership needs, and expectations for the next Executive Director.

2. Strategic Job Analysis and Hiring Traits

Conduct a strategic job analysis to define the experience, leadership capabilities, behaviors, and organizational characteristics necessary for success. Develop role-specific Hiring Traits and an Executive Success Profile that will serve as the foundation for candidate research, recruiting, screening, interviews, assessments, and final selection.

3. Position Profile and Recruitment Materials

Develop a comprehensive Executive Director position profile and candidate-facing recruitment materials, including a customized Digital Prospectus. Materials will communicate the scope of the role, organizational and regional opportunity, governance structure, strategic priorities, qualifications, compensation information, and the professional and personal value proposition of the North Texas region.

4. Market Research and Candidate Identification

Develop a national target-market strategy and research an initial universe of approximately 100–150 potential candidates. Research will include executives from Councils of Governments, Regional Councils and Commissions, Metropolitan Planning Organizations, large local and state governmental organizations, public authorities, special districts, and other organizations with relevant scale, complexity, governance, and regional responsibilities that align with the candidate type identified by the Hiring Committee.

5. Direct Candidate Recruitment

Proactively recruit qualified executives through direct telephone outreach, personalized communication, professional networks, referrals, industry associations, LinkedIn, and other appropriate channels. Advertising and professional association postings will supplement direct recruitment rather than serve as the primary candidate-generation strategy. Recruitment will continue until a sufficiently strong candidate pool has been developed.

6. Candidate Screening and Assessment

Evaluate prospective candidates against the approved qualifications, Hiring Traits, and Executive Success Profile. Evaluation may include structured qualification screening, assessment of breadth and depth of experience, in-depth biographical interviews, leadership evaluation, cognitive and personality assessments, motivator and behavioral assessments, compensation and relocation discussions, and preliminary due diligence.

7. Candidate Presentation and Shortlisting

Present the recommended slate and assist NCTCOG in determining which candidates advance to interviews and finalist consideration. Prepare comprehensive candidate presentation materials for the Hiring Committee and/or Executive Board, including candidate backgrounds, accomplishments, organizational scope, motivation, Hiring Trait alignment, assessment findings, strengths, concerns, and other relevant considerations.

8. Interview and Finalist Process

Design and coordinate structured first-round and finalist interviews tied directly to the Hiring Traits and leadership requirements. Develop interview questions, behaviorally anchored rating criteria, scoring tools, candidate-specific follow-up questions, and interviewer guidance. Facilitate post-interview discussions and candidate comparisons.

9. Work Scenarios and Executive Evaluation

Develop role-specific case studies, work scenarios, presentations, or other exercises for finalist candidates that reflect the actual challenges and responsibilities of the Executive Director position. Assist the Board in evaluating candidate judgment, problem-solving, communication, stakeholder awareness, leadership approach, and decision-making.

10. Finalist Recruitment and Candidate Experience

Manage candidate communication and finalist logistics throughout the process and continue actively recruiting finalists by helping them understand NCTCOG, the Executive Board, the position, and the North Texas region. Coordinate interviews, meetings, meals, regional exposure, and other appropriate interactions designed to support a high-quality candidate experience.

11. References and Due Diligence

Conduct comprehensive professional reference checks and coordinate agreed executive-level background and credential verification for finalist and/or preferred candidates. References and due diligence will focus on leadership performance, integrity, governing-body relationships, organizational judgment, communication, fiscal and operational leadership, staff development, strengths, concerns, and other areas relevant to the Hiring Traits.

12. Final Selection, Offer, and Transition

Facilitate a structured final deliberation process that integrates information from interviews, assessments, work scenarios, references, and due diligence. Assist NCTCOG with preferred-candidate selection, offer strategy, compensation discussions, negotiation, candidate acceptance, transition timing, and communication with other finalists. Expected target date of April 22

for completion of interviews and selected finalists with a negotiated offer to be accepted by the NCTCOG Board.

13. Post-Placement Follow-Up

Provide post-placement follow-up with NCTCOG and the selected Executive Director to support transition, clarify expectations, reinforce first-year priorities, and identify any early integration or development needs.

