April 5-9 is National Community Development Week

- The purpose is to recognize the importance of the Community Development Block Grant (CDBG) Program and the HOME Investment Partnerships (HOME) Program through the U.S. Department of Housing and Urban Development (HUD).
- These programs provide affordable housing, public services, infrastructure, and other valuable resources to our community.

Today we’ll go over the Texas CDBG program, NCTCOG’s Community Development programs, and other outside resources.
Texas Department of Agriculture (TDA) provides rural communities the tools needed to assist communities and their businesses in prospering.

TDA administers the Texas Community Development Block Grant Program (TxCDBG) to assist small cities and rural communities by providing decent housing, suitable living environments, and expanded economic opportunities principally for persons of low- to moderate-income.

TxCDBG funds community projects such as utility infrastructure, disaster response, and unique local economic development projects.
TEXAS COMMUNITY DEVELOPMENT BLOCK GRANT (TXCDBG)

The primary objectives:

• Develop viable communities by providing decent housing and suitable living environments
• Expand economic opportunities principally for persons of low- to moderate-income

Eligible Applicants:

• Non-entitlement* cities with a population under 50,000
• Non-entitlement* counties with a non-metropolitan population under 200,000

*Non-Entitlement means a community is not designated as eligible for the entitlement portion of the federal Community Development Block Grant Program (CDBG).

https://texasagriculture.gov/GrantsServices/RuralEconomicDevelopment/RuralCommunityDevelopmentBlockGrant(CDBG)/About.aspx
Non-Entitlement Communities in North Central Texas

https://www.nctcog.org/envir/public-works/community-development
ALICE IN TEXAS: A FINANCIAL HARDSHIP STUDY

2020 TEXAS REPORT
Agenda – Economic Development District Board 4/8/2021

- Who is ALICE?
- Highlights from the 2020 ALICE Report for Texas
- COVID-19
- Effects on Housing
Who is ALICE?

- Asset Limited, Income Constrained, Employed
- Above Federal Poverty Level, below Household Survival Budget
- Low-wage jobs – cashiers, health care workers, security guards, laborers, office administration
- No savings:
  - For emergencies
  - For investing in the future – education, homeownership, retirement

**Key Terms**

**Household Survival Budget**: The bare-minimum costs of basic necessities (housing, child care, food, transportation, health care, and a smartphone plan).

**ALICE Threshold**: The average income needed to afford the Household Survival Budget. Households below the ALICE Threshold include both ALICE and poverty-level households.

**ALICE**: Households with income above the Federal Poverty Level but below the basic cost of living.

**Poverty**: Households earning below the Federal Poverty Level

**Total Households**: The number of households as reported by the American Community Survey.
Overview

Over time, three trends are increasing:

- **Cost of living** for ALICE households
  
  ALICE Essentials Index 3.4% vs. CPI 1.8%

- **Worker vulnerability** - while wages stagnate

- **Number of ALICE households**
  
  Poverty remained flat at around 14%

  ALICE in 2007: 21% of all households
  
  ALICE in 2018: 30% of all households

Sources: ALICE Threshold, 2018; American Community Survey, 2018
COVID-19 Crisis

- **44% of households in TEXAS were already vulnerable**
  - 14% of households were in poverty
  - 30% of households were ALICE
- The number of ALICE households will increase
  - Rising unemployment
  - Closed businesses
  - Halted production of goods/services
- Inequalities are exacerbated by the pandemic

Sources: ALICE Threshold, 2018; American Community Survey, 2018
ALICE Demographics

- Household Demographics
- Relative total size and number of households below the ALICE Threshold

**Household Types by Income, Largest Groups, Texas, 2018**

<table>
<thead>
<tr>
<th>Household Type</th>
<th>Total Households = 9,766,487</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single-Male-Headed</td>
<td><img src="chart1.png" alt="Diagram" /></td>
</tr>
<tr>
<td>Asian</td>
<td><img src="chart2.png" alt="Diagram" /></td>
</tr>
<tr>
<td>Under 25 Years Old</td>
<td><img src="chart3.png" alt="Diagram" /></td>
</tr>
<tr>
<td>Single-Female-Headed</td>
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<tr>
<td>Black</td>
<td><img src="chart5.png" alt="Diagram" /></td>
</tr>
<tr>
<td>Married With Children</td>
<td><img src="chart6.png" alt="Diagram" /></td>
</tr>
<tr>
<td>Seniors (65+)</td>
<td><img src="chart7.png" alt="Diagram" /></td>
</tr>
<tr>
<td>Hispanic</td>
<td><img src="chart8.png" alt="Diagram" /></td>
</tr>
<tr>
<td>Families With Children</td>
<td><img src="chart9.png" alt="Diagram" /></td>
</tr>
<tr>
<td>25 to 44 Years Old</td>
<td><img src="chart10.png" alt="Diagram" /></td>
</tr>
<tr>
<td>45 to 64 Years Old</td>
<td><img src="chart11.png" alt="Diagram" /></td>
</tr>
<tr>
<td>Single or Cohabiting</td>
<td><img src="chart12.png" alt="Diagram" /></td>
</tr>
<tr>
<td>White</td>
<td><img src="chart13.png" alt="Diagram" /></td>
</tr>
</tbody>
</table>

Each circle represents 120,000 households. Blue circles indicate households below the ALICE Threshold, while orange circles indicate households above the ALICE Threshold.

**Sources:** ALICE Threshold, 2018; American Community Survey, 2018
ALICE Keeps the Economy Running

Maintainers

- Build and repair infrastructure
- Educate and care for workforce

COVID-19 Impact

- Many Nurturer jobs critical now; workers vulnerable to illness
- Many Infrastructor jobs on hold, will take time to ramp back up

#EssentialALICE

The household survival budget for a family of 4 in Tarrant County is $6,225 each month.
ALICE Budgets Differ by Household Type and Location

The interactive map and figure below show how the ALICE budgets differ by household type and location, and how they compare to the Federal Poverty Level.

Budget Comparison, Tarrant County, Texas, 2018
Why Do So Many Households Struggle?
The cost of household basics outpaces wages…

The Household Survival Budget reflects the bare minimum cost to live and work in the modern economy and includes housing, child care, food, transportation, health care, technology (a smartphone plan), and taxes. It does not include savings for emergencies or future goals like college or retirement. In 2018, household costs were well above the Federal Poverty Level of $12,140 for a single adult and $25,100 for a family of four.

<table>
<thead>
<tr>
<th></th>
<th>Single Adult</th>
<th>Two Adults</th>
<th>Two Adults Two School-Age Children</th>
<th>Two Adults Two In Child Care</th>
<th>Single Senior</th>
<th>Two Seniors</th>
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</thead>
<tbody>
<tr>
<td>Housing</td>
<td>$798</td>
<td>$908</td>
<td>$1,142</td>
<td>$1,142</td>
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<td>$908</td>
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<tr>
<td>Child Care</td>
<td>$0</td>
<td>$0</td>
<td>$482</td>
<td>$1,373</td>
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<tr>
<td>Food</td>
<td>$259</td>
<td>$537</td>
<td>$896</td>
<td>$783</td>
<td>$220</td>
<td>$457</td>
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<tr>
<td>Transportation</td>
<td>$358</td>
<td>$530</td>
<td>$826</td>
<td>$826</td>
<td>$312</td>
<td>$438</td>
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<tr>
<td>Health Care</td>
<td>$194</td>
<td>$544</td>
<td>$809</td>
<td>$809</td>
<td>$534</td>
<td>$1,067</td>
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<tr>
<td>Technology</td>
<td>$55</td>
<td>$75</td>
<td>$75</td>
<td>$75</td>
<td>$55</td>
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<tr>
<td>Miscellaneous</td>
<td>$193</td>
<td>$300</td>
<td>$468</td>
<td>$566</td>
<td>$219</td>
<td>$335</td>
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<tr>
<td>Taxes</td>
<td>$268</td>
<td>$407</td>
<td>$450</td>
<td>$651</td>
<td>$268</td>
<td>$407</td>
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<tr>
<td>Monthly Total</td>
<td>$2,125</td>
<td>$3,301</td>
<td>$5,148</td>
<td>$6,225</td>
<td>$2,406</td>
<td>$3,687</td>
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<tr>
<td>Annual Total</td>
<td>$25,500</td>
<td>$39,612</td>
<td>$61,776</td>
<td>$74,700</td>
<td>$28,872</td>
<td>$44,244</td>
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<tr>
<td>Hourly Wage</td>
<td>$12.75</td>
<td>$19.81</td>
<td>$30.89</td>
<td>$37.35</td>
<td>$14.44</td>
<td>$22.12</td>
</tr>
</tbody>
</table>
TARRANT COUNTY ALICE DATA

- Population: 2,084,931
- Number of Households: 722,473
- Median Household Income: $66,063 (Texas Average: $60,629)
- Unemployment Rate: 4.7% (Texas Average: 4.9%)

- 25% of Tarrant County population lived in ALICE level.
  - Fort Worth – 44%
  - Arlington – 37%
  - Northeast Tarrant – 27%

- ALICE Project – Texas
  https://unitedforalice.org/county-profiles/texas
<table>
<thead>
<tr>
<th>Zip Code</th>
<th>Total Households</th>
<th>% Below ALICE Threshold</th>
</tr>
</thead>
<tbody>
<tr>
<td>ZCTA5 76021</td>
<td>15,378</td>
<td>32%</td>
</tr>
<tr>
<td>ZCTA5 76022</td>
<td>5,722</td>
<td>39%</td>
</tr>
<tr>
<td>ZCTA5 76034</td>
<td>8,886</td>
<td>9%</td>
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<tr>
<td>ZCTA5 76036</td>
<td>8,483</td>
<td>31%</td>
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<tr>
<td>ZCTA5 76039</td>
<td>14,872</td>
<td>33%</td>
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<td>ZCTA5 76040</td>
<td>11,478</td>
<td>44%</td>
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<tr>
<td>ZCTA5 76051</td>
<td>20,081</td>
<td>26%</td>
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<tr>
<td>ZCTA5 76052</td>
<td>7,209</td>
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<tr>
<td>ZCTA5 76053</td>
<td>10,770</td>
<td>43%</td>
</tr>
<tr>
<td>ZCTA5 76054</td>
<td>4,371</td>
<td>21%</td>
</tr>
<tr>
<td>ZCTA5 76060</td>
<td>2,749</td>
<td>33%</td>
</tr>
</tbody>
</table>
ALICE Measures Help Guide Policy

- Household Survival Budget – can be used as eligibility criterion for assistance
  - Essential budget items highlight areas of need
- Percent below ALICE Threshold by geography – areas to target assistance
- Groups that are disproportionately ALICE are more vulnerable to COVID-19 impacts – by age, race/ethnicity, household type
- ALICE families face additional expenses – increased health care costs, quarantine costs, food
The Benefits of Moving Towards Equity

2018 Situation
44% of Households Below ALICE Threshold

![Table and diagram showing the benefits of moving towards equity. Source information is provided at the bottom.]

Sources: ALICE Threshold, 2018; American Community Survey, 2018; McKeever, 2018; National Association of State Budget Officers, 2019; Office of Management and Budget, 2019; U.S. Department of Agriculture—SNAP, 2019; Urban Institute, 2012
Real Estate Relevance

- Where We Live Matters
  - Financial Stability
  - Current and Future Health
  - Life Expectancy
  - Exposure to Violence
  - Access to Resources
  - Housing and Transportation Costs
  - Educational Opportunities
  - Future Economic Prosperity
Housing Costs

Monthly Housing Costs and ALICE Worker Wage, 2017

Benefits of Sufficient Income

- Impact on individuals and the community
- Companion to *Consequences of Insufficient Household Income* Report ([www.UnitedForALICE.org/Consequences](http://www.UnitedForALICE.org/Consequences))
Faye Beaulieu
SVP, Community Investment Division
United Way of Tarrant County

www.unitedwaytarrant.org
Faye.Beaulieu@unitedwaytarrant.org

www.UnitedForALICETX.org
LISC

Our Model

LISC is an investor, capacity builder, convener and innovator.

Pool Public and Private Dollars

We raise funds from philanthropies, corporations and financial firms, federal, state and local governments and through the capital markets.

We also generate income from consulting, and lending services.

Work With Local Partners

Through a network of local offices and community-based partners across the country, we provide grants, loans, equity and technical assistance.

We also lead advocacy efforts on local, regional and national policy.

Support People and Places

By investing in housing, businesses, jobs, schools, public spaces, safety, youth, health centers, grocery stores and more, we catalyze opportunities in communities nationwide.
Rural Definition
Where we work makes us unique.