14. Project Management and Communication

Serve as the primary coordinator for the search and provide regular progress updates throughout active research and recruitment. Updates will include candidate pipeline activity, market response, recruitment progress, emerging issues, and recommendations regarding the search strategy.

III. Fees.

Our fee will be a percentage of the total compensation package, including base salary plus any first-year bonuses, which will be at the standard rate of 23%. Placement fees will be capped at \$35,000.

We will require a one-third-retainer deposit of \$11,000 (1/3rd) in order to launch the search. Upon presentation and interview of candidate(s), we will bill for a second retainer payment of \$11,000 (1/3rd), with the balance due on the date a candidate successfully signs the contract.

We will bill you for any expenses, travel or miscellaneous, incurred by us or by candidates with your prior approval. Addendum A includes additional Optional Services Available and estimated costs. If you hire any additional candidates we have presented during this engagement excluding internal candidates, within 547 days of submission, we will then bill you a percentage of the total compensation package, including base salary plus any first-year bonuses, which will be at the standard rate of 25% with a placement fee cap of \$35,000.

IV. Other Matters.

This Agreement contemplates that Firm will represent Client only with respect to the matters described above. Any other matters, except those incidentals to and necessarily related to the covered matters, shall not be performed by the Firm without the prior written authorization of Client.

Client is to understand that if after the commencement of the search process, either a candidate is promoted internally, or position filled in any other manner, i.e., position eliminated, internal referral, outside referral, unsolicited responses, search is cancelled for any reason, etc., Client will still be held responsible for all fees that have been billed. These fees are due immediately and due upon receipt. It is therefore most advantageous that all referrals be directed through Mackenzie Eason.

V. Guarantee.

Firm agrees to use its best efforts in representing Client and to perform all services in a professional, diligent, business-like manner. However, Client recognizes that Firm cannot guarantee a particular result or outcome of any matter. If a candidate we have placed does



not, for reasons of background, experience or qualifications, perform as initially expected and is terminated for performance reasons or for “cause”, or if a candidate resigns the position within 547 days from the date of employment, it is our firm’s policy to conduct the assignment again, billing only for expenses. Firm also agrees to replace any candidate who fails to report to work or leaves within the first 547 days exclusive of death, disability, military obligation or any willful act or omission by client.

To activate this replacement clause, Client must notify Firm in writing within thirty (30) days of the original start date or the candidate’s departure. Client must allow Firm to proceed with recruiting the replacement candidate within sixty (60) days of aforementioned notice. If Client elects not to recruit the replacement for the original contracted opportunity, this replacement clause shall not apply. This replacement clause is valid providing original agreement and contract between Client and Candidate has not been changed and all invoices have been paid according to the terms of this agreement.

VI. Termination of Services.

Firm may terminate this Agreement and its representation of Client if Client is in breach of any of its obligations in this Agreement or if the Firm is required to withdraw from representation of Client in accordance of the rules of professional conduct applicable to Firm. Client may terminate this Agreement with thirty (30) days’ notice at any time subject to Client’s obligation to pay Firm for services rendered pursuant to this Agreement.

Client may place a search on hold by providing written notice during the term of this Agreement. Any active search, which becomes inactive or is placed on hold by Client for more than ninety (90) days, will be deemed cancelled. Client may activate an on-hold search by providing written notice to Firm prior in expiration of the aforementioned time frame.

In order to be prepared to respond to candidates on a timely basis, Firm reserves the right to place a search on hold if Client has not provided an agreement/contract, including the specific obligations, financial terms and benefits, prior to the commencement of any contracted search. If requested, Firm will consult with Client to develop an agreement and contract for Client use. Firm also reserves the right to place a search on hold if developments occur, which would inhibit the Client’s ability to respond on a timely basis with regard to prospective candidates.