Primarily communities with a population size at or below 50,000

Distance from a metro area and limited range of economic activities.

Under-invested communities with limited overall local resources and federal funding.
The LISC Rural Promise

In 2020 our OneLISC organization launched the LISC Rural Promise, a call to elevate impact in rural America by 20 percent over the next three years.

We believe this kind of equity is an imperative for our country to thrive.
How Our Workforce Programs Work Together

Our programs can work together or separate. Depending on the existing workforce development programs in a community, Rural Works, Bridges to Career Opportunities, and Financial Opportunity Centers can help fill any gap that exists.

Here’s how they can work together if all three are offered through one of our local CBOs:

- Identifies employer needs to support employee’s path to employment
- Supports the development of Career Pathways for clients
- Equipss communities with tools to support employers, training partners, and workforce
- Underemployed
- Low-skill
- Extensive barriers
- Motivated
- Determined
- 1:1 Financial & Employment Coach
- Addresses barriers
- Provides contextualized math and literacy training specific to interested career pathway
- Provides soft-skills training
- Ensures Occupational Training programs are directly aligned with what local employers need/want
- Ensures there are jobs available for trainees after graduation
- Long-term Support
- 1:1 Financial & Employment Coaching
- Support of career pathways

Quality Job Placement & Retention
Contact
Caitlin Cain,
LISC Vice President/Rural LISC Director
C 504.343.9585
E ccain@lisc.org

Evelyn McKinney
Rural LISC Program Officer
C 419.704.6604
E emckinney@lisc.org

lisc.org/rural
2021 Community Development Week
Business Survey
Launched: March 17, 2020
March 26, 2020: 1,189 responses
Messaging & Communication
Y’ALL STAY FLATTENING THE CURVE IS OUR RESPONSIBILITY HOME

Stay at Home/Work Safe Declaration
March 24, April 3, 2020

Essential Businesses
- Health Care Services
- Essential Government Functions
- Essential Critical Infrastructure as defined by the Department of Homeland Security
- Essential Retail - including Grocery Stores and Restaurants for takeout only
- Providers of Basic Needs (Said to Economically Disadvantaged Populations)
- Essential Services to Maintain Operations of Residences such as plumbing, roofing, and electrical services
- News Media
- Financial Institutions
- Childcare Services for essential workers only
- Places that Maintain Livable Animals (closed to the public)
- Construction
- Funeral Services Limited to Ten Attendants
- Worship Services (Closed to the Public)
- Commercial and Residential Moving Services

Non-Essential Businesses

Help Stop the Spread of COVID-19

Do Not Do This
- Treat this as an extended Spring Break vacation
- Gather in social group for any reason
- Use public park spaces as a gathering place
- Invite over a group of friends to catch up
- Attend a gathering of your neighbors
- Gather together with any group size to go to the park together
- Visit the grocery store every day
- Gather with a group outside of your household for dinner

Instead, Do This
- Treat this as the public health crisis that it is, and accordingly
- Only gather with members of your household
- Use public park spaces as an outlet for mental and physical health, practicing social distancing from those around you at all times
- Plan a video phoneconference to catch up with your friends virtually
- Check in on your on your neighbors by calling or messaging them online
- Go to the park with members of your family unit only, while practicing social distancing from others
- Send one member (if possible) of your household to the grocery store to pick up essentials once a week
- Support local businesses by ordering take-out or delivery from restaurant to enjoy at home with your household

Do not gather in groups of any size. Stay home as much as possible.

Governor Abbott Executive Order GA-29 "Use a Face Covering" FAQ

What does the Executive Order State?
Thanksgiving Day, November 25, 2020 was the first time in Texas that wears a covering over the nose and mouth while inside a public building or when in an outdoor public place where maintaining a six foot of social distancing from another person (not from the same household) is not feasible. The means that you must use a mask/face covering if you are in a public setting and/or if you cannot maintain a six foot distance from another person.

What is the Governor’s Order?
The Governor’s Order requires all people in Texas to wear a mask while in public. A face covering can be any cloth or medical grade mask or face covering that completely covers the mouth and nose while affixing it to the head with ties or with an elastic or rubber band or similar material.

What is the Penalty for Face Covering Violation?
Violation of the Governor’s Order is a Class C misdemeanor that will be enforced by the law enforcement authority of the city or county where the violation occurs. First offense subjects violator to a fine of up to $500. There is no criminal penalty for repeat violators.

Who is Exempt from the Face Covering Order?
People who are physically unable to wear a mask or who have a medical condition that would be negatively affected by wearing a mask are exempt from the order.

Is the Governor’s Order in effect immediately?
Yes, the Governor’s Order is in effect immediately.

How long is the Governor’s Order in effect?
The Governor’s Order is in effect until the State of Texas reopens.

Is this order enforceable by law enforcement?
Yes, the Governor’s Order is enforceable by law enforcement.

Is this order effective immediately?
Yes, this order is effective immediately.

What happens if my local city or county ordinance conflicts with Governor’s Order?
Cities and counties have the ability to adopt and enforce their own local orders that are more restrictive than Governor’s Order.
**Y'ALL STAY HOME**
FLATTENING THE CURVE IS OUR RESPONSIBILITY

**BUSINESS COVID-19 FAQS & RESOURCES**

---

- **Are you looking for resources & information about COVID-19?**
  - For Worth Texas: [FortWorthTexas.gov/COVID-19/Business Resources](https://fortworthtexas.gov/covid-19/business-resources)

- **Not sure if your business is essential or non-essential?**
  - For Worth Texas: [FortWorthTexas.gov/COVID-19/Business Resources](https://fortworthtexas.gov/covid-19/business-resources)

- **Are you looking for a new job? Workforce Solutions Jobs Now page**
  - Workforce Solutions: [Jobs Now](https://fortworthworkforce.com/jobs-now)

- **Do you need help filing for unemployment? Texas Workforce Commission**
  - TWC: [Texas.gov/Unemployment](https://texas.gov/unemployment)

- **Are you looking for help with CARES Act & Small Business Assistance loans?**
  - Tarrant SBDC: [TarrantSBDC.org](https://tarrantsbdc.org)
  - FortWorthJobs: [FortWorthJobs.com](https://fortworthjobs.com)

- **Want to support your local restaurants & creatives?**
  - Fort Worth: [FortWorth.com](https://fortworth.com)