VII. Notices.

Any notice under this Agreement shall be effectively given upon deposit in the United States mail, postage prepaid, or by recognized overnight delivery service, and addressed as follows (or at such change of address given by one party to the other in writing after the date hereof):

If to Firm:
Mackenzie Eason & Associates
2459 Forest Park Blvd, #230
Fort Worth, TX 76110



If to Client:

North Central Texas Council of Governments
Monte Mercer, Acting Executive Director
P.O. Box 5888,
Arlington, TX 76005-5888

VIII. Terms.

- A. All candidates and their information are confidential and property of Firm. All research, names, resumes, and information beyond finalists shall remain part of Firm's proprietary information and will not be considered Client work product. All Processes of Firm are proprietary and will not be shared with anyone outside of Client.
- B. This is an exclusive agreement. The Parties agree to operate under the NAPS standards of procuring clause for candidates. Procuring Cause: the recruiter that sets in motion a continuous series of events culminating in the interest and eventual placement of a candidate for a particular client or opportunity. The submittal of a name or CV does not necessarily constitute "procuring cause."
- C. Initial reference information provided by Firm to Client is received from third parties. For this reason, Firm cannot guarantee the content or accuracy of this information. Therefore, Client must rely upon its own referencing when making final candidate selection. Firm does not discriminate against any individual candidate on the basis of age, race, gender, religion, national origin, disability, veteran status or other status protected by law. After execution of an agreement or contract between Client and candidate, Client shall not hold Firm responsible for the acts or omissions of the candidate during or after the term of said agreement/contract. This paragraph shall survive the termination of this agreement. Client acknowledges that any decisions to enter into an association with a Candidate referred by Firm are the sole responsibility of Client. While Firm will make a reasonable effort to qualify each Candidate it presents for an interview with Client; Firm assumes no responsibility for the representations, misrepresentations, conduct, or performance of any such Candidate.
- d. All invoices are payable within (30) days of the date of invoice. Failure to timely pay invoices invalidates clause five of this agreement. Firm reserves the right to terminate this agreement for non-payment of invoices due. Client agrees to reimburse Firm for reasonable attorney's fees and collection costs in the event they become necessary to collect monies owed Firm. Client also agrees to reimburse Firm for reasonable attorney's fees if Firm is the prevailing party in any litigation arising as a result of this agreement. Both Firm and Client expressly agree that there are no third-party beneficiaries to this agreement. This agreement shall be governed by and construed and interpreted in accordance with the laws of the State of Texas. This agreement is performable in Tarrant County, Texas. Exclusive jurisdiction and venue of any dispute or legal action relating to this agreement shall lie within the courts of Tarrant County, Texas.

IX. No Assignment.

The parties agree that neither party may assign or transfer any rights nor obligations under this Agreement, directly or indirectly except upon the prior written consent of the other party. Subject to the foregoing, this Agreement shall be binding upon and inure to the benefit of the parties hereto, their successors and assigns.

X. Texas Government Code Requirements

This Contract is subject to Texas Government Code Sections 2271-2276, for required state clauses, and Mackenzie agrees to comply with required state clauses below:

A. If required to make a certification pursuant to Texas Government Code Section 2271.02, the CONSULTANT providing goods and services under this Contract confirms that it does not and will not boycott Israel during the term of this Contract. The CONSULTANT shall incorporate required provisions in any subcontract entered into as part of this Contract.

B. Pursuant to Chapter 2276, Government Code, as enacted by S.B. 13, 87th Legislature, NCTCOG is prohibited from using public funds to contract with entities who boycott energy companies. The CONSULTANT verifies that it does not discriminate against energy companies and will not discriminate during the term of the contract. The CONSULTANT shall incorporate required provisions in any subcontract entered into as part of this Contract.

C. Pursuant to Chapter 2274, Government Code, as enacted by S.B. 19, 87th Legislature, NCTCOG is prohibited from using public funds to contract with entities who discriminate against firearm and ammunition industries. The CONSULTANT agrees that it does not have a practice, policy, guidance, or directive that discriminates against a firearm entity or firearm trade association and will not discriminate during the term of the contract. The CONSULTANT shall incorporate required provisions in any subcontract entered into as part of this Contract.