- **Want to stay up to date on event updates and postponements?**
  - Fort Worth: [FortWorth.com](https://fortworth.com)

- **If you’re an entrepreneur or small business and need help with a grant?**
  - Sparkyard: [Sparkyard.com](https://sparkyard.com)

- **Need tools and resources for HR?**
  - For Worth Texas: [FortWorthTexas.gov/COVID-19/Business Resources](https://fortworthtexas.gov/covid-19/business-resources)
  - Fort Worth Chamber: [FortWorthChamber.com](https://fortworthchamber.com)

- **Recursos comerciales en español? La Cámara de Comercio Hispánica de Fort Worth**
  - FWHCC: [FWHCC.org](https://fwhcc.org)

- **Fort Worth Metropolitan Black Chamber of Commerce Business Resources**
  - FWMBCC: [FWMBCC.org](https://fwmbcc.org)
The Small Business Paycheck Protection Program (PPP), a provision of the CARES Act, provides small businesses with resources to pay up to 8 weeks of payroll costs, including benefits. These funds come in the form of loans that may be fully forgiven when used for payroll costs, interest on mortgage, rent, and utilities.

To apply contact your financial institution or find your nearest PPP lender by visiting SBA.gov/local. You can also visit the Tarrant Small Business Development Center at Tarra.st/bdc.org. If your business has been affected by the COVID-19 outbreak, visit FortWorthTexas.gov/COVID-19/Business-Resources for additional resources.

**LOAN FORGIVENESS:**
PPP borrowers are eligible for loan forgiveness for the following expenses:

- Payroll costs
- Payroll costs
- Group healthcare benefits during the covered period, including paid sick, medical, or family leave, and insurance premiums
- Employee salaries, commissions, or similar compensation
- Payments of mortgage interest (excluding principal)
- Rent
- Utilities

**MAXIMUM PPP LOAN AMOUNT**
Total the following:

- Payroll costs
- Group healthcare benefits during the covered period

*Not to exceed $10 million

**LOAN TERMS**

- 2 years maximum term
- 1% maximum interest rate

**ELIGIBLE PARTICIPANTS**

- Small Businesses (500 employees or less)
- Sole Proprietors
- Independent Contractors
- Self-Employed Individuals
- Nonprofit Organizations
- Veterans Organizations
- Tribal Business Concerns

**USE PPP LOAN PROCEEDS TO PAY FOR**

- Payroll costs
- Group healthcare benefits during the covered period
- including paid sick, medical, or family leave, and insurance premiums
- Employee salaries, commissions, or similar compensation
- Payments of mortgage interest (excluding principal)
- Rent
- Utilities

**SBA OUTSTANDING SBA ECONOMIC INJURY DISASTER LOAN**

**PAYROLL PROTECTION PROGRAM**


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Dec. 21, 2020

Dear Restaurant/Bar Owners and Operators:

During the holidays, we strongly urge bars/restaurants to comply with Governor Abbott’s Executive Order GA-32. While MOST establishments are in compliance or operating near compliance, there are still too many establishments operating in violation of the Governor’s Order. Unfortunately, some establishments are making NO attempt to comply.

Bars that have more than 51% of their gross sales in alcoholic beverages and do not possess a food and beverage license from TABC are prohibited from offering premises services; however, drive-thru, pickup and delivery options for food and drink remains allowed to the extent permitted by TABC.

To assist with compliance, we have highlighted some best practices below for the businesses that may remain open (below 51% alcohol sales):

- Encourage individuals in lines to wear masks while waiting on sidewalks. You are responsible for ensuring masks are worn and social distancing is maintained on private property. You will set the expectations early.
- Establishments that greet customers at the door, require mask wearing for entrance, explain mask wearing requirements (must wear while not seated) and that consistently enforce mask wearing inside the establishment, have fewer violations overall.
- Patrons at bars/restaurants may eat or drink only while seated. Patrons can not drink or eat while standing, walking or dancing. Masks must be worn while not seated.
- Social distancing protocols followed at all times.
- Group size is limited to 10 individuals including at tables.
- Table service is provided, which results in greater compliance. When establishments offer walk-up bar service, it results in major repeat violations almost 100% of the time. This includes congregating around the bar, not wearing a mask, standing in groups drinking or more people drinki ng than there are tables and chairs available.

Additional recommendations can be found at www.open.texas.gov. Please work with your staff and patrons to adhere to the Executive Order. Please call us at 817-392-7255 if you have questions.

With best wishes for your health and safety,

Wynne Turpen
Code Compliance Superintendent

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FORT WORTH TEXAS.GOV/Covid-19/Business-Resources

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Code Compliance Superintendent

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FORT WORTH TEXAS.GOV/COVID-19/BUSINESS-RESOUCES
PPE Distribution
FACE MASKS DISTRIBUTED, INCLUDING 486,000 DISPOSABLE FACE MASKS, 12,000 KN95 MASKS AND 5,000 REUSABLE FACE MASKS. $250,000 IN SMALL BUSINESS GRANTS. 60,000 DISPOSABLE GLOVES. 812 GALLONS OF SANITIZER. 200 CONTACTLESS THERMOMETERS. APPROXIMATELY 2,500 BUSINESSES IMPACTED.
Funding
If

PROTECT THE FORT

Providing PPE to local businesses

Sponsored by

United Way of Tarrant County

Reimagine and Rebuild

Reimagine Tarrant County
Rebuilding a Stronger Community

The COVID-19 pandemic had a devastating impact on our community. We are committed to supporting Tarrant County through long-term recovery efforts.

Please take a moment to reimagine a healthier and more vibrant Tarrant County. Join us in rebuilding a stronger community.

Donate now to our new Rebuild Tarrant County Fund.
Business Resiliency Microloan Program
for Fort Worth businesses

- Established physical address in Fort Worth.
- Current with city and county property taxes.

Apply online: peoplefund.org/get-a-loan
<table>
<thead>
<tr>
<th>Grant Category</th>
<th>Grants Approved</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
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<td>City-Wide Small Business</td>
<td>481</td>
<td>$19,254,891</td>
</tr>
<tr>
<td>Target Area Small Business</td>
<td>364</td>
<td>$17,011,387</td>
</tr>
<tr>
<td>Business Equity Small Business</td>
<td>756</td>
<td>$17,494,264</td>
</tr>
<tr>
<td>Performing Arts Non-Profits</td>
<td>12</td>
<td>$988,678</td>
</tr>
<tr>
<td>Non-Profits Reimbursement</td>
<td>27</td>
<td>$227,439</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>1,640</strong></td>
<td><strong>$54,976,659</strong></td>
</tr>
</tbody>
</table>
Percent of CARES Act Funds Spent on Small Businesses in 20 Largest Cities

*As of December 2020
**Data for Jacksonville, FL not available
Source: City of Fort Worth Economic Development Department; from published data
Why are small business important?