XI. Indemnification

THE FIRM WILL INDEMNIFY, DEFEND, AND HOLD NCTCOG AND ALL OF ITS OFFICERS, AGENTS, SERVANTS, AND EMPLOYEES HARMLESS FROM ANY LOSS, DAMAGE, LIABILITY, OR EXPENSE, INCLUDING COSTS OF COURT, REASONABLE ATTORNEYS' FEES, AND EXPERT WITNESSES' AND CONSULTANTS' FEES, ON ACCOUNT OF DAMAGE TO PROPERTY AND/OR INJURIES, INCLUDING DEATH, TO ALL PERSONS, DUE TO ANY ACT OF NEGLIGENCE, INTENTIONAL TORT, INTELLECTUAL PROPERTY INFRINGEMENT, BREACH OF ANY OBLIGATION UNDER THIS AGREEMENT, OR FAILURE TO PAY A SUBCONTRACTOR OR SUPPLIER UNDER THIS AGREEMENT, CAUSED BY FIRM OR ITS OFFICERS, AGENTS, EMPLOYEES, SUBCONTRACTORS, LICENSEES, INVITEES, OR OTHER PERSONS' ACTIONS FOR WHOM FIRM IS LIABLE, AND SHALL PAY ALL EXPENSES AND SATISFY ALL JUDGMENTS WHICH MAY BE INCURRED BY OR RENDERED AGAINST THEM, OR ANY OF THEM IN CONNECTION WITH THIS AGREEMENT.



THE INDEMNITY OBLIGATIONS HEREIN SHALL SURVIVE THE TERMINATION OF THE AGREEMENT FOR ANY REASON AND SHALL SURVIVE THE COMPLETION OF THE WORK.

XII. Final Agreement.

This Agreement includes the entire understanding and agreement between Client and Firm on the subject matter hereof. This Agreement may be modified only by another writing signed by both Client and Firm.

XIII. Headings.

Headings used in this Agreement are provided for convenience only and shall not be used to construe meaning or intent.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed as of the date first above written.

Mackenzie Eason & Associates, LLC

North Central Texas Council of Governments

By _____

By _____

Name Darren George

Name _____

Title Chief Talent Officer

Title _____

Date _____

Date _____

Addendum A

Hogan Insight Series- (HPI, HDS, & MVPI Assessments)

\$175 / Candidate

Hogan Assessments solution is designed to evaluate leadership performance capabilities, career derailers, and core motivators. The assessments are validated for Onboarding & Selection Leadership Development.

The series is built upon Hogan's three core trademark questionnaires:

- **HPI Insight Report (Hogan Personality Inventory):** Measures the "bright side" of personality—how individuals interact with others, handle work tasks, solve problems, and manage stress under normal conditions.
- **HDS Insight Report (Hogan Development Survey):** Measures the "dark side" of personality—counterproductive or derailment behaviors that tend to emerge under pressure, high stress, or complacency.
- **MVPI Insight Report (Motives, Values, Preferences Inventory):** Measures personality "from the inside"—core values, drivers, and personal interests that dictate what an individual strives for and what brings them job satisfaction

Executive Level Background Check (Direct Pass Through Costs)

\$450-850 / Candidate

The **Executive Level Background Screening** screens for deep financial, legal, and compliance verifications tailored for leadership roles. It does a deep dive into every jurisdiction the candidate has worked, lived, and an overall national search for civil and criminal.

Included Components

- **Employment Verification:** Comprehensive 10-year plus employment history verification.
- **Education Verification:** Verification of academic credentials and checking against degree mills.
- **License & Certification Verification:** Confirmation of professional licenses and certifications.
- **Standard Driving History:** A 3- to 5-year motor vehicle and driving record check.
- **USA PATRIOT Act & Financial Compliance:** Searches against government and financial watchlists (including SAM and OFAC).
- **Civil Litigation Searches:** 10-year county and federal civil litigation checks, including bankruptcies.
- **Credit Check**
- **Social Security Verification**



North Central Texas Council of Governments

Item 21

Exhibit: 2026-10-21-AA

Meeting Date: October 22, 2026

Submitted By: Randy Richardson
Director of Administration

Item Title: Status Report on FY2026 Discretionary Grant Awards

Included in the Executive Board packet is the FY 2026 Discretionary Grant Award Status tracked by each department.