**JOB CREATION**

Job creation from new firms in Tarrant County has remained fairly constant from 2013 to 2018. In 2018, firms 0-1 years old created 25,157 jobs. Total employment in Tarrant County in 2018 was 850,252; jobs created by new firms accounted for 3% of total employment.

**NEW FIRMS IN TARRANT COUNTY CREATE 25,000+ JOBS PER YEAR**

<table>
<thead>
<tr>
<th>Year</th>
<th>Jobs Created</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>27,017</td>
</tr>
<tr>
<td>2014</td>
<td>25,481</td>
</tr>
<tr>
<td>2015</td>
<td>25,731</td>
</tr>
<tr>
<td>2016</td>
<td>25,113</td>
</tr>
<tr>
<td>2017</td>
<td>26,808</td>
</tr>
<tr>
<td>2018</td>
<td>25,157</td>
</tr>
</tbody>
</table>
Thank You

Brenda Hicks-Sorensen, CEcD
Assistant Director
City of Fort Worth Economic Development
Brenda.Hicks-Sorensen@fortworthtexas.gov
Direct: 817-392-2606
US Census Bureau COVID-19 HUB and Community Resilience Estimates

4.8.21
• Small Business Pulse Survey
  • Food sector had largest impact (NAICS 72)
  • NAICS 55 had no impact= management of companies and HQ
  • Not as bad as NY, AK, HI

https://www.census.gov/data/experiments/data-products/small-business-pulse-survey.html
Household Pulse Survey

• Weekly survey how people and households impacted by pandemic

• Response changed over time, some questions not asked that were at beginning, some questions now asked that weren’t like vaccine
• If familiar of disaster preparedness and Emergency response, then familiar with vulnerability measures

What is Resilience?

• Community resilience is a measure of the capacity of individuals and households within a community to absorb, endure and recover from the external stresses of the impacts of a disaster.

• Research shows that resilience can be predicted by individual and household characteristics.
• New factors based on research in March/April/May of COVID
• Risk factors cumulative at individual level

Why should Census measure resilience?

• Measures of social and economic vulnerability in the United States derive from publicly available Decennial Census and / or ACS data.
  - Current measures available are deficient in granularity and accuracy.

Individual Risk Flags

ACS Risk Flags:
• Aged 65 and above.
• In households with an Income-to-Poverty Ratio less than 130.
• Living in single, or zero, caregiver households.
• Living in households with a communication barrier (education and language).
• Who live in a household with no employed persons.
• With either physical or mental disability or serious constraint to significant life activity.
• Living in a household with more than 0.75 persons per room.
  - Or who live in a tract where more than 75% of the population reside in a block denser than 4,000 people per square mile.

NHIS Risk Flags:
• Respiratory Disease
• Heart Disease
• Diabetes
Community Resilience Estimates

- The result is an estimate of the number of individuals by the number of risk factors they are living with, categorized into three groups:
  - Zero flagged risk factors
  - One to two flagged risk factors
  - Three or more risk factors.
    - The most vulnerable of the vulnerable.
How about the Social Vulnerability Index (SVI)?

- SVI indicates the relative vulnerability of every U.S. Census tract.
- SVI ranks the tracts on 15 social factors...and groups them into four related themes.
- Each tract receives a ranking for each Census variable and for each of the four themes, as well as an overall ranking.

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Recommendations

- CRE is best suited for
  - Accurately identifying the most at-risk population for equitable distribution of the COVID-19 vaccine and federal funding.
  - Cumulative risk factor estimates are unlike any other data available to the public.
  - Methods used in the development of the CRE have proven to be best suited for distribution of federal funding (e.g., SAPF & SAIHE).
  - Accurately identifying small and hard-to-reach populations.
  - May be used in conjunction with other data layered.
  - May be customized to agency and stakeholder needs.

---

Risk and Error Comparison – CRE & SVI

<table>
<thead>
<tr>
<th></th>
<th>CRE</th>
<th>SVI</th>
</tr>
</thead>
<tbody>
<tr>
<td>In Pop</td>
<td>1,035</td>
<td>1,035</td>
</tr>
<tr>
<td>In Risk</td>
<td>.950</td>
<td>.950</td>
</tr>
<tr>
<td>Sum of Themes</td>
<td>3.6753</td>
<td>3.6753</td>
</tr>
<tr>
<td>Overall Ranking</td>
<td>.045</td>
<td>.045</td>
</tr>
</tbody>
</table>
Other New Experimental Data Products
(See https://www.census.gov/data/experimental-data-products.html)

- **Selected Monthly State Sales Tax Collections**
  - Helps users understand the impacts of the pandemic on state governments

- **Monthly State Retail Sales**
  - Enhances the Monthly Retail Trade Survey data by providing additional state-level data
COVID-19 Hub

https://covid19.census.gov/

https://www.census.gov/topics/preparedness/events/pandemics/covid-19.html
Census Bureau COVID-19 Hub

covid19.census.gov
• Data Equity Tools
• Additional Federal Datasets
• COVID-19 Surveys and Estimates
• Demographic and Economic Analysis
• Highlighted Datasets
• Categorical Dataset Search
Data equity Tools

Community Resilience Estimates
The capacity of individuals and households to absorb, endure, and recover from the health, social, and economic impacts of a disaster such as a hurricane or pandemic.

The Response Outreach Area Mapper (ROAM)
Developed to make it easier to identify hard-to-survey areas and to provide a socioeconomic and demographic characteristic profile of these areas.

Opportunity Atlas
A comprehensive Census tract-level dataset of children’s outcomes in adulthood using data covering nearly the entire U.S. population.

LEHD
Data from the Local Employment Dynamics (LED) Partnership provide unprecedented detail about America’s jobs, workers, and local economies.
New Covid-19 surveys and estimates

- Weekly Household Pulse Survey
- Weekly Small Business Pulse Survey
- Community Resiliency Estimates (CRE)
- Selected Monthly State Sales Tax Collection
- Monthly State Retail Sales

https://uscensus.maps.arcgis.com/apps/opsdashboard/index.html#/f8fc348e4c99498baf18af09d4401
Developing New COVID-19 DATA

ACS-defined Risk Factors (RF) for Households (HH) and Individuals (I)
1. Income-to-Poverty Ratio (IPR) < 130 percent (HH).
2. Single or zero caregiver household - only one or no individuals living in the household who are 18-64 (HH).
3. Crowding defined as either
   1. Unit-level crowding defined as > 0.75 persons per room (HH) or
   2. Household resides within a high-density tract defined as 75% of the population living in blocks with greater than 4,000 people per square mile
4. Communication barrier defined as either
   1. Linguistically isolated (HH) or
   2. No one in the household over the age of 16 with a high school diploma (HH)
5. No employed persons (HH)
6. Disability posing constraint to significant life activity
   1. Persons who report having any one of the six disability types (I): hearing difficulty, vision difficulty, cognitive difficulty, ambulatory difficulty, self-care difficulty, and independent living difficulty.
7. No health insurance coverage (I)
8. Age >= 65 (I)

National Health Interview Survey (NHIS) risk Factors
9. Serious heart condition (I)
10. Diabetes (I)
11. Emphysema or current asthma (I)
Demographic and Economic Analysis

• Data on Employer Business from County Business Patterns 2018
• Data on Nonemployer Businesses (Self-Employed) from Nonemployer Statistics 2018
• Accommodations and Food Services (NAICS 72) 2017
• Percent of Households with Less Than $75,000 of Income 2018
• Where are those aged 65 and older? 2018
• Where are the Uninsured?
Highlighted Datasets

- ACS People below Poverty
- ACS Household Income < $75,000
- ACS Total Population Over 65
- Average Annual Payroll Employee (NAICS 00) 2018
- Average Annual Revenue per Non-Employer (NAICS 00) 2018
- Accommodation and Food Services (NAICS 72) 2017
Additional Federal Agency and Other Datasets

- Provides links to 38 datasets from other federal agencies and private sector businesses that data users can merge with other Hub offerings in their own COVID products.
REGIONAL ECONOMIC DEVELOPMENT

LUCILLE JOHNSON

PRIT PATEL

North Central Texas Council of Governments
The North Central Texas Council of Government’s Economic Development division is housed in the Executive Director’s Office.

- Lucille Johnson
- Prit Patel, 2020

The North Central Economic Development District (NCTEDD) includes the 16 counties in the North Central Texas Council of Governments (NCTCOG) region: Collin, Dallas, Denton, Ellis, Erath, Hood, Hunt, Johnson, Kaufman, Navarro, Palo Pinto, Parker, Rockwall, Somervell, Tarrant and Wise.
Designated as an Economic Development District

December 2016

By

The Department of Commerce: Economic Development Administration (EDA)

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**ABOUT THE EDA**

- Economic Development Administration operates under U.S. Department of Commerce
- EDA’s mission: To lead the federal economic development agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy.
Cities and counties to be eligible for EDA funding, North Central Texas needed to become an Economic Development District.

NCTCOG was the only COG in the state of Texas that did not have District designation.

As a result, this region missed out on funding over the years because an Economic Development District was not in place.

We began taking steps to become a district.
How The Region Became an Economic Development District

**Step 1:** Engaged and worked with regional partners and stakeholders.

**Step 2:** Developed a comprehensive economic strategy (CEDS).

**Step 3:** Received approval of the CEDS from the Governor & EDA.

**Step 4:** Secured support letters from county judges & the Governor.

**Step 5:** Received NCTCOG Executive Board approval to submit materials to EDA seeking district designation.
□ Managed within the North Central Texas Council of Governments: Staff

□ District Board Oversees the Work of the District: North Central Texas Economic Development District Board

□ District Board (up to 51 Members) nominated by member governments and county judges -- appointed by NCTCOG’s Executive Board based on populations and Economic Development Interests in accordance with the District’s Bylaws

□ KEY → Comprehensive Economic Development Strategy: CEDS
WHAT’S IN IT FOR NORTH TEXAS?

- The CEDS and the EDD provide an opportunity to be part of a comprehensive approach to Economic Development in North Texas; providing a map for a better future.
- Members of the district gain greater access to federal Economic Development funds and funding opportunities.
- Opens doors to federal funding that the region did not have full
EDA CARES ACT FUNDING AWARDS FOR
NORTH CENTRAL TEXAS

<table>
<thead>
<tr>
<th>Location</th>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>North Richland Hills</td>
<td>$4.2M</td>
<td>Road improvements for access to an industrial area where N95 masks are manufactured</td>
</tr>
<tr>
<td>On the Road Lending</td>
<td>$3.0M</td>
<td>Building construction improvements to operate a program to train underserved individuals for the workforce in smart car high tech jobs in demand</td>
</tr>
<tr>
<td>Prosper</td>
<td>$3.0M</td>
<td>Lower Pressure Plane Pump Station - will be located at the Town of Prosper’s existing Custer Road Pump Station site, and will directly serve the Town’s lower pressure plane, which is located west of the BNSF railroad tracks. The new pump station will provide water for numerous new businesses including two new children’s hospitals (Children’s Health/Children’s Hospital and Cook Children’s Hospital), and a Home Depot.</td>
</tr>
<tr>
<td>Little Elm</td>
<td>$1.4M</td>
<td>Public infrastructure components to a 34-acre privately-owned technology park called Retractable Technologies, Inc. They will be making the syringes for the COVID-19 vaccine.</td>
</tr>
<tr>
<td>Farmersville</td>
<td>$2.9M</td>
<td>Installation of Broadband to support the City</td>
</tr>
<tr>
<td>UNT Health Science Center Sparkyard</td>
<td>$450,000</td>
<td>Expand resources to help local entrepreneurs and business owners launch and grow their businesses. Sparkyard (<a href="http://www.sparkyard.co">www.sparkyard.co</a>) is a free online resource that helps connect local entrepreneurs and small business owners to the right resources at the right time to successfully launch and grow their companies. Sparkyard is a “one-stop shop” for entrepreneurs to help them quickly and effectively navigate the complex and fragmented network of local resources. It is the only resource of its kind in our area.</td>
</tr>
<tr>
<td>Fairview</td>
<td>$3.0M</td>
<td>To construct a new four-lane divided highway, Frisco Road, south of its current location. The new road will extend from SHS to SH121/Spur 399 with direct access to US 75 to the west. The project will also create a primary access to Medical Center Drive in support of a hospital expansion and a primary access to a mixed-use private development. The new Frisco Road will also connect to a four-way intersection at Highway 5 and FM1378 that will be upgraded concurrently by Texas Department of Transportation, if EDA funding is awarded.</td>
</tr>
<tr>
<td>Corsicana</td>
<td>$1.25M</td>
<td>Installation of a Rail Switch in an Industrial Park</td>
</tr>
</tbody>
</table>
Comprehensive Economic Development Strategy 2016

NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS
Serving the NCTCOG Region Counties of Collin, Dallas, Denton, Ellis, Erath, Hood, Hunt, Johnson, Kaufman, Navarro, Palo Pinto, Parker, Rockwall, Somervell, Tarrant and Wise.

COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY
FOR THE
NORTH CENTRAL TEXAS REGION

APPROVED BY
ECONOMIC DEVELOPMENT ADMINISTRATION
MARCH 15, 2016
• Regional document that serves as a guide for economic development for our region.
  • Mapping the future
• The current CEDS was approved in 2016 and is updated every five years.
  • **Currently updating**
• An approved CEDS provides an opportunity for communities and businesses in the region to be eligible to apply for federal funding assistance through the Economic Development Administration’s (EDA) Public Works and Economic Adjustment Assistance programs.

### PUBLIC WORKS FUNDED PROJECTS
• Water and Sewer systems
• Industrial Access Roads
• Business Parks
• Port Facilities
• Rail Spurs
• Skill-training Facilities
• Business Incubator facilities
• Brownfield Redevelopment
• Eco-industrial Facilities
• Telecommunications and Broadband Infrastructure
CEDS REQUIRED SECTIONS

A. SUMMARY BACKGROUND: A summary background of the economic development conditions of the region

B. SWOT ANALYSIS: An in-depth analysis of regional strengths, weaknesses, opportunities, and threats

C. STRATEGIC DIRECTION/ACTION PLAN: Strategic direction and an action plan (flowing from the SWOT analysis), which should be consistent with other relevant state/regional/local plans
   1. Strategic Direction: Vision Statement and Goals/Objectives

D. EVALUATION FRAMEWORK: Performance measures used to evaluate the organization’s implementation of the CEDS and its impact on the regional economy

E. ECONOMIC RESILIENCE:
   1. Planning for and Implementing Resilience
   2. Establishing Information Networks
   3. Pre-Disaster Recovery Planning
   4. Measuring Resilience
GOALS AND PERFORMANCE MEASURES (CURRENT)

<table>
<thead>
<tr>
<th>Develop</th>
<th>GOAL 1: Develop a globally competitive skilled workforce that encourages businesses to start, locate, and expand in the North Central Texas region.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enhance</td>
<td>GOAL 2: Enhance the North Central Texas region’s economic competitiveness.</td>
</tr>
<tr>
<td>Pursue</td>
<td>GOAL 3: Pursue opportunities and strategies that continue to make the North Central Texas region an entrepreneur-friendly region.</td>
</tr>
<tr>
<td>Explore and promote</td>
<td>GOAL 4: Explore and promote comprehensive planning solutions to ensure that regional transportation and public infrastructure meets the needs of employers and citizens.</td>
</tr>
<tr>
<td>Strengthen</td>
<td>GOAL 5: Strengthen the quality of life through comprehensive community development throughout the region.</td>
</tr>
<tr>
<td>Integrate</td>
<td>GOAL 6: Integrate emergency management efforts with economic development strategies in order to strengthen regional economic resiliency.</td>
</tr>
</tbody>
</table>
CEDS UPDATE 2021
▪ SWOT Analysis (Strengths, Weakness, Opportunities, Threats)
  ▪ CEDS Committee will rank the priorities in the document and outline performance measures of the CEDS
▪ Cluster Industry Ranking
▪ Resiliency

- ABILITY TO RECOVER QUICKLY FROM A SHOCK
- ABILITY TO WITHSTAND A SHOCK
- ABILITY TO AVOID A SHOCK ALTOGETHER
UPDATED CEDS

- Goal is to complete the updated CEDS by the end of 2021
  - Allows region to maintain our Economic Development District designation
  - Allows region to apply for various federal grants funds
  - Provides a roadmap and guidance on region economic development for the next five years
Lucille Johnson
North Central Texas Council of Governments
ljohnson@nctcog.org

Prit Patel
North Central Texas Council of Governments
ppatel@nctcog.org
What is NCTCOG?

Voluntary association of, by, and for local governments, established in 1966, to help them:

- Plan for common needs
- Strengthen their individual and collective power
- Recognize regional opportunities
- Resolve regional problems
- Make joint decisions/cooperate for mutual benefit

230+ Member Governments
- Cities
- Counties
- School Districts
- Special Districts
PUBLIC WORKS COUNCIL

- Leads the Public Works Program initiatives
- Representatives from across the region
  - 21 standing seats
  - 16 subregion seats
  - 5 private sector seats
- [https://www.nctcog.org/envir/committees/public-works-council](https://www.nctcog.org/envir/committees/public-works-council)
SUSTAINABLE PUBLIC RIGHTS-OF-WAY SUBCOMMITTEE (SPROW)

- Best Management Practices Guidebook
  - Landscape Planning & Vegetation Management (Trees, Irrigation Methods, Maintenance, Vulnerability, etc.)
  - Utilities (Coexisting Types, Franchises, Documentation, Coordinated Needs, etc.)
  - Complete Streets Planning
  - Green Infrastructure and Low Impact Development
  - ROW Planning, Administration, and Policy (Fees, Ordinances, Incentives, and Coordination)

INTEGRATED STORMWATER MANAGEMENT (ISWM)

Design Manual for Site Development and Design Manual for Construction are cooperative initiatives that assist cities and counties to achieve their goals of:

- water quality protection
- streambank protection
- and flood control
- meet their construction and post-construction obligations under state storm water permits

http://iswm.nctcog.org/
PUBLIC WORKS CONSTRUCTION STANDARDS

• Public Works Construction Standards 5th Edition released in 2017
  • Drawings updated by the Standard Drawings Subcommittee
  • https://www.nctcog.org/envir/public-works/construction-standards
PUBLIC WORKS TRAINING

- Public Works Roundup
  - TBD
    - https://www.nctcog.org/envir/public-works/annual-public-works-roundup
- Other trainings: New Inspector’s Workshop, Construction Contracts Workshop
- Training Calendar: https://www.nctcog.org/envir/public-works/training-calender
COMMUNITY DEVELOPMENT

NCTCOG provides Technical Assistance for TxCDBG program as part of the NCTCOG’s Community Development Program.