Included within the report is:

- Department Name
- Grant Name
- Executive Board Request Date
- Requested Grant Award Amount
- Actual Grant Award Amount
- Date of Award (if applicable)
- Award Status

I will be available at the Executive Board meeting should you have any questions.

RR

STATUS REPORT ON FY2026 DISCRETIONARY GRANT AWARDS

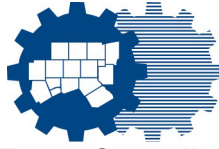
FY 2026 Discretionary Grant Award Status							
Department Name	Grant Name	Executive Board Request Date	Grant Requested Amount	Actual Grant Awarded Amount	Funding Agency	Date of Award	Pending/Award Status Update
Aging							
Awarded	Alzheimer's Disease Programs Initiative Developing Dementia-Capable Community Health Workers in the National Aging Network	10/23/25	\$ 750,000.00	\$ 750,000.00	Administration for Community Living	09/24/25	
	Aging Total - Awarded		\$ 750,000.00	\$ 750,000.00			
EDO/Public Affairs							
Awarded	Texas Regional Broadband Program	01/22/26	\$ 321,000.00	\$ 321,000.00	Texas Association of Regional Councils	03/27/26	
	EDO/Public Affairs Total - Awarded		\$ 321,000.00	\$ 321,000.00			
Environment & Development							
Awarded	Regional Energy Management Assistance	09/26/25	\$ 250,000.00	\$ 176,351.02	Texas Controller - State Energy Conservation Office	3/16/2026	Original grant award was intended for FY25-FY26. Grant funding was not actually awarded until March of 2026 (5 months remaining in the period of performance). The entire grant was not realized due to the timing of receipt.
	Environment & Development Total - Awarded		\$ 250,000.00	\$ 176,351.02			
Emergency Preparedness							
Awarded	Statewide Emergency Radio Infrastructure Grant (SERI)	2/26/2026	\$ 1,760,000.00	\$ 1,250,000.00	State of Texas	10/1/2026	
	2026 RFA World Cup Grant Program	03/26/26	\$ 51,584,327.00	\$ 51,584,327.00	Federal Emergency Management Agency	3/24/2026	
	Emergency Preparedness Total - Awarded		\$ 53,344,327.00	\$ 52,834,327.00			
Transportation							
Not Awarded	FY2025 Safe Streets and Roads for All	7/24/2025	\$ 12,000,000.00		US Department of Transportation		Awards were announced December 23, 2025. Project Name: Hemphill Street Community Based Safe Street Project (submitted by NCTCOG, but intended for City of Fort Worth to be implementing agency)
	Better Utilizing Investments to Leverage Development (BUILD)	2/26/2026	\$ 15,867,886.00		US Department of Transportation		Awards were announced July 7, 2026. Project Name: FM917/BN/SF Grade Separation-Destination Joshua Project (submitted by NCTCOG, but intended for TxDOT to be implementing agency)
	Better Utilizing Investments to Leverage Development (BUILD)	2/26/2026	\$ 25,000,000.00		US Department of Transportation		Awards were announced July 7, 2026. Project Name: US 287/Fraire Ridge Freeway Breakout Project (submitted by NCTCOG, but intended for TxDOT to be implementing agency)
	Better Utilizing Investments to Leverage Development (BUILD)	2/26/2026	\$ 25,000,000.00		US Department of Transportation		Awards were announced July 7, 2026. Project Name: State Highway 183/Pumphrey Drive- Better Access, Safety, and Efficiency Project (submitted by NCTCOG, but intended for TxDOT to be implementing agency)
	Federal-State Partnership for Intercity Passenger Rail Program	1/22/2026	\$ 41,673,000.00		Federal Railroad Administration		Awards were announced by USDOT August 14, 2026. Project Name: Prairie Creek Road Grade Separation (submitted by NCTCOG, but intended for City of Dallas to be implementing agency)
	Federal-State Partnership for Intercity Passenger Rail Program	1/22/2026	\$ 7,200,000.00		Federal Railroad Administration		Awards were announced by USDOT August 14, 2026. Project Name: East Trinity Railway Express (TRE) Corridor Improvements Project (submitted by NCTCOG, but intended for City of Dallas and Dallas Area Rapid Transit to be implementing agencies)
	Transportation Total - Not Awarded		\$ 126,740,886.00	\$ -			

FY 2026 Discretionary Grant Award Status						
Department Name	Grant Name	Executive Board Request Date	Grant Requested Amount	Actual Grant Awarded Amount	Funding Agency	Pending/Award Status Update
Pending	FY2026 Safe Streets and Roads for All	5/28/2026	\$3,000,000.00		US Department of Transportation	This was applied for and is awaiting a response. Award selection is expected in October-November 2026. Project Name: Safety Analytics & Forecasting Environment for the Dallas-Fort Worth Region (submitted by NCTCOG)
	FY2025-2026 Consolidated Rail Infrastructure and Safety Improvements	6/25/2026	\$60,812,000.00		Federal Railroad Administration	This was applied for and is awaiting a response. Award selected is expected in October-November 2026. Project Name: Avondale-Haslet Road-Haslet Parkway 'Long Bridge' Project (submitted by NCTCOG, but intended for TxDOT to be implementing agency)
	Innovative Coordinated Access & Mobility (ICAM) Pilot Program	8/27/2026	\$750,000.00		Federal Transit Administration	This was applied for and is awaiting a response. Award selection is expected in December 2026. Project Name: Dallas-Fort Worth Transportation & Medical Core Connections Project (to be submitted and implemented by NCTCOG)
	Buses & Bus Facilities Grant Program	9/24/2026	\$1,150,000.00		Federal Transit Administration	This was applied for and is awaiting a response. Award selection is expected in December 2026. Project Name: Subrecipient (JC Connect/Span, Inc./STAR Transit) Bus & Bus Facilities Project (to be submitted and implemented by NCTCOG)
	Buses & Bus Facilities Grant Program OR Low- or No-Emissions Bus Grant Program	9/24/2026	\$350,000.00		Federal Transit Administration	This was applied for and is awaiting a response. Award selection is expected in December 2026. Project Name: STAR Transit – Buses & Bus Facilities Project OR Low- or No-Emissions Bus Grant Project (to be submitted and implemented by NCTCOG). A single application is being prepared/submitted for the \$350,000 STAR Transit project covering both grant programs. If awarded, the funds will be allocated from only one of the two programs.
	Transportation Total - Pending		\$ 71,062,000.00	\$ -		
	Transportation Total		\$ 197,802,886.00	\$ -		
	Grand Total		\$ 262,468,213.00	\$ 54,081,678.02		

NCTCOG EXECUTIVE BOARD ATTENDANCE

June 2026 - May 2027

[illegible]



North Central Texas Council of Governments

2026-2027 NCTCOG Executive Board Calendar

Regular Meetings start at **1:00 pm** unless otherwise posted
Meeting Location: CenterPoint II, 616 Six Flags Drive, Arlington, Texas

November 19, 2026	Executive Board Meeting – NCTCOG Offices
December 17, 2026	Executive Board Meeting – NCTCOG Offices
January 28, 2027	Executive Board Meeting – NCTCOG Offices
February 25, 2027	Executive Board Meeting – NCTCOG Offices
March 25, 2027	Executive Board Meeting – NCTCOG Offices
April 22, 2027	Executive Board Meeting – NCTCOG Offices
May 27, 2027	Executive Board Meeting – NCTCOG Offices
June 11, 2027	<i>General Assembly</i>
June 24, 2027	Executive Board Meeting – NCTCOG Offices
July 22, 2027	Executive Board Meeting – NCTCOG Offices
August 26, 2027	Executive Board Meeting – NCTCOG Offices
September 23, 2027	Executive Board Meeting – NCTCOG Offices
October 28, 2027	Executive Board Meeting – NCTCOG Offices
November 18, 2027	Executive Board Meeting – NCTCOG Offices
December 16, 2027	Executive Board Meeting – NCTCOG Offices