General Technical Assistance

• Provide general assistance to communities
• Cannot help with specific projects or project applications
• Answer community questions
• Stay updated on TxCDBG guidelines

• Dissemination of Program Information
  • Forward information to eligible communities on upcoming meetings, hearings, workshops, etc.

• HUD Section 3 Registry
  • Provide an opportunity for businesses or individuals to register for Section 3 employment or contracts opportunities
  • The Section 3 program requires that recipients of certain HUD financial assistance provide economic opportunities to low- and very low-income persons

https://www.hud.gov/program_offices/fair_housing_equal_opp/section3/section3
NCTCOG’S ROLE FOR THE FY2021-2022 COMMUNITY DEVELOPMENT FUND GRANT

• NCTCOG is a contractor to the Texas Department of Agriculture (TDA) and supports activities associated with the TxCDBG Community Development Fund (CDF) Grant.

• NCTCOG provides technical assistance to our eligible member governments in the 16-county North Central Texas region related to the Community Development Fund.

• TDA released new rules for the Texas Community Development Block Grant (TxCDBG) on February 24, 2020.

• These new rules have modified NCTCOG’s role slightly and has changed the process of determining project priorities and scoring.
COMMUNITY DEVELOPMENT (CD) FUND RULE CHANGE

• February 24, 2020 TDA released new rules for the CD Fund.
• Projects are awarded based on a score out of 200 points.

Previously
• 10% of score from the State
  • Performance from previous contracts
• 90% of score from the Regional Review Committee (RRC)
  • Scoring Criteria
  • Prioritize Projects

Now
• 10% of score from the State
• 25% of score from the regional prioritized projects
• 65% of score from the United Scoring Committee (USC)
  • Scoring criteria
Regional prioritized project types

- NCTCOG coordinated with regional stakeholders to prioritize projects types for the North Central Texas region April 14th through a teleconference.
- There was a public meeting on May 19, 2020 at 1:30pm through WebEx

<table>
<thead>
<tr>
<th>Priorities</th>
<th>Project Types</th>
<th>Points (out of 50)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1&lt;sup&gt;st&lt;/sup&gt;</td>
<td>Water/Wastewater; Septic Tanks; Water/Wastewater Yard Lines; Roads/Streets; Drainage</td>
<td>45</td>
</tr>
<tr>
<td>2&lt;sup&gt;nd&lt;/sup&gt;</td>
<td>All Other Eligible Project Types</td>
<td>15</td>
</tr>
</tbody>
</table>
COMMUNITY DEVELOPMENT FUND

• The Community Development Fund is the largest fund category in the TxCDBG Program.
• This fund is available on a biennial basis for funding through a competition.
• Although most funds are used for Public Facilities (water/wastewater infrastructure, street and drainage improvements and housing activities), there are numerous other activities for which these funds may be used.
• Funds are allocated to each state planning region to ensure a broad geographic distribution of funds as described in the One Year Action Plan.
• Applications for the 2021-2022 Community Development Fund are due May 3, 2021.

https://www.texasagriculture.gov/GrantsServices/RuralEconomicDevelopment/RuralCommunityDevelopmentBlockGrant(CDBG)/CDBGResources/Applications/CommunityDevelopmentFundApplicationGuide.aspx
DOWNTOWN REVITALIZATION/ MAIN STREET PROGRAM (DT/MSP)

• The objective is to provide infrastructure improvements to address the conditions that contribute to the deterioration in an area designated as slum or blighted in the applicant community’s downtown or main street area.

• All proposed infrastructure improvements to be funded by the Downtown Revitalization TxCDBG Program must be located on public property within the designated downtown district. Typically, a downtown district will meet 2 or more of the following:
  1) The city’s historic area of commerce
  2) May be the area around the courthouse or city square;
  3) Commercial area for the community
  4) Buildings of historical significance, but not primarily residential
  5) Must be areas included in or contiguous to the economic center of the community; and
  6) The retail area for the community that does not include single-family dwellings.

• Eligible Main Street Revitalization applicants must be an incorporated municipality with a designation as an official Texas Historical Commission Main Street City prior to applying.
  • Here is a link to become a Main Street City: https://www.thc.texas.gov/becoming-main-street-community

Application due May 3, 2021

https://www.texasagriculture.gov/GrantsServices/RuralEconomicDevelopment/RuralCommunityDevelopmentBlockGrant%28CDBG%29/CDBGResources/Applications/DRPMS.aspx
FIRE, AMBULANCE, SERVICE TRUCK (FAST) FUND

- Provides funds for eligible vehicles to provide emergency response and special services to rural communities.
- Funding is based on the following criteria:
  1. Poverty Rate
  2. Previous Funding
  3. Past Performance
- Application Minimum:
  - Single Jurisdiction: $50,000
  - Multi-jurisdiction: $50,000
- Application Maximum:
  - Single Jurisdiction: $500,000
  - Multi-jurisdiction: $500,000

https://www.texasagriculture.gov/GrantsServices/RuralEconomicDevelopment/RuralCommunityDevelopmentBlockGrant(CDBG)/CDBGResources/Applications/FASTFund.aspx

Applications are closed
PLANNING AND CAPACITY BUILDING (PCB)

• PCB is a competitive grant program for local public facility and housing planning activities. Localities apply for financial assistance to prepare a “comprehensive plan” or any of its components.

• Eligible Activities Include:
  1. Address needed local planning elements;
  2. Assess local needs;
  3. Build or improve local capacity; or
  4. Develop strategies to address local needs.

• Planning process should result in an improved local capacity to identify long and short term needs and to develop implementable strategies to address the identified community needs. Emphasis is placed on public works and housing assistance planning.

https://www.texasagriculture.gov/GrantsServices/RuralEconomicDevelopment/RuralCommunityDevelopmentBlockGrant(CDBG)/CDBGResources/Applications/PCBApplicationandGuide.aspx

Applications are closed
QUESTIONS?
THANK YOU!

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https://www.nctcog.org/envir/public-works/community-